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December 14, 2023

Project Board of Burnaby Hospital Redevelopment Project Phase 2

Dear Sirs/Mesdames:

Re: Burnaby Hospital Redevelopment Project Phase 2 Fairness Monitor Report – RFQ Phase

I was retained as Fairness Monitor for this project on August 26, 2023 to monitor both the RFQ and RFP processes for this Project. This constitutes my report on the RFQ process.

At the outset I received a copy of the RFQ itself as well as the Evaluation Guidelines and a Project overview. As the procurement process proceeded, I was also copied on all correspondence exchanged between the Evaluation Team and the Proponents and I was advised of all meetings which were held to consider the submissions made by the Proponents.

Finally, I attended the Evaluation Committee's Consensus meetings and reviewed the worksheets prepared by the Committee leading to the nomination of three successful proponents to move forward to the RFP process.

Where fairness issues arose during the course of my monitoring of the RFQ process I was, without exception satisfied that they were resolved without any residual fairness concerns. In short, I am satisfied the RFQ process on the project was conduct in a fair, transparent and robust manner.

Respectfully submitted,

John R. Singleton, K.C.