

Surrey Langley SkyTrain Project: Stations Contract

Request for Proposals

Volume 1 – Instructions to Proponents

March 27, 2023





SUMMARY OF KEY INFORMATION

Request for Proposals ("RFP")	"RFP – Surrey Langley SkyTrain Project: Stations Contract"			
Title	Please use this title on all correspondence.			
Contact Person	The Contact Person for this RFP may be reached by e-mail at: Contact.SLSStations@gov.bc.ca			
Recommended timing of Requests for Information ("RFI")	Proponents are encouraged to submit RFIs at an early date to permit consideration by the Province. • For RFIs relating to Acceptable Equivalents: 35 Business Days prior to the Technical Submittal Deadline. • For RFIs of a technical nature (other than Acceptable Equivalents): 10 Business Days prior to the Technical			
	 Submittal Deadline. For RFIs of a financial nature: 5 Business Days prior to the Financial Submittal Deadline. 			
The following submissions are to be delivered by the deadlines and to the location indicated below:				
Technical Submittal Deadline	11:00 AM local Vancouver time on August 14, 2023			
Financial Submittal Deadline	11:00 AM local Vancouver time on October 9, 2023			
Submission Location	Surrey Langley SkyTrain Project: Stations Contract Suite 1100, 401 West Georgia St Vancouver, BC V6B 5A1 Attention: Contact Person			
Delivery Hours	Deliveries will be accepted at the Submission Location on weekdays (excluding Statutory Holidays) from 8:30 AM to 4:00 PM local Vancouver time			
The following submissions are to below:	be delivered by the deadlines and to the location indicated			
Interim Financial Review Submittal Deadline	11:00 AM local Vancouver time on June 12, 2023			
Submission Location for Interim Financial Review Submittals	By email to the Contact Person: Contact.SLSStations@gov.bc.ca			







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Appendix A RFP Response Guidelines

Appendix B Evaluation Criteria

Appendix C Request for Information Form

Appendix D Interim Financial Review Submittal Capital Cost Summary Table

Volume 2 Initial Draft Project Agreement

Volume 3 Forms

- Form 2 Financial Submittal Certificate and Declaration Technical Supplement Invited
- Form 3 Financial Submittal Certificate and Declaration No Technical Supplement Invited
- Form 4 Not Used
- Form 5 Contract Price Proposal
- Form 6 Letter of Credit
- Form 7 Workshops and Topic Meetings Waiver and Agreement
- Form 8 Release, Waiver and Confirmatory Assignment
- Form 9 Waiver of Moral Rights
- Form 10 Limited Notice to Proceed Agreement
- Form 11 BCIB Labour Forecast
- Form 12 Undertaking of Liability Insurance
- Form 13 Undertaking of Professional Liability Insurance
- Form 14 Consent of Surety







1 INTRODUCTION

1.1 PROJECT OVERVIEW

The Surrey Langley SkyTrain Project ("SLS Project") is a 16 km Advanced Light Rapid Transit ("ALRT") extension to the existing Expo Line SkyTrain System. The SLS Project spans from the Expo Line SkyTrain's existing terminus at King George Station in the City of Surrey, through the Township of Langley, to a new terminus in the City of Langley (collectively, the "Three Municipalities") at Langley City Centre. Transportation Investment Corporation ("TI Corp") will be the delivery agency of the SLS Project which will be procured as a series of three individual contracts. The overall cost of the SLS Project is estimated to be a total of \$4.01 billion. The current anticipated in-service date for Surrey Langley SkyTrain is late 2028.



Figure 1: SLS Project Alignment







1.2 SLS PROJECT PROCUREMENT STRUCTURE

The SLS Project will be procured as three individual contracts:

- Guideway Contract including substructures, superstructures, roadworks and utilities, procured as a design-build-finance ("DBF") model.
- Stations Contract ("the Project") including 8 passenger stations, 3 transit exchanges, 9 propulsion power substations, and 250m of guideway construction at the terminus station, procured under a design-build ("DB") model.
- Systems and Trackwork Contract including trackwork, power rail and linear induction motor ("LIM") rail system, communications, automated train control, and propulsion power equipment, procured under a Target Price model.

This Request for Proposals ("RFP") is being issued for the Stations Contract only.

1.3 SHORTLISTED RESPONDENTS

Through a Request for Qualifications ("RFQ") issued October 3, 2022, the following Respondents were identified as eligible to receive this RFP and to be invited to participate further in the Competitive Selection Process as Proponents:

- · South Fraser Station Partners; and
- SkyLink Stations Partners.

Only these Proponents, subject to changes in Proponent Team membership as permitted by this RFP, may submit Proposals or otherwise participate in this RFP.

1.4 REQUEST FOR PROPOSALS OVERVIEW

The Province is issuing this RFP as part of the Competitive Selection Process for the Project. It is anticipated that through the Competitive Selection Process one of the Proponents will be identified as eligible to be selected as the Preferred Proponent and be offered the opportunity to enter into the Project Agreement for the delivery of the Project.

1.4.1 RFP Structure

This RFP contains the following three volumes:







- Volume 1 Instructions to Proponents;
- Volume 2 Initial Draft Project Agreement; and
- Volume 3 Forms.

2 OVERVIEW OF PROJECT AGREEMENT AND PROJECT WORK

The Project Agreement will set out the rights and obligations of the parties in respect of the Project and will contain, among other things, the technical specifications for the design and construction of the Project, the scope of the services to be provided by Project Co and other commercial terms.

The Project Agreement will be developed through processes, further detailed in this RFP, that include:

- (a) issuance of an Initial Draft Project Agreement as Volume 2 of this RFP;
- (b) consideration of comments, issues and proposed amendments from Proponents on the Initial Draft Project Agreement submitted in writing and as part of Workshops, Topic Meetings and Requests for Information;
- (c) incorporation of amendments by Addenda into the Initial Draft Project Agreement, which amendments may address any such Proponent comments; and
- (d) issuance by Addendum of a Definitive Project Agreement as Volume 2 of this RFP.

Any description or overview of either the Initial Draft Project Agreement and/or the Definitive Project Agreement in Volume 1 of this RFP is provided for convenience only and does not supersede, supplement or alter the Initial Draft Project Agreement and/or the Definitive Project Agreement as applicable. If there are any inconsistencies between the terms of either the Initial Draft Project Agreement and/or the Definitive Project Agreement and the description of those terms set out in this Volume 1 of this RFP, the terms of the Initial Draft Project Agreement and/or the Definitive Project Agreement as applicable, will prevail.

2.1 PROJECT AGREEMENT PARTIES

The parties to the Project Agreement will be the Province, the British Columbia Transportation Financing Authority ("BCTFA"), and Project Co.







2.2 DESIGN AND CONSTRUCTION

Project Co will be required to carry out all aspects of Design and Construction in accordance with the Project Agreement.

The Province has completed a Reference Concept Design and undertaken the design of the Alignment for the SLS Project that was the basis for property acquisition and cost estimates. The Reference Concept Design and the Alignment are included in the RFP Data Room.

A summary of the Design and Construction scope is provided in Table 1. This summary should not be considered exhaustive in terms of design and construction responsibilities or complete in terms of the scope, all of which are fully set out in the Project Agreement.

Table 1 - Summary of Design and Construction Scope

Summary of Design and Construction Scope

- Obtain necessary permits, approvals and authorizations, including those required pursuant to applicable federal and provincial regulatory requirements and legislation.
- Perform site preparation including, where applicable, demolition of existing buildings.
- Design and construct eight SkyTrain stations on predetermined sites along the approximately 16 km long alignment (including the last approximate 250m of the guideway structure at the eastern terminus of the line).
- Design and install the fire life safety system, direct digital control, emergency telephone and public address systems at the stations including the integration of these applications with the existing SkyTrain network.
- Design and construct three transit exchanges adjacent to three specified stations including associated roadwork and bus infrastructure.
- Design and construct nine propulsion power substations (structures only) located at station sites and other predetermined standalone locations.
- Design and construct associated road and other civil works that are required to accommodate the Project.
- Perform traffic management during construction, including maintenance of all pedestrian, cyclist, and vehicular access around each of the station sites, transit exchanges and propulsion power substations.







Summary of Design and Construction Scope

- Integrate the Project with the two other SLS Project contracts (Guideway Contract and Systems and Trackwork Contract).
- Interface with the Guideway Contract and Systems and Trackwork Contract.
- Coordinate with the Province's contractors carrying out advance works and concurrent works.
- Protect and relocate utilities required within the station sites, transit exchanges and propulsion power substations.
- Maintain designated infrastructure to specified standards during construction (including pavement, structures, drainage, etc.).
- Meet quality, health and safety, communications, environmental, and archaeological requirements.
- Achieve substantial completion of the Stations Contract by fall 2028.

The items set out in Table 2 are not included in the Design and Construction scope.

Table 2 – Summary of Exclusions from Design and Construction Scope

Summary of Exclusions from Design and Construction Scope

- Alignment Design
- Advance Work and Concurrent Work.
- Supply, installation, testing and commissioning of Compass Card and Faregate Equipment.
- Supply of Vehicles.
- Scope identified as Guideway Contract.
- Scope identified as Systems and Trackwork Contract.

2.2.1 Community Benefits

The Community Benefits Agreement (CBA), entered between BC Infrastructure Benefits Inc. ("BCIB") and the Allied Infrastructure and Related Construction Council of BC ("AIRCC"), sets the wages and benefits to be paid to BCIB construction employees that will be employed on the SLS Project. The CBA requires BCIB and the AIRCC to meet on or before July 2024 to begin discussions on changes to the CBA's







monetary terms, with any changes effective July 2025. If BCIB and the AIRCC are not able to reach agreement on these changes, an arbitrator will be appointed to make a binding decision. For the purposes of the Financial Submittal, and in accordance with Section 6.2 of Package 6 set out in Table A-12 in Appendix A of Volume 1 of this RFP, Proponents should carry the current CBA annual wage and benefit increase assumptions (2% annually) through to project completion. It is currently anticipated that any delta between the assumed increase (2%) and the actual change in the CBA monetary terms effective in 2025 will be paid by the Province.

BCIB will canvass construction sector wages and benefits and consider the various projects being constructed in and around the Lower Mainland. BCIB intends to remain competitive on wages and benefits so that CBA projects, including the SLS Project, can attract and retain construction labour. BCIB regularly reviews construction sector wages and benefits, regardless of formal timelines for negotiations set out in the CBA. Should these reviews show that the CBA's wages and benefits are not competitive for a specific project, BCIB will take action so that construction employees are attracted to and remain with the project.

Project Co and Applicable Subcontractors will be required to independently enter into agreements with BCIB (the "BCIB-Contractor Agreement" ("BCA") and the "BCIB-Subcontractor Agreement" ("BSA"), respectively) for supply of relevant labour for the Project.

The CBA is available at: https://www.bcib.ca/home-2/resources/. Additional information about BCIB is available at: https://www.bcib.ca/.

2.2.2 Indigenous Groups

Project Co will be responsible for providing contract opportunities to Indigenous Groups. It is further anticipated that Project Co will be required to engage with Indigenous Groups directly, and/or assist the Province in engaging with Indigenous Groups regarding project plans, updates, and issues of interest to Indigenous Groups.

It is anticipated that Project Co will be required to meet specified targets for such opportunities, which may include contracting, employment, communications, and networking events in relation to benefit agreements negotiated with Indigenous Groups.

2.2.3 Utilities

The Province has identified a list of Utility Suppliers that are within or in the vicinity of the SLS Project alignment and has undertaken a Subsurface Utility Engineering ("SUE") program. The information collected through the SUE program and the data received from the Utility Suppliers is available in the RFP Data Room.







The Province is negotiating Utility Agreements with Metro Vancouver, TELUS, BC Hydro, and Canadian Pacific Railway Limited. The Province has also developed Utility Information Sheets with BC Hydro, TELUS, Shaw, and Fortis BC. The SLS Project has several interfaces with the municipal utilities that are governed by the procedures as outlined in the Municipal Agreements. The Province anticipates providing these agreements and information sheets to Proponents in the RFP Data Room.

Project Co will be required to undertake any design and construction of the utilities in accordance with the Project Agreement and any applicable Utility Agreements, Utility Information Sheets, and Utility Suppliers' standards and specifications.

2.2.4 Alignment Design

The Province is responsible for the Alignment design of the Surrey Langley SkyTrain Project and will assume the Engineer-of-Record role and responsibility for the Alignment design. The Alignment design drawings will comprise the plan and profile for both the inbound and outbound tracks of the entire alignment. The drawings will form part of the Project Agreement and will be available in the RFP Data Room.

2.2.5 Integration with Existing Transit Facilities

The Project Work will require Project Co to interface with Existing Transit Facilities and operations, including bus routes.

Project Co will be required to work with TransLink, including its operating subsidiaries (i.e., BCRTC and Coast Mountain Bus Company) in accordance with the Project Agreement. Project Co will avoid disruptions to operating transportation lines.

2.2.6 Municipal Infrastructure

Project Co's obligations with respect to Municipal Infrastructure are set out in the Project Agreement and the Municipal Agreements. Project Co will be required to perform any design, construction, or alteration of the Municipal Infrastructure and Municipal Utilities in accordance with the relevant municipal standards and specifications as outlined in the Municipal Agreements. The Province is finalizing the Municipal Agreements with the City of Surrey, City of Langley, and Township of Langley and anticipates making them available to Proponents in the RFP Data Room.

2.2.7 Traffic Management

Project Co will be required to comply with Traffic Management provisions set out in the Project Agreement. In accordance with the Project Agreement, Project Co will be required to make payments to the Province if the traffic management requirements set out in the Project Agreement are not met.







2.2.8 Archaeology

An Archaeological Overview Assessment ("AOA") was undertaken by the Province and is available in the RFP Data Room. The AOA identified 31 areas of interest. A series of field programs to inform an Archaeological Impact Assessment ("AIA") were conducted in areas of archaeological interest on publicly accessible land where Project related ground disturbance may occur, or where the landowner permitted access. The results will be made available to Proponents via the RFP Data Room.

Project Co will be required to develop and implement an Archaeological and Heritage Management Plan, during Construction in order to appropriately manage archaeological resources. Project Co will engage with Indigenous Groups during the development and implementation of the Archaeological and Heritage Management Plan.

2.2.9 Vehicles

TransLink will provide the Vehicles required for the Surrey Langley SkyTrain.

While Project Co will not be responsible for providing Vehicles, it will be responsible for ensuring that all Vehicles (including Mark I Vehicles, Mark II Vehicles, and Mark III Vehicles used on the Existing SkyTrain System and the new Mark V Vehicles) can run seamlessly on the Project in accordance with the Project Agreement.

2.2.10 Compass Card and Faregate Equipment

TransLink will provide the Compass Card and Faregate Equipment required for the Project.

Project Co will be required to ensure that the Stations are designed and constructed to provide space and infrastructure to physically accommodate the Compass Card and Faregate Equipment, including the supply of power and communication connections. Project Co will make relevant areas within Stations available to TransLink by no later than the Compass Card and Faregates Work Target Start Date. The Compass Card and Faregates Work will be carried out as Concurrent Work by others and is to be completed prior to Substantial Completion.

2.2.11 Operations and Maintenance

Project Co will not be responsible for the ongoing operations and maintenance of the Surrey Langley SkyTrain following Substantial Completion. TransLink, through its operating subsidiary BCRTC, will assume responsibility for the ongoing operations and maintenance of the Surrey Langley SkyTrain, as a fully interoperable extension of the Existing SkyTrain System, following Substantial Completion.







2.2.12 Acceptable Equivalents

The Design and Construction Requirements are intended to generally be performance-based, but include, in some instances, specific requirements related to design and construction that the Province considers are important to meet its objectives. However, the Province wishes to provide some flexibility for Proponents to propose equivalent alternatives that when considered by the Province, in its discretion, continue to meet the Province's objectives (each an "Acceptable Equivalent").

Proponents should consider, when contemplating an Acceptable Equivalent proposal, requesting a Topic Meeting with the Province early in the RFP period to discuss the proposal and any potential barriers to its acceptance by the Province before investing significantly in its development. Acceptable Equivalent proposals that have operating period implications, require exceptions to the BC Ministry of Transportation and Infrastructure standards, agreement from third parties, and/or substantive amendments to the Design and Construction Requirements may require more time to evaluate and have a reduced likelihood of being accepted.

A Proponent may submit a RFI marked "Commercial in Confidence – Acceptable Equivalent" that identifies the applicable section(s) in the Design and Construction Requirements that contain the requirement(s) and the Proponent's proposed equivalent that it considers will be equal to or better than the specified requirement(s) and that will still meet the Province's objectives, along with supporting materials. Proponents are encouraged to submit RFIs marked "Commercial in Confidence – Acceptable Equivalent" at an early date to permit consideration by the Province – at least 35 Business Days prior to the Technical Submittal Deadline is recommended.

The Province may, in its discretion:

- (a) respond to indicate that the proposed equivalent is acceptable;
- (b) respond to indicate that the proposed equivalent is acceptable subject to the Proponent's compliance with any conditions identified by the Province;
- (c) respond to indicate that the Province does not consider the proposed equivalent to be acceptable;
- (d) request clarification, further information, or additional material;
- (e) not respond to the RFI; or
- (f) provide any other response in accordance with Section 3.3 of Volume 1 of this RFP.

The provisions of Section 3.3 of Volume 1 of this RFP relating to "Commercial in Confidence" RFIs will apply.







If the Province responds to a "Commercial in Confidence" RFI or responds to any RFI that is not "Commercial in Confidence", regarding a proposed equivalent to indicate that the proposed equivalent is acceptable, a Proponent may make its Technical Submittal on the basis of the response, and the use of the acceptable equivalent will not in and of itself be a failure to meet the requirements set out in Appendix B to Volume 1 of this RFP.

Unless the Province responds to indicate that a proposed equivalent is acceptable, use by a Proponent of a proposed equivalent may not substantially meet the requirements set out in Appendix B to Volume 1 of this RFP in which case the Province may choose in its discretion not to invite the Proponent to provide a Financial Submittal.

The Province will be under no obligation to provide the indication of acceptability of the proposed equivalent to the Proponent or to any other Proponent.

Despite any indication by the Province of the acceptability of an equivalent, Project Co remains responsible for fulfilling all of its obligations and responsibilities under the Project Agreement.

Following selection of the Preferred Proponent, the Project Agreement will, in accordance with Section 3.12 of Volume 1 of this RFP, be amended to include all acceptable equivalent(s) used by that Preferred Proponent, or negotiated by the Province and the Preferred Proponent, whether or not proposed by any other Proponent.

2.3 COMMUNICATIONS AND ENGAGEMENT

Project Co's obligations regarding communications and engagement are set out in the Project Agreement. Key responsibilities include but are not limited to:

- (a) notification of construction activities;
- (b) traffic and incident management communications;
- (c) stakeholder engagement;
- (d) enquiry-response management; and
- (e) supporting the Province's consultation and media relations activities.

Project Co will be responsible for developing and implementing communications plans and measures, which, among other things, interfaces with Project Co's traffic plans, and will support the Province in providing the public, interested parties, and traffic media with regular and timely traffic information.







2.4 ENVIRONMENTAL

The Project is not subject to a federal Environmental Assessment ("EA"), as confirmed by the Impact Assessment Agency of Canada in June 2022. With respect to the provincial EA process, administered by the British Columbia Environmental Assessment Office ("BCEAO"), confirmation was received in August 2022 that the Project is not subject to a provincial EA.

The Province initiated an Environmental Screening Review ("ESR") of the Project. The ESR is a clear and transparent process for identifying and protecting environmental values in the Project area and includes opportunities for input from the public, Indigenous Groups, stakeholders, and government agencies.

The ESR process resulted in the ESR report that documents existing environmental values, potential Project-related effects, as well as mitigation measures to avoid or minimize potential effects on environmental values associated with the Project.

Project Co will be required to perform the Project Work in compliance with all applicable environmental obligations, including those described in the Project Agreement.

A framework for the Construction Environmental Management Plan developed by the Province will be available to Project Co. Project Co will be required to complete the Construction Environmental Management Plan to meet the requirements of the Project Agreement.

2.5 LANDS

The Province will, subject to the requirements of this RFP and the Project Agreement, acquire all lands and land interests identified as Project Lands. Project Co will be provided access to the Project Lands (including the Temporary Project Lands) in accordance with the Project Agreement. No ownership or other registrable interest in such lands will be transferred to Project Co.

The Province will provide land identification drawings which identify Project Lands and Temporary Project Lands in the RFP Data Room. Project Co may use Temporary Project Lands for the purposes of construction staging or other construction management activities in accordance with the Project Agreement. No permanent infrastructure may be constructed on Temporary Project Lands.

2.6 QUALITY MANAGEMENT

Project Co will be required to develop and implement a Quality Management System in accordance with the Project Agreement and the ISO 9001:2015 Standard. Project Co will undertake internal and external quality audits of the Quality Management System throughout the Term as required under the Project Agreement.







Project Co will be required to meet certain requirements for testing and inspection at origin, and reinspection in Canada, of structural components that have been manufactured or fabricated outside of Canada or the United States, as set out in the Project Agreement.

2.7 COOPERATION WITH THE PROVINCE, GUIDEWAY PROJECT CO, AND SYSTEMS PROJECT CO

The Province anticipates requiring Project Co to enter into a Cooperation Agreement with the Province, the Guideway Project Co, and the Systems Project Co. The form of Cooperation Agreement is included in the Project Agreement.

2.8 WORK BY OTHERS

Advance Work and Concurrent Work is being and will be undertaken for the SLS Project to facilitate Project Co's work and to satisfy third party requirements. Project Co will be required to coordinate the Project Work with third parties that are responsible for Advance Work and Concurrent Work. The timing, scope and cost responsibilities associated with Advance Work and Concurrent Work are described in the Project Agreement.

2.8.1 Advance Work

The Province has initiated select Advance Works including:

- (a) BC Hydro Transmission Lines Crossing Fraser Highway at Quibble Creek and Green Timbers: These lines are raised as advanced works to the Project to accommodate the required clearances for the construction and operations of the Surrey Langley SkyTrain;
- (b) BC Hydro Distribution Lines Crossing Fraser Highway at Quibble Creek, Green Timbers, and 88th Avenue: These assets are underground as part of the advanced works. Construction at Green Timbers and 88th Avenue is completed and construction at Quibble Creek is targeted to be completed in Spring 2023;
- (c) BC Hydro Transmission Lines at the CP Rail Utility Corridor on the west side of Production Way in the City of Langley: The Province has engaged with BC Hydro for the design and construction of the relocation of the transmission assets at the CP corridor. The overhead lines will be relocated to an underground configuration. Targeted completion of this scope is Winter 2024;
- (d) BC Hydro Distribution Overhead Lines and Services: The Province has engaged with BC Hydro to undertake the relocation of the BC Hydro distribution lines which run approximately along the length of the Surrey Langley SkyTrain. Relocation of the BC Hydro lines is anticipated to be completed before major construction on the SLS Project starts;







- (e) City of Surrey Road Widening: The City of Surrey is widening the Fraser Highway from two lanes to four lanes between George Junction and 148 Street. The section of the Fraser Highway widening between George Junction and 96 Avenue has commenced with a target completion of May 2023. The widening of the section of Fraser Highway between 96 Avenue and 148 Street was completed in Summer 2022; and
- (f) Relocation of the Advertising Sign at 165 Street: Removal and relocation of a Pattison Digital Ad Sign (near the Surrey Sport & Leisure Complex) is required for construction of the SLS Project. This work is targeted to be completed by the end of Summer 2023.

2.8.2 Concurrent Work

There are several Concurrent Works that will be required for the SLS Project, some of which will be undertaken at Stations, including:

- (a) Compass Card, Faregates and radio frequency identification (RFID) work;
- (b) Wi-Fi Equipment;
- (c) Third Party Commercial Spaces;
- (d) Development of Public Art and First Nations Art
- (e) SLS Wayfinding signage;
- (f) Customer Service Centres;
- (g) Outfitting of Gender-neutral Public Washrooms; and
- (h) Outfitting Transit Police Offices.

2.9 RESPECT IN THE WORKPLACE

Project Co is responsible for maintaining a construction site that is free of racism and discrimination and is culturally safe and respectful. To support achieving this objective, the Province requires all Proponents to commit to developing and implementing appropriate policies and training. Approval of suitable policies and plans will be a requirement of the Project Agreement and a pre-requisite for construction to commence.







2.10 GENDER-BASED ANALYSIS PLUS

It is anticipated that Gender-Based Analysis Plus ("GBA+") will inform all aspects of the Project. GBA+ is an analytical tool used to assess how diverse groups of people may experience policies, programs, and initiatives. More information on GBA+ is available at: www.gov.bc.ca/gov/content/gender-equity

2.11 PAYMENTS AND PERFORMANCE MECHANISM

Project Co will receive an Advance Payment and Progress Payments and will be required to comply with a performance mechanism which measures performance of certain of Project Co's obligations under the Project Agreement.

2.11.1 Payments and Warranties

The Contract Price will be paid by a combination of an Advance Payment and ongoing Progress Payments in respect of a portion of the project costs as they are incurred. The Project Agreement includes a price adjustment mechanism to address market fluctuation in prices of eligible construction inputs. The adjustments will be made monthly and calculated on the basis of an applicable index.

Each Progress Payment will be subject to a 5% Progress Payment Holdback. The balance of the Contract Price will be payable by the Province at Substantial Completion.

The Province will retain certain holdbacks from the Substantial Completion Payment, including:

- (a) the Deficiency Holdback;
- (b) the Warranty Holdback; and
- (c) the Builder's Lien Holdback.

These amounts withheld from the Progress Payment Holdback amount will be paid to Project Co in accordance with the Project Agreement.

In addition to the remedying of Project Work Defects during the General Project Work Defect Warranty Period, Project Co will be required to remedy Latent Project Work Defects that are identified within the Latent Project Work Defect Warranty Period.

2.11.2 Key Aspects of the Performance Mechanism

The Project Agreement includes a performance mechanism which may trigger payment obligations of Project Co to the Province and/or the accumulation of NCE Points and/or Default Points as set out in the Project Agreement.







2.11.3 Liquidated Damages

Project Co will be required to pay Liquidated Damages in accordance with Schedule 9 [Performance Mechanism] and 10 [Payment] to the Project Agreement if Project Co fails to achieve any of the following:

- (a) Prescribed dates for transferring Stations and other parts of the Project Site to the Other SLS Project Cos; and
- (b) Substantial Completion by the Substantial Completion Target Date.

2.11.4 Performance Security

Project Co will be required to obtain a \$240 million performance bond and a \$240 million labour and materials payment bond written by a surety or sureties authorized to conduct business in British Columbia.







3 OVERVIEW OF RFP PROCESS

The purpose of the RFP phase of the Competitive Selection Process is to invite the Proponents to prepare and submit Proposals for the Project. It is anticipated that, subject to the provisions of this RFP, an eligible Proponent will be selected as Preferred Proponent and be offered the opportunity to enter into a Project Agreement for the delivery of the Project.

Eligibility to continue in the Competitive Selection Process and participate in the RFP phase, to the extent expressly provided for in this RFP, is conditional on the Proponent and each of the Proponent Team Members executing and delivering:

- (a) the Proponent Agreement in accordance with the RFQ;
- (b) the releases and waivers attached as Form 9 of Volume 3 of this RFP, as and when required in accordance with this RFP;

and thereafter:

- (c) the Proponent observing and ensuring that its Proponent Team Members observe the provisions of this RFP, including observing and satisfying and ensuring that its Proponent Team Members observe and satisfy the terms and conditions that may be required, or otherwise established by the Province, in respect of any waiver or permission to be issued by the Province under this RFP;
- (d) the Proponent observing and complying with and ensuring that its Proponent Team Members observe and comply with the terms of the Proponent Agreement; and
- (e) the Proponent submitting a Proposal that substantially satisfies the provisions of this RFP.

Any failure or failures on the part of the Proponent or on the part of any Proponent Team Member to observe, satisfy, or comply with such provisions, terms, and conditions, may result in the Proponent being:

- (f) ineligible to continue further in the Competitive Selection Process; and/or
- (g) ineligible to receive any further invitations or information in connection with the Competitive Selection Process.

3.1 AFFORDABILITY

The Province has calculated an Affordability Reference, which is \$537 million representing the Province's budgeted cost of the Project Work.







As part of their Proposals, Proponents are required to calculate a Contract Price Proposal in accordance with Section 3.2 of Volume 1 of this RFP. The Contract Price Proposal may exceed the Affordability Reference, however, if the Preferred Proponent's Contract Price Proposal exceeds the Affordability Reference, the Province anticipates requiring additional approvals prior to executing the Project Agreement. The requirement for additional approvals may delay or otherwise impact the Project. The ranking of Proposals will be in accordance with the evaluation criteria set out in Appendix B of Volume 1 of this RFP.

3.2 CONTRACT PRICE PROPOSAL

The Contract Price Proposal is to be calculated by the Proponent using Form 5 of Volume 3 of this RFP.

3.3 COMMUNICATIONS AND REQUESTS FOR INFORMATION

3.3.1 Communications

Proponents should only communicate with the Contact Person by email. The Province intends to communicate solely with the Proponent Representative or, if confirmed in writing to the Contact Person in advance, a delegate and may disregard communications from other persons on behalf of the Proponent during the Competitive Selection Process.

Although the Province may rely on the Proponent Representative's authority to bind the Proponent, execution of documents by the Proponent Representative is not required. The Province may rely on the authority to bind the Proponent by any person or persons representing the Proponent.

The following provisions will apply to any email communications with the Contact Person, or the delivery of documents to the Contact Person by electronic means where such email communications or electronic deliveries are permitted by the terms of this RFP:

- (a) the Province does not assume any risk, responsibility, or liability whatsoever and makes no guarantee, warranty or representation whatsoever to any Proponent:
 - i.) for ensuring that any electronic email system or computer system is in good working order, able to receive transmissions, or not engaged in receiving other transmissions such that a Proponent's transmission cannot be received; or
 - ii.) if a permitted email communication or electronic submission is not received or received in less than its entirety, within any time limit specified by this RFP; and







(b) all permitted email communications with the Contact Person will be deemed as having been received by the Contact Person on the dates and times indicated on the Contact Person's electronic equipment.

Information offered from sources other than the Contact Person with regard to this RFP is not official, may be inaccurate, and should not be relied on in any way, for any purpose.

3.3.2 No Communication with Media or the Public

Proponents will not communicate, including by media releases or interviews, and will ensure that its Proponent Team Members, including their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, do not communicate, in respect of any part or parts of the Project or the Competitive Selection Process, with the media or the public without the prior written consent of the Province.

Each Proponent will notify the Province of requests for interviews or other requests from the media received by the Proponent or any of its Proponent Team Members, and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, in connection with the Project or the Competitive Selection Process.

3.3.3 Requests for Information

All requests for information regarding any aspect of this RFP should be directed to the Contact Person by email using a Request for Information Form found in Appendix C of Volume 1 of this RFP.

The following applies to any RFI:

- (a) responses to an RFI will be in writing;
- (b) all RFI's, and all responses to RFI's from the Contact Person, will be recorded by the Province;
- (c) the Province is not required to provide a response to any RFI;
- (d) a Proponent may request that a response to an RFI be kept confidential by clearly marking the RFI "Commercial in Confidence" if the Proponent considers that the RFI is commercially confidential to the Proponent;
- (e) if the Province decides that an RFI marked "Commercial in Confidence", or the Province's response to such an RFI, must be distributed to all Proponents and to all proponents for the other SLS Project procurements, then the Province will permit the Proponent to withdraw the RFI rather than receive a response. If the Proponent does not withdraw the RFI, then the Province may







provide its response to all Proponents and to all proponents for the other SLS Project procurements;

- (f) notwithstanding Sections 3.3.3 (d) and (e) of Volume 1 of this RFP:
 - i.) if one or more other Proponents or proponents for the other SLS Project procurements submits an RFI on the same or similar topic to an RFI previously submitted by a Proponent as "Commercial in Confidence", the Province may provide a response to such RFI to all Proponents and to all proponents for the other SLS Project procurements; or
 - ii.) if the Province determines there is any matter which should be brought to the attention of all Proponents and all proponents for the other SLS Project procurements, whether or not such matter was the subject of an RFI, including an RFI marked "Commercial in Confidence", the Province may, in its discretion, distribute the RFI, response or information with respect to such matter to all Proponents and to all proponents for the other SLS Project procurements; and
- (g) unless remaining "Commercial in Confidence" in accordance with the foregoing, the RFI will be made available in the RFP Data Room and available to all Proponents and to all proponents for the other SLS Project procurements.

3.4 INDIGENOUS GROUPS BUSINESS-TO-BUSINESS NETWORKING EVENT

The Province intends to coordinate a session with Proponent Teams and the Indigenous Groups and their associated businesses to provide an opportunity for:

- (a) those businesses which might be interested in working with, or providing products and services to the Preferred Proponent, to meet the Proponent Teams; and
- (b) Proponent Teams to enhance their knowledge, understanding and awareness of local goods and services and to build relationships with the Indigenous Groups and their associated businesses.

3.5 BUSINESS-TO-BUSINESS NETWORKING EVENT

The Province intends to coordinate a session with Proponent Teams and local contractors, suppliers and businesses to provide an opportunity for:

(a) local contractors, suppliers and businesses which might be interested in working with, or providing products and services to the Preferred Proponent, to meet the Proponent Teams; and







(b) Proponent Teams to enhance their knowledge, understanding and awareness of local goods and services and to build relationships with local contractors, suppliers and businesses.

3.6 CONSULTATION PROCESS

The Province will facilitate a consultation process with the Proponents which may include exchanges of information, discussions, and clarifications of issues through Workshops and Topic Meetings, and the submission and consideration of comments on and proposed amendments to the Initial Draft Project Agreement. Workshops and Topic Meetings may occur after the Technical Submittal Deadline. It is expected that Workshops and Topic Meetings will be held in person in Vancouver, British Columbia, or via videoconference.

3.6.1 Workshops and Topic Meetings

The Province expects the consultation process to include:

- (a) one or more workshops ("Workshops") to enable communication between the Province and the Proponents with respect to commercial and legal matters, and which will provide a process that helps ensure Proponents have a complete and accurate understanding of the Project, the opportunity to provide the Province with comments and feedback on any material issues or provisions in the Initial Draft Project Agreement, and to discuss any suggestions they may have, all in accordance with and as further detailed in this RFP including in Section 3.6.2 of Volume 1 of this RFP:
- (b) one or more topic meetings ("Topic Meetings") to facilitate discussion between the Province and the Proponents in respect of specific topics which may be (but are not limited to) technical issues; all in accordance with and as further detailed in this RFP including Section 3.6.2 of Volume 1 of this RFP; and
- (c) any other meetings, consultations, or facilitative or facilitated processes in conjunction with or as part of the Competitive Selection Process.

The Province may in its sole discretion from time to time, by written notice to the Proponent, deliver to the Proponent written policies and procedures clarifying, supplementing, or otherwise modifying the terms of the Workshops and Topic Meetings procedures set out in this RFP, and on issuance of such written policies and procedures, the Workshops and Topic Meetings procedures will be amended, supplemented, or replaced as applicable.

Each Proponent Team Member will:







- (d) ensure that the Proponent participates in all Workshops where required in accordance with Section 3.6.2 (a) of Volume 1 of this RFP;
- (e) observe, abide by, and comply with the terms of this RFP in respect of the Workshops and Topic Meetings;
- (f) execute and deliver a waiver and agreement in respect of the Workshops and Topic Meetings substantially in the form set out in Form 7 to Volume 3 of this RFP in advance of the first Workshop or Topic Meeting
- (g) ensure that each individual in attendance on behalf of such Proponent Team Member at the Workshops or Topic Meetings:
 - i.) observes, abides by, and complies with the terms of this RFP in respect of Workshops and Topic Meetings; and
 - ii.) reviews, executes, and delivers to the Province before attendance of the first Workshop or Topic Meeting, a waiver and agreement substantially in the form set out in Form 7 to Volume 3 of this RFP.

One Topic Meeting and two Workshops are planned, as indicated below and further referenced in Table 3 in Section 3.14 of Volume 1 of this RFP:

- (h) a Topic Meeting in the form of an all-Proponent information meeting that will include an overview of SLS Project interface requirements;
- (i) Workshops that are anticipated to include:
 - i.) Workshop 1 separate meetings between the Province and each Proponent to discuss the Proponent's comments on the RFP and the Initial Draft Project Agreement; and
 - ii.) Workshop 2 separate meetings between the Province and each Proponent to discuss the Proponent's comments on the RFP, the revised Initial Draft Project Agreement and the Interim Financial Review Submittal.

The Fairness Reviewer will be invited to all Topic Meetings and Workshops.

The Province may, in its discretion including at the request of any Proponent(s), if the Province considers it desirable or necessary, schedule additional Workshops and Topic Meetings at the dates, times, and locations and for the duration that the Province considers appropriate and hold such Workshops and Topic Meetings separately with each Proponent or together with all the Proponents.







3.6.2 Procedures for Workshops and Topic Meetings

3.6.2.1 Workshops

Unless the Province notifies the Proponents that a Workshop is optional, the Proponent will attend each Workshop and may, subject to any restrictions established by the Province on prior written notice to the Proponent, determine the appropriate representative or representatives, including the number of representatives, who will attend each Workshop on behalf of such Proponent provided that the Proponent acknowledges and agrees that the presence of the Key Individuals at Workshops is a key component of building the strong partnerships which are important to the success of the Project.

Each Proponent will attend all Workshops that are designated by the Province as optional, unless a Proponent provides written notice to the Province at least five business days before the scheduled Workshop date that such Proponent has declined the invitation to attend, provided that the Province may proceed with the applicable Workshop with the other Proponent that has not declined attendance at any such additional optional Workshop.

3.6.2.2 Workshop Agendas and Summaries

Prior to each scheduled Workshop and not later than the date specified by the Province in its written notice to the Proponents, each Proponent will deliver to the Contact Person a list of requested agenda items including any issues, comments, and requested amendments to the Initial Draft Project Agreement proposed to be discussed at such Workshop.

Any issues, comments, and requested amendments to the Initial Draft Project Agreement should be submitted in table format, identifying the Initial Draft Project Agreement wording that is the subject of the issue, the comment or requested amendment, highlighting the Proponent's priorities, and setting out the corresponding summary of the issue or comments, and where applicable the requested substitute wording and accompanying memorandum summarizing the rationale for the requested amendment.

3.6.2.3 Topic Meetings

Attendance at Topic Meetings is not mandatory, and the Proponent or any of the other Proponents may decline to take part in any one or more Topic Meetings, provided that the Province may proceed with a Topic Meeting or Topic Meetings with the Proponent that has not declined attendance at any Topic Meeting.

The Proponent may, subject to any restrictions established by the Province on prior written notice to the Proponent, determine the appropriate representative or representatives, including the number of representatives, who will attend each Topic Meeting on behalf of the Proponent, provided that the







Proponent acknowledges and agrees that the presence of the Key Individuals at Topic Meetings is a key component of building the strong partnerships which are important to the success of the Project.

3.6.3 Non-Binding Nature of Topic Meetings and Workshops

No part of the evaluation of the Proponent's Proposal will be based on:

- (a) information obtained or shared;
- (b) the conduct of the Proponent, the Proponent Team Members, other Proponents or their respective Proponent Team Members, the Province, BCTFA, TI Corp, BCIB, Infrastructure BC, or their respective representatives, including officers, directors, employees, consultants, agents, and advisors; or
- (c) discussions that occur

at or during any Workshop or Topic Meeting.

In any Topic Meeting or Workshop a Proponent may seek information or comments from the Province and the Province in its sole discretion may, but in no event will be obligated to, determine whether to provide, and the timing and method for providing, any such information or comments, or any response at all.

If a Proponent wishes to have any matter confirmed, including any statement made by any of the Releasees at a Workshop or Topic Meeting, the Proponent will submit an RFI describing the matter and requesting that the Province confirm the matter by Response to Proponents and if the matter relates to a clarification or change to a term of this RFP or the Initial Draft Project Agreement, requesting that the Province confirm the matter by Addendum clarifying or amending, as the case may be, the applicable term of this RFP and the Initial Draft Project Agreement.

The Province may also, in consultation with the Fairness Reviewer, determine that it is necessary to identify and share any information discussed in any Topic Meeting or Workshop with participants in the other SLS Project procurements to mitigate against any actual or perceived conflict of interest or unfair advantage occurring as a result of any Proponent Team Member that has attended such Topic Meeting or Workshop participating in more than one SLS Project procurement. Proponents are also required to promptly notify the Province if they have any concerns in this regard arising as a result of any Topic Meeting or Workshop, or at any other time, so that such concerns can be appropriately taken into consideration by the Province.







3.6.4 Finalization of the Project Agreement

The Province has issued the Initial Draft Project Agreement as Volume 2 of this RFP. In addition to considering comments and issues discussed in the Workshops and Topic Meetings, the Province may from time to time invite Proponents to review and submit further comments in respect of the Initial Draft Project Agreement.

Any information or documentation provided to, or which comes to the attention of the Province at, or in connection with, any Workshops or Topic Meetings, including in, or as a result of questions raised during any such meetings, and further Proponent-requested amendments or information relating to commercially sensitive matters, may be subject to disclosure to the other Proponents in the discretion of the Province.

Proponents may submit additional comments, requested amendments, and issues following these discussions.

The Province will consider comments, issues, and requested amendments to the Initial Draft Project Agreement received from the Proponents. Without limiting any other provision of this RFP, including Section 5.1 of Volume 1 of this RFP, the Province may in its discretion, on its own initiative, or as a result of Proponent comments or requests, at any time and from time to time, including after the Technical Submittal Deadline, by Addenda amend, restructure, or supplement the initial and any revised form of the Initial Draft Project Agreement, including by incorporating any such Proponent requested and any other changes.

The Province will issue the Definitive Project Agreement by Addendum as Volume 2 of this RFP.

3.7 AUTHORIZATIONS, ORDERS, AND APPROVALS

Without limiting any other term of this RFP, the execution of the Project Agreement is subject to the issuance of all necessary Province and governmental authorizations, orders, and approvals required in connection therewith, including the following:

- (a) any approvals required under the Financial Administration Act (British Columbia);
- (b) issuance by the Lieutenant Governor in Council of orders in council made under the *Transportation Act* (British Columbia); and
- (c) any other regulatory or other approvals required under the laws of the Province of British Columbia or Canada.

Unless otherwise provided for in this RFP, required authorizations, orders and approvals may be obtained by the Preferred Proponent and the Province, as applicable, prior to the Effective Date.







3.8 INTERIM SUBMITTALS

3.8.1 Interim Financial Review Submittal

The Province will conduct the interim financial review as follows:

- (a) the purpose of the interim financial review is to facilitate an early review by the Province with Proponents regarding:
 - i.) the Proponents' understanding of the Project requirements; and
 - ii.) the Proponents' cost assumptions with respect to the Project requirements;
- (b) prior to the Interim Financial Review Submittal Deadline, each Proponent will submit to the Province an Interim Financial Review Submittal including:
 - i.) a completed capital cost summary table in the form of, and in accordance with the cost items, provided in Appendix D of Volume 1 of this RFP;
 - ii.) an assessment as to whether the Project Schedule and identified milestones as outlined in the Project Agreement can be achieved; and
 - iii.) an assessment as to whether the Designated Project Lands as identified in the Project Agreement are adequate to facilitate the delivery of the Project Work;
- (c) the Province is expecting the Interim Financial Review Submittal to include cost and input assumptions in sufficient detail to allow the Province to understand the Proponent's cost base (with at least all major cost headings included);
- (d) the Province will retain each of the Interim Financial Review Submittals as strictly confidential, and will invite each Proponent, as part of Workshop 2, to discuss any aspect of its Interim Financial Review Submittal, including any recommendations for amendment of the Project requirements if a Proponent determines that the Project as described will exceed the Affordability Reference; and
- (e) a Proponent's Interim Financial Review Submittal will not be considered part of its Proposal and the Province will not consider or evaluate it as to adequacy, quality, content or otherwise as part of the evaluation process described in Appendix B of Volume 1 of this RFP.

The Province understands that the values indicated in a Proponent's Interim Financial Review Submittal are not a commitment and that any and all aspects could change in the final Proposal.







3.9 PROPOSAL SUBMITTAL REQUIREMENTS

Proposal submittal requirements are set out in detail in Appendix A of Volume 1 of this RFP, and include formatting, packaging and content requirements relating to the Proposals.

Proposals are to be delivered in the following submittals, as further described in Appendix A of Volume 1 of this RFP.

3.9.1 Technical Submittal

Proponents are to provide a Technical Submittal to the Submission Location before the Technical Submittal Deadline. The Technical Submittal is to include no pricing information.

Subject to the terms of this RFP, the Province may issue an invitation to Proponents to submit a Technical Supplement.

3.9.2 Financial Submittal

If invited to do so pursuant to Section 3.10.5 of Volume 1 of this RFP, Proponents are to provide a Financial Submittal to the Submission Location before the Financial Submittal Deadline. The Financial Submittal is to include pricing information.

3.9.3 Submittal Deadlines and Submission Location for Proposals

The Technical Submittal and the Financial Submittal are to be received at the Submission Location and should be addressed to the Contact Person. Technical Submittals and Financial Submittals submitted by facsimile, telephone or other electronic means will not be accepted.

The Interim Financial Review Submittal is to be received at the Submission Location for Interim Financial Review Submittals and should be emailed and addressed to the Contact Person.

The calendar and clock designated as the official calendar and clock by the Province at the Submission Location, whether accurate or not, will be determinative with respect to whether a Technical Submittal, including any part of a Technical Submittal, has been received before the Technical Submittal Deadline and whether a Financial Submittal, including any part of a Financial Submittal, has been received before the Financial Submittal Deadline. The Province may at any time and from time to time, by Addendum sent to the Proponents (whether or not actually received by the Proponents), amend, including by extension, the Technical Submittal Deadline and/or the Financial Submittal Deadline.

3.9.4 Intellectual Property Rights

(a) At the time each Proponent submits its Proposal, and at any other time reasonably requested by the Province, such Proponent will deliver to the Contact Person:







- i.) the Work Product; and
- ii.) a List of Non-Work Product IP specifically identifying, describing and indicating the owner or owners of all Background IP and Third-Party IP, categorized as such, provided that, if such specific identification and description of any Third-Party IP would cause any of such Proponent's Proponent Team Member to violate any confidentiality obligations, such Proponent will disclose only:
 - A. a general identification and description of such Third-Party IP;
 - B. the identity of the owner or owners of such Third-Party IP and the Proponent Team Member's relationship to such owner or owners; and
 - C. the reason that the Third-Party IP is not fully disclosed.
- (b) Except as otherwise agreed in writing with the Province, by being included as a Proponent Team Member of a Proponent submitting a Proposal, each Proponent Team Member hereby represents, warrants and agrees that it owns or has the rights to the Intellectual Property Rights associated with the Work Product, the Background IP and the Third-Party IP provided by or on behalf of such Proponent Team Member as necessary to make the assignments and grant the licenses to the Province as set out in this RFP and has obtained waivers of moral rights from all persons as necessary to provide the waivers in favour of the Province as set out in this RFP. Subject to the Proponent Team Members' limited right to grant a license in lieu of an assignment with respect to Work Product as set out in Section 3.9.4 (f) of Volume 1 of this RFP, if for any reason any such Proponent Team Member is unable to provide any assignments, licenses or waivers as required to be provided under this RFP, such Proponent Team Member will replace the portion of the Work Product, Background IP or Third-Party IP for which the assignment, license or waiver, as the case may be, cannot be provided, with an alternative product or technology that meets the Province's requirements at no additional cost to the Province.
- (c) By being included as a Proponent Team Member of a Proponent submitting a Proposal, each Proponent Team Member of such Proponent acknowledges and confirms that, at no cost to the Province:
 - i.) it does irrevocably and unconditionally convey, sell, transfer and assign, to the Province, in respect of the Work Product provided by or on behalf of such Proponent Team Member, including all Intellectual Property Rights in, including the copyright works forming a part of, such Work Product:
 - A. the entire right, title and interest in and to all Intellectual Property and Intellectual Property Rights in such Work Product and all other rights and







- interests of a proprietary nature, whether registered or unregistered, in and associated with such Work Product throughout the world, including, without limitation, all copyright and patent rights therein;
- B. the entire right, title and interest throughout the world in and to the embodiments of all Intellectual Property and Intellectual Property Rights forming any part of such Work Product; and
- C. the right to bring actions and other proceedings against third parties for the past, present or future infringement or misuse of the Intellectual Property and Intellectual Property Rights in such Work Product, in each case free and clear of all liens and encumbrances; and
- ii.) it does or will provide to the Province, from all persons who generated the Work Product provided by or on behalf of such Proponent Team Member, waivers in favour of the Province of all moral rights that such persons may have in such Work Product.
- (d) The Province acknowledges that, except as otherwise provided in this RFP, any use of the Work Product by or on behalf of the Province will be at the risk of the Province and not the Proponents or their Proponent Team Members, provided that if a Proponent is selected as the Preferred Proponent, the foregoing limitation does not extend to any Claims arising after the execution and delivery of the Project Agreement by such Proponent.
- (e) Effective upon the date of execution of the Project Agreement by Project Co on behalf of the Proponent selected as the Preferred Proponent, the Province shall grant automatically, without the requirement for further documentation, to each Proponent Team Member of each Proponent other than the Preferred Proponent a non-exclusive, perpetual, irrevocable, worldwide, royaltyfree, fully-paid, sub-licensable, transferable and assignable license to use and disclose the Work Product provided by or on behalf of such Proponent Team Member for any purpose whatsoever, and all such Proponent Team Members acknowledge that:
 - i.) such Work Product is provided "as is" without warranty of any kind whether express or implied including, without limitation, implied warranties of accuracy, completeness, merchantability, or fitness for a particular purpose;
 - ii.) neither the Province nor any other of the Releasees has or will accept any liability whatsoever for any Claims in respect of such Work Product;
 - iii.) any use or disclosure of such Work Product will be at the risk of the Proponent Team Member and not the Province; and







- iv.) nothing in this license will relieve such Proponent Team Member from any obligation of confidentiality or non-use, however arising, in any way relating to such Work Product;
- provided that any license that may be granted to the Proponent Team Members of the Proponent selected as the Preferred Proponent with respect to the Work Product will be only as set out in the Project Agreement entered into by Project Co on behalf of such Proponent.
- (f) If any assignment of Intellectual Property Rights in any of the Work Product cannot, as a matter of law, be granted by the applicable Proponent Team Member to or in favour of the Province as provided in Section 3.9.4 (e) of Volume 1 of this RFP, by being included as a Proponent Team Member of a Proponent submitting a Proposal, such Proponent Team Member unconditionally grants to the Province, at no cost to the Province and effective upon delivery of the Proposal, a Complete License to any such Work Product, which license may at any time be rejected in whole or in part by the Province and, in which case, the provisions of this Section 3.9.4 with respect to the Proponent Team Member's replacement of such Work Product shall apply.
- (g) Effective as of the date that each Proponent submits a Proposal, each Proponent Team Member of such Proponent, at no cost to the Province, unconditionally grants to the Province a Complete License to the Background IP provided by or on behalf of such Proponent Team Member for the Permitted Use.
- (h) Despite the foregoing, the Province will have no right to reverse engineer, decompile or otherwise arrive at the source code of any software included in the applicable Background IP, nor will it have the right to extract and sell, lease, license, sub-license or otherwise transfer, convey or alienate any software included in the Background IP (whether for commercial consideration or not) to any person as a stand-alone product, except as may be necessary or desirable to exploit the Work Product or otherwise in connection with the Permitted Use.
- (i) Unless the Province and the applicable Proponent Team Member expressly agree otherwise in writing, the following applies in respect of any Third-Party IP:
 - i.) effective as of the date that each Proponent submits a Proposal, each of the Proponent Team Members of such Proponent, at no cost to the Province, unconditionally grants to the Province, paragraphs ii.) and iii.) of this Section 3.9.4 (i), a Complete License to the Third-Party IP provided by or on behalf of such Proponent Team Member for the Permitted Use;
 - ii.) the Complete License described in subsection paragraph i.) of this Section 3.9.4 (i) does not extend to include:







- A. any Third-Party IP which consists of non-specialized, commercial off-the-shelf software programs that the Province, in its sole discretion and based on its review of the List of Non-Work Product IP, has determined that it does not require a sub-license to be provided by the applicable Proponent Team Member in order to operate, exploit or make use of the Work Product; and
- B. any Third-Party IP which the Province has been informed of and has agreed in advance in writing is, due to its specialized and proprietary nature, the proper subject matter of a Limited License;
- iii.) regarding the Complete License described in paragraph i.) of this Section 3.9.4 (i) and any Limited License described in paragraph ii.) of this Section 3.9.4 (i), the Province will have the option from and after the selection of the Preferred Proponent, in respect of each Proponent Team Member of each Proponent not selected as the Preferred Proponent:
 - A. to terminate the Complete License or the Limited License, as the case may be, with no liability to the Province, such Proponent Team Members, the owner of the Third-Party IP or any other person; or
 - B. to continue the Complete License or the Limited License, as the case may be, provided that the Province will be obligated to pay all license fees associated with the use of the applicable Third-Party IP from the date of the notification by the Province to the applicable Proponent that it has not been selected as the Preferred Proponent; and
- iv.) if the Complete License described in paragraph i.) of this Section 3.9.4 (i) or any Limited License described in paragraph ii.) of this Section 3.9.4 (i), as the case may be, cannot be validly granted without the consent of a Third-Party, the applicable Proponent Team Member, at the Proponent Team Member's expense, will use its best efforts to obtain such consent and, without limiting any of its other obligations, will indemnify and hold harmless the Province and each of the other Releasees from and against any and all Claims in any way and at any time arising from such Proponent Team Member's failure to obtain such consent.
- (j) Without limiting Section 3.18 of Volume 1 of this RFP, each Proponent Team Member of each Proponent will indemnify and hold harmless the Province and each of the other Releasees from and against any and all Claims in any way and at any time arising out of or in connection with:
 - i.) the use, disclosure or provision to the Province of the Work Product, the Background







- IP and the Third-Party IP or any of them by or on behalf of such Proponent Team Member; and
- ii.) allegations or findings of infringement of Intellectual Property Rights, breach of confidence or unauthorized use by any of the Releasees of Confidential Information or Intellectual Property of other persons, or failure to obtain copyright assignments or licenses or waivers of moral rights;
- in respect of the Work Product, the Background IP and the Third-Party IP or any of them provided by or on behalf of such Proponent Team Member.
- (k) By being included as a Proponent Team Member of a Proponent submitting a Proposal, each Proponent Team Member of such Proponent irrevocably designates and appoints the Province and its duly authorized officers and agents as such Proponent Team Member's agent and attorney-in-fact to act for and on behalf of such Proponent Team Member to execute, deliver and file any and all documents with the same legal force and effect as if executed by such Proponent Team Member, if the Province is unable for any reason to secure the execution by such Proponent Team Member of any document reasonably required to assign, transfer, license, waive or register any Intellectual Property Rights contemplated under this Section 3.9.4.

3.10 EVALUATION PROCESS

3.10.1 Technical Submittal Package Review

The Province will review the Technical Submittal for substantial completeness in accordance with this RFP.

3.10.2 Technical Submittal Evaluation

The Technical Submittal evaluation will be carried out in accordance with the evaluation criteria set out in Appendix B of Volume 1 of this RFP.

3.10.3 Invitation to Submit Technical Supplement

The Province may, in its discretion, issue an invitation to submit a Technical Supplement to the Submission Location on or before the date and before the time specified in the invitation for receipt of Technical Supplements, if,

- (a) any amendment, restructuring or supplement made after the Technical Submittal Deadline,
 - i.) is made to any of the schedules of the version of the Definitive Project Agreement issued as at the Technical Submittal Deadline, or







- ii.) is considered by the Province to impact on the elements of the Project Work provided for in or on the requirements of any such listed schedules; and
- (b) any document is posted to the RFP Data Room, after the Technical Submittal Deadline and contains information which is considered by the Province to impact on the elements of the Project Work provided for in or on the requirements of any such listed schedules, and
- (c) the Province considers any such amendment, restructuring or supplement, or any such impact, as applicable, to be so material, having regard to the applicable elements of the Project Work or the applicable requirements provided for in the schedule or schedules, as the case may be, as to necessitate review by the Proponents of their Technical Submittals.

The Province may in its discretion issue an invitation under this Section on its own initiative or on consideration of a Proponent's request delivered by RFI in accordance with Section 3.3 of Volume 1 of this RFP.

In considering whether to issue an invitation under this Section, the Province, may as part of the consideration process or otherwise, seek and consider comment, information and documentation from the Proponents. Proponents requesting that an invitation under this Section be issued will include in the RFI sufficient information and documentation to enable the Province to understand and assess the materiality of the amendment, restructuring or supplement, or of the impact, as applicable, having regard to the applicable elements of the Project Work provided for in or to the requirements of the schedule or schedules, as applicable.

3.10.4 Technical Supplement Review and Evaluation

If a Technical Supplement is invited, the Province will review the Technical Supplement for substantial completeness and evaluate the Technical Supplement in accordance with this RFP.

3.10.5 Invitations to Submit Financial Submittal

The Province will, subject to the terms of this RFP, invite each Proponent that has delivered a Technical Submittal that substantially satisfies the requirements of this RFP and that otherwise is considered, in accordance with this RFP, to be eligible to receive such an invitation, to submit a Financial Submittal.

Proponents are to prepare their Financial Submittal on the basis of the Definitive Project Agreement, without amendment, and including any further information and documentation provided by the Province in accordance with this RFP.

3.10.6 Financial Submittal Package Review

The Province will review the Financial Submittal for substantial completeness in accordance with this RFP.







3.10.7 Validity of Proposals

By submitting a Proposal, each Proponent agrees that:

- (a) its Proposal, including all prices and input costs, will remain fixed and irrevocable from the Financial Submittal Deadline until midnight at the end of the 120th day following the Financial Submittal Deadline (the "Proposal Validity Period"); and
- (b) after the expiry of the Proposal Validity Period, all prices and input costs in its Proposal may not be adjusted unless the Proponent provides notice to the Province of any proposed adjustment and demonstrates to the satisfaction of the Province that the Proponent has used its best efforts to continue to maintain the prices and input costs firm and valid, but that despite such best efforts, the specified adjustments to the prices and input costs are required solely as a direct result of one or more events that:
 - i.) are external to the Proponent and the Proponent Team Members;
 - ii.) could not have been prevented by, and are beyond the control of, the Proponent and any of its Proponent Team Members; and
 - iii.) constitute a material adverse change to the conditions underlying the prices and input costs that are subject to the adjustment, provided that on receipt of the Proponent's written notice as referenced above, the Province may in its discretion discontinue the process with the Proponent as the Preferred Proponent, if such Proponent has been so selected.

A Proponent may indicate in its Proposal a Proposal Validity Period that exceeds 120 days, which shall be the Proposal Validity Period for such Proponent in accordance with this RFP.

3.10.8 Financial Submittal Evaluation

The evaluation of the Financial Submittal will be in accordance with the evaluation criteria set out in Appendix B of Volume 1 of this RFP.

3.10.9 Invitation to Deliver Preferred Proponent Security Deposit

The Province will, subject to the terms of this RFP, invite the Proponent that has delivered a Proposal that:

- (a) substantially satisfies the requirements of this RFP and the Definitive Project Agreement;
- (b) receives the highest ranking in accordance with the evaluation criteria set out in Appendix B to Volume 1 of this RFP; and







(c) otherwise, is considered, in accordance with this RFP, to be eligible to be selected to receive such an invitation,

to deliver the Preferred Proponent Security Deposit on or before the date and time specified by the Province.

By being included as a Proponent Team Member of a Proponent submitting a Proposal, each of the Proponent Team Members of such Proponent agree that:

- (a) such Proponent's eligibility to be considered for selection as the Preferred Proponent is conditional upon such Proponent delivering, in response to an unrevoked invitation from the Province, the Preferred Proponent Security Deposit in the amount of \$10 million in accordance with this RFP; and
- (b) if such Proponent does not deliver the Preferred Proponent Security Deposit to the Province in accordance with this RFP:
 - i.) such Proponent will neither be eligible to be selected as the Preferred Proponent nor be eligible to receive the Stipend or the Termination Fee; and
 - ii.) the Province may, in its sole discretion, do any one or more of the following:
 - A. by written notice to such Proponent, cease all negotiations with such Proponent and refrain from designating such Proponent as Preferred Proponent for all purposes in connection with the Competitive Selection Process, including this RFP;
 - B. select any other of the Proponents as the Preferred Proponent and continue with the Competitive Selection Process;
 - C. commence negotiations with any other Proponent or any other person; and
 - D. pursue any of the Derivative Activities, including any of the options available to the Province under this RFP.







3.10.10 Preferred Proponent

The Province will, subject to the terms of this RFP, select as the Preferred Proponent, the Proponent that has delivered the Preferred Proponent Security Deposit in accordance with the invitation issued pursuant to Section 3.10.9 of Volume 1 of this RFP.

The Province may, in its discretion, invite the Preferred Proponent to commence certain works, including certain design works, on substantially the terms set out in Form 10 of Volume 3 of this RFP.

3.10.11 Return of Preferred Proponent Security Deposit

The Province will, subject to the terms of this RFP, return the Preferred Proponent Security Deposit to the Proponent selected as the Preferred Proponent that has delivered such Preferred Proponent Security Deposit in accordance with this RFP:

- (a) within 10 days after receipt by the Province of a written demand from such Proponent, if:
 - i.) the Province issues a Termination Notice terminating the Competitive Selection Process for reasons unrelated to such Proponent and the Proponent Team Members of such Proponent; or
 - ii.) the Province fails to execute and deliver an agreement substantially in the form of the Project Agreement contemplated to be finalized and settled in accordance with the process described in this RFP on or before the Proposal Validity Period for such Proponent after receipt by such Proponent of notification of its selection as Preferred Proponent, provided that such failure is not a result of a failure by such Proponent to satisfy any conditions precedent set out in the Project Agreement or a result of the Province and such Proponent having been negotiating a Project Agreement as contemplated in this RFP; or
- (b) within 10 days following the later of the execution and delivery of the Project Agreement by such Proponent and all other parties thereto.

3.10.12 Retention of Preferred Proponent Security Deposit

(a) Despite any other term of this RFP, the Province may in its sole discretion and without notice draw on, retain and apply the proceeds of the Preferred Proponent Security Deposit to its own or other use in its sole discretion, despite delivery by the Proponent selected as the Preferred Proponent that has delivered such Preferred Proponent Security Deposit in accordance with this RFP of a notice under Section 3.10.11 (a) of Volume 1 of this RFP, if







- i.) there is a material breach of this RFP or the Proponent Agreement by any of the Proponent Team Members of such Proponent; or
- ii.) after receipt of written notice from the Province the Proponent fails to cause Project Co to execute and deliver an agreement substantially in the form of the Project Agreement contemplated to be finalized and settled in accordance with the process for settling the Project Agreement described in this RFP,

within 30 days (or such longer period as the parties may agree in writing) of receipt of such written notice, provided that such failure on the part of such Proponent to cause to be executed and delivered an agreement substantially in the form of the Project Agreement contemplated to be finalized and settled in accordance with the process for settling the Project Agreement described in this RFP, is not solely as a result of a major disabling event (other than a disruption of financial markets) which could not have been reasonably prevented by and is beyond the reasonable control of the Proponent Team Members of such Proponent and which such Proponent can demonstrate to the satisfaction of the Province, acting reasonably, would substantially frustrate or render it impossible for Project Co to perform the obligations of Project Co under the Project Agreement for a continuous period of 180 days.

- (b) If the Proponent selected as the Preferred Proponent that has delivered such Preferred Proponent Security Deposit in accordance with this RFP notifies the Province in writing in accordance with this RFP that such Proponent disputes the Province's right to call on and retain the Preferred Proponent Security Deposit, then:
 - i.) the Province may, in its sole discretion, nonetheless call on the Preferred Proponent Security Deposit and retain and apply the proceeds of the Preferred Proponent Security Deposit in accordance with this Section 3.10.12;
 - ii.) the retention and application of the proceeds of the Preferred Proponent Security Deposit will be without prejudice to the right of such Proponent to dispute the Province's right to call on and retain the Preferred Proponent Security Deposit; and
 - iii.) if the dispute is resolved fully and finally in favour of such Proponent, then the Province's liability will be limited to repayment of all or the portion of the amount of the Preferred Proponent Security Deposit called on and retained by the Province, together with interest charges at the rate prescribed under the *Financial Administration Act* (British Columbia) and the Interest on Overdue Accounts Payable Regulation (B.C. Reg 215/83) on that amount.







(c) If the Proponent selected as the Preferred Proponent that has delivered such Preferred Proponent Security Deposit in accordance with this RFP fails to provide written notice to the Province of the renewal or extension of the Preferred Proponent Security Deposit at least 30 days prior to the expiry date of the Preferred Proponent Security Deposit, or if such Proponent fails to renew or extend the Preferred Proponent Security Deposit, the Province may, in its sole discretion and at any time without notice to such Proponent, call on the Preferred Proponent Security Deposit and hold the proceeds as the Preferred Proponent Security Deposit in the same manner and for the same purposes as the letter of credit and the terms of Sections 3.10.12 (b)(i) through (iii) of Volume 1 of this RFP do not apply to the Province's call and retention of the proceeds under this Section 3.10.12 (c).

3.11 DEBRIEFING

Following the Effective Date, representatives of the Province will, upon request, meet with Proponents and provide them with a debriefing. During such debriefing, the relative strengths and weaknesses of that Proponent's Proposal will be disclosed and discussed.

3.12 CLOSE PROCESS

3.12.1 Project Agreement – Finalize Terms and Close

It is the intention of the Province that, subject to Section 3.12.2 of Volume 1 of this RFP, any issues with respect to the Initial Draft Project Agreement must be finalized prior to the Financial Submittal Deadline so that the Definitive Project Agreement, once issued, will not be further modified and is to be executed by the Preferred Proponent without further negotiation or amendment, except for changes, modifications, and additions:

- (a) relating to the determination by the Province in its discretion regarding which parts, if any, of the Proposal are to be incorporated by reference or otherwise into the Project Agreement or otherwise pursuant to express provisions of the Definitive Project Agreement, and changes and additions as a consequence of or in connection with such incorporations;
- (b) to those provisions or parts of the Definitive Project Agreement which are indicated as being subject to completion or finalization or which the Province determines in its discretion require completion or finalization, including provisions which require;
 - i.) the modification or the insertion or addition of information relating to the Proponent's formation (corporate, partnership or other); and







- ii.) the modification or the insertion or addition of information in order to reflect accurately the nature of the Proponent's relationships with its Subcontractors;
- (c) changes and modifications required by the Province in its discretion relating to the interfaces with Other SLS Project Co's arising during the concurrent procurement of the Other SLS Projects.
- (d) required by the Province in its discretion to complete, based on the Proposal, any provision of the Definitive Project Agreement, including changes, modifications and additions contemplated in or required under the terms of the Definitive Project Agreement;
- (e) that the Province, in its discretion, considers are necessary to create or provide for a duly authorized and legally complete, enforceable, and binding agreement;
- (f) that the Province, in its discretion, considers are necessary solely to enhance clarity in legal drafting; and
- (g) that reflect Acceptable Equivalents in accordance with Section 2.2.12 of Volume 1 of this RFP.

3.12.2 Negotiations

If the Preferred Proponent submitted a Proposal that exceeds the Affordability Reference, the Province may, in its discretion, and without limiting any other term of this RFP, including Section 5.3 of Volume 1 of this RFP, by delivery of written notice, invite the Preferred Proponent to enter into negotiations with a view to obtaining a Project Agreement which the Province considers in its discretion to be in the interests of or advantageous to the Province or otherwise acceptable to the Province.

The negotiations may, in the Province's discretion, extend to any matter whatsoever, including changes and additions to, and removals of, any one or more aspects or parts, including design, technical, scope, schedule, commercial, risk, pricing aspects or parts, of the Project, the Definitive Project Agreement, the Proposal, and the Project Work.

Neither the Province nor the Preferred Proponent will be under any obligation or duty, whether in contract, tort, statute or common law, to negotiate any matter, to continue negotiations or to obtain a Project Agreement through this process.

The Province may also take any such steps as it determines, in its discretion, are required to mitigate against any actual or perceived conflict of interest or unfair advantage occurring as a result of any negotiations carried out with the Preferred Proponent in accordance with this Section 3.12 in the event that any Proponent Team Member of the Preferred Proponent is participating in any other SLS Project procurement, including the imposition of a requirement for the Preferred Proponent to establish ethical barriers in respect of such Proponent Team Member.







The Province may at any time and from time to time and for any reason that the Province in its discretion considers to be in the interests of the Province, including if the Preferred Proponent declines to accept the Province's invitation to enter into negotiations, revoke the invitation and, if applicable, terminate negotiations with the Preferred Proponent and proceed to take any one or more steps that the Province in its discretion considers to be in its interests or to its advantage including:

- (a) proceed with the same Proponent as Preferred Proponent to finalize and settle the Definitive Project Agreement as contemplated in Section 3.12.1 of Volume 1 of this RFP in which case the terms of Section 3.12.1 of Volume 1 of this RFP will apply;
- (b) discontinue the process with the Proponent, select another Proponent as Preferred Proponent and invite that Proponent to enter into the negotiations contemplated in this Section 3.12.2;
- (c) discontinue the process with the Proponent and select another Proponent as Preferred Proponent to finalize and settle the Definitive Project Agreement as contemplated in Section 3.12.1 of Volume 1 of this RFP in which case the terms of Section 3.12.1 of Volume 1 of this RFP will apply; or
- (d) any of the steps contemplated in Section 5.3 of Volume 1 of this RFP.

3.13 FAIRNESS REVIEWER

Jane Shackell, KC, has been appointed as the Fairness Reviewer by the Province with responsibility, as an independent observer, to review the development and implementation of the Competitive Selection Process up to the selection of a Preferred Proponent from a fairness perspective. The Fairness Reviewer will provide a written report in respect of the Proposal evaluation process which will be made public by the Province.

The Fairness Reviewer will be:

- (a) provided with full access to all documents, meetings and information related to the evaluation processed under the RFP that the Fairness Reviewer, in its discretion, decides is required;
- (b) kept fully informed by the Province of all documents and activities associated with this RFP; and
- (c) advised of the participation of any Proponent Team Member in any other SLS Project procurement.

Proponents may contact the Fairness Reviewer directly with regards to questions about the fairness of the Competitive Selection Process. The reports, commentary, and opinions of the Fairness Reviewer on any issue of fairness with respect to the Competitive Selection Process, are final determinations of any issues of fairness with respect to the Competitive Selection Process.







3.14 TIMETABLE

The anticipated timetable for the Competitive Selection Process is set out in Table 3.

Table 3 - Anticipated Timetable for the Competitive Selection Process

Activity	Date
RFP Issued	March 27, 2023
Topic Meeting – All-Proponents Information Meeting	April 5, 2023
Proponents submit agendas for Workshop 1	1 week before Workshop 1
Indigenous Business-to-Business Networking Event	April 18, 2023
Workshop 1	Week of May 1, 2023
Business-to-Business Networking Event	May 30, 2023
Interim Financial Review Submittal Deadline	11:00 AM local Vancouver time on June 12, 2023
Proponents submit agendas for Workshop 2	1 week before Workshop 2
Workshop 2	Week of June 19, 2023
Definitive Project Agreement issued	Week of July 17, 2023
Technical Submittal Deadline	11:00 AM local Vancouver time on August 14, 2023
Invitation to Submit a Financial Submittal	11:00 AM local Vancouver time on September 27, 2023
Financial Submittal Deadline	11:00 AM local Vancouver time on October 9, 2023
Announcement of Preferred Proponent	Week of October 30, 2023

This estimated timeline is subject to change at the discretion of the Province.

3.15 STIPEND

Each Proponent will, subject to the terms of this RFP and subject to the following conditions having been satisfied, be eligible to receive the Stipend in the manner set out in this RFP:

- (a) such Proponent has submitted a Conforming Proposal and has not withdrawn from the Competitive Selection Process;
- (b) subject to subsection 3.15 (c), the Province has not selected such Proponent as the Preferred Proponent;







- (c) if such Proponent was selected as Preferred Proponent, the Province has revoked its invitation and terminated negotiations with such Proponent as contemplated in this RFP and not proceeded with such Proponent to finalize and settle the Project Agreement;
- (d) the Province has not delivered notice of ineligibility to such Proponent in respect of the Competitive Selection Process in accordance with Section 3.18 of Volume 1 of this RFP;
- (e) all Proponent Team Members of such Proponent have executed and delivered, and caused to be executed and delivered, as the case may be to the Province, a Release, Waiver and Confirmatory Assignment in the form attached as Form 8 of Volume 3 to this RFP;
- (f) Waivers of Moral Rights in favour of the Province in the form attached as Form 9 of Volume 3 to this RFP have been executed and delivered to the Province by all persons who generated such Proponent's Work Product;
- (g) such Proponent has attended and participated in the Workshops in accordance with the terms of this RFP;
- (h) each of the Proponent Team Members of such Proponent has observed and satisfied and continues to observe and satisfy all of the terms of the Competitive Selection Process, including this RFP;
- (i) the Province has not delivered a Termination Notice; and
- (j) such Proponent has delivered the Stipend Invoice in accordance with the requirements set out below.

Each applicable Proponent will, subject to each of the conditions listed in subsections 3.15 (a) to (i) having been satisfied, deliver an invoice (the "Stipend Invoice") to the Province confirming satisfaction of each of such conditions and requesting payment of the Stipend, by not later than 90 days after the earliest to occur of the following event and date:

- (k) delivery of written notice from the Province to such Proponent of execution and delivery of the Project Agreement by all parties; and
- (I) the date that is 180 days after the Financial Submittal Deadline if the Province has not announced a Preferred Proponent.

The Province will, subject to the terms of this RFP and provided that each of the conditions listed in this Section 3.15 has been satisfied by such Proponent, pay the Stipend to each applicable Proponent not later than 30 days after receipt of the Stipend Invoice.







3.16 TERMINATION FEE

If the Province delivers a Termination Notice terminating the Competitive Selection Process for reasons unrelated to the integrity of the Competitive Selection Process, each Proponent will, subject to the terms of this RFP and subject to the following conditions having been satisfied, be eligible to receive the Termination Fee in the manner set out in this RFP:

- (a) such Proponent has delivered a Conforming Proposal if the Termination Notice is issued after the Financial Submittal Deadline:
- (b) such Proponent has not withdrawn from the Competitive Selection Process;
- (c) the Province has not delivered notice of ineligibility to such Proponent in respect of the Competitive Selection Process in accordance with Section 3.18 of Volume 1 of this RFP;
- (d) all Proponent Team Members of such Proponent have executed and delivered and caused to be executed and delivered, as the case may be to the Province a Release, Waiver and Confirmatory Assignment in the form attached as Form 8 of Volume 3 to this RFP;
- (e) Waivers of Moral Rights in favor of the Province in the form attached as Form 9 of Volume 3 to this RFP have been executed and delivered to the Province by all persons who generated such Proponent's Work Product;
- (f) such Proponent has attended and participated in the Workshops if held before issuance of the Termination Notice, in accordance with the terms of this RFP;
- (g) such Proponent has delivered to the Province a full accounting with accompanying supporting documentation in sufficient detail to demonstrate to the satisfaction of the Province the actual and reasonable expenditures incurred by the Proponent to prepare the Conforming Proposal or, in the case of a Termination Notice being issued before the Financial Submittal Deadline, the Proposal up to the date of the Termination Notice;
- (h) each of the Proponent Team Members of such Proponent has observed and satisfied and continues to observe and satisfy all terms of the Competitive Selection Process, including the RFQ and this RFP; and
- (i) such Proponent has delivered the Termination Fee Invoice in accordance with the requirements set out below.

Each Proponent will, subject to each of the conditions listed in subsections 3.16 (a) to (h) having been satisfied, deliver an invoice (the "Termination Fee Invoice") to the Province setting out in reasonable detail the expenditures referenced in subsection 3.16 (g), by not later than 90 days after delivery by the Province to such Proponent of the Termination Notice.







The Province will, subject to the terms of this RFP and provided that each of the conditions listed in this Section 3.16 has been satisfied, by such Proponent, pay the Termination Fee to each Proponent not later than 30 days after receipt of the Termination Fee Invoice.

3.17 RELEASES AND WAIVERS

- (a) Each Proponent and each of its respective Proponent Team Members:
 - i.) agrees that the Releasees and each of them will not under any circumstances be
 responsible or liable for or in respect of any Claims by any person (including such
 Proponent or any of its Proponent Team Members, including any person claiming
 through any of them, or any of their respective contractors, subcontractors, directors,
 officers, employees, consultants, advisors or agents);
 - ii.) releases, acquits and forever discharges the Releasees and each of them from any and all Claims; and
 - iii.) agrees that it will not bring and by participating in the Competitive Selection Process, waives any Claims against the Releasees and each of them in excess of an amount equivalent to the actual and reasonable out of pocket costs directly incurred and paid by such Proponent in preparing the Proposal to a maximum of:
 - A. the amount of the Stipend, if the Competitive Selection Process has not been terminated by delivery of a Termination Notice; or
 - B. the applicable amount set out as the Termination Fee that corresponds to such Termination Notice, if a Termination Notice is delivered by the Province;

for any matter whatsoever arising out of, in connection with or relating in any way to the Competitive Selection Process or any one or more part of the Competitive Selection Process, including matters or issues contemplated or considered in the reports, opinions or commentary of the Fairness Reviewer, the decisions and rulings of the COI Adjudicator and the Derivative Activities, or any of them.

- (b) Each Proponent and each of its respective Proponent Team Members agree that:
 - i.) in no event will such Proponent be eligible to receive, or the Province be obligated to pay both the Stipend and the Termination Fee, and that the payment of the Stipend or the applicable Termination Fee, as the case may be, operates to render the obligations of the Province under Section 3.15 and Section 3.16 of Volume 1 of this RFP exhausted, spent and extinguished; and;







- ii.) if such Proponent is eligible in accordance with the terms of this RFP to receive either the Stipend or the Termination Fee, as the case may be, then payment by the Province to such Proponent of the Stipend or the applicable Termination Fee, as the case may be, will not be cumulative and in addition to, but will be deemed to be in substitution for and as full and final settlement of any Claim of such Proponent or any of its Proponent Team Members, including any Claim referenced in Section 3.17 (a) of Volume 1 of this RFP.
- (c) Each Proponent will indemnify, and where a Proponent is a partnership (general or limited), a consortium or joint venture, each partner in the partnership and each of the entities comprising the consortium or joint venture will jointly and severally indemnify and hold harmless the Province and each of the other Releasees from and against any and all Claims brought by or on behalf of:
 - i.) any of its present, former or prospective Proponent Team Members against the Province or any other Releasee or Releasees, or;
 - ii.) any person as a result of any act or omission of such Proponent or any of its Proponent Team Members;

arising out of, in connection with or relating in any way to the Competitive Selection Process or any one or more parts of the Competitive Selection Process, including matters or issues contemplated or considered in the reports, opinions or commentary of the Fairness Reviewer, the decisions and rulings of the COI Adjudicator and the Derivative Activities, or any of them, including in connection with the performance of the obligations of each of the Proponent Team Members of such Proponent under this RFP.

(d) Each of the Proponent Team Members of each Proponent accepts and agrees to be bound by the waivers, disclaimers, limitations of liability and indemnities delivered, or which will be delivered, by each of the Proponent Team Members of such Proponent, as the case may be, in connection with the Competitive Selection Process or any one or more parts of the Competitive Selection Process, including the Workshops and Topic Meetings and other consultative or facilitative or facilitated processes in the Competitive Selection Process.

3.18 NOTICE OF INELIGIBILITY

Without limiting any other rights, powers and remedies of the Province, the Province may in its sole discretion on the happening of any one or more of the following events or at any time thereafter give written notice of such event or events to the applicable Proponent and such notice will constitute a notice of ineligibility for purposes of Section 3.15 and Section 3.16 of Volume 1 of this RFP:







- (a) an order is made, a resolution is passed, or a petition is filed for the liquidation or winding up of any Proponent Team Member of such Proponent;
- (b) any Proponent Team Member of such Proponent becomes insolvent, commits an act of bankruptcy, makes an assignment for the benefit of its creditors or otherwise acknowledges its insolvency;
- (c) a bankruptcy petition is filed or presented against, or a proposal under the Bankruptcy and Insolvency Act (Canada) or any similar law of any other jurisdiction is made by any Proponent Team Member of such Proponent;
- (d) a compromise or arrangement is proposed under the Companies' Creditors Arrangement Act
 (Canada) or any similar law of any other jurisdiction in respect of any Proponent Team Member of such Proponent;
- (e) a receiver or receiver manager or other person with similar powers is appointed of any property of any Proponent Team Member of such Proponent; or
- (f) any Proponent Team Member of such Proponent becomes a Restricted Person.







4 GENERAL INFORMATION AND INSTRUCTIONS

4.1 BACKGROUND INVESTIGATIONS, SURVEYS, AND STUDIES

Investigations, surveys, and studies have been and are anticipated to be undertaken with respect to the Project. Reports and other material relating to these activities are included in and will continue to be added to the RFP Data Room.

4.2 INVESTIGATIONS, SURVEYS, AND STUDIES BY PROPONENTS

Each Proponent is responsible for conducting its own independent due diligence and for satisfying itself as to all aspects of the Project, including assessments, investigations, examinations, surveys, and studies which they consider necessary, desirable, beneficial, or appropriate at their own cost.

Proponents are responsible for making their own arrangements in respect of access to lands that are not owned or administered by the Province.

Proponents will coordinate any field work or any access to any non-public part or parts of the Project Lands and adjacent areas, including to any part of lands owned, operated, or administered by CP, through the Province by submission of a request to the Contact Person, to ensure that inconvenience to landowners, tenants, road users, and other contractors is kept to a minimum, and to ensure that environmental, safety and time constraints are taken into account. The request for access should be submitted as early as possible, and in any event at least 96 hours in advance of the time for any proposed access and should include the requested access or field work date(s), time(s), location(s), and proposed field work or activities.

The Province will provide no insurance or workers compensation coverage for any matter whatsoever to any Proponents, Proponent Team Members, or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them. Access to the Project Lands and adjacent areas, or to any other facilities or premises, may be conditioned upon Proponents providing evidence acceptable to the Province that insurance and indemnities, acceptable to the Province, are in place and granted as the case may be; that the Proponent and its Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them are registered with the Workers' Compensation Board of British Columbia in accordance with applicable Laws, or have employer's liability insurance in amounts and on terms and conditions acceptable to the Province; and that a Representative of the Province be present during the Proponent's works and activities at the access locations. Without limiting the foregoing, access to any







part of the lands owned, operated, or administered by CP may be conditional on satisfaction of any additional requirements of CP, as the case may be.

Proponents are responsible for obtaining and holding any and all rights, permits, licenses, consents, approvals and authorities required by any governmental agency or authority or other person to carry out any such field work, assessments, investigations, and surveys.

4.3 RFP DATA ROOM

The Province has established an RFP Data Room for the Project and the Competitive Selection Process.

At any time and from time to time during the Competitive Selection Process, the Province may, in its discretion and without any notification, update information in the RFP Data Room, including by adding, supplementing, replacing, or modifying information. Proponents are solely responsible for checking the RFP Data Room frequently and on an ongoing basis to inform themselves of any such updates. Proponents are solely responsible for ensuring that they have software, which allows them access to, and use of, any information in the RFP Data Room.

In the event of conflict or inconsistency between material downloaded from the RFP Data Room and the applicable material as posted in the RFP Data Room, the posted contents of the RFP Data Room will govern and take precedence.

All information in the RFP Data Room is subject to the terms of the Proponent Agreement and the Data Room Terms of Access.

As set out in Section 5.12.2 of this RFP, the RFP Data Room will be a common data room for all of the SLS Project procurements.







5 GENERAL MATTERS

5.1 AMENDMENT OR CANCELLATION OF COMPETITIVE SELECTION PROCESS

This RFP may be amended only by Addenda issued by the Province.

The Province may in its discretion at any time, and from time to time, including after the Technical Submittal Deadline, by Addendum, amend, supplement or otherwise modify, any part or all of this RFP, including the Initial Draft Project Agreement and the Definitive Project Agreement including by extending or accelerating any schedules, timetables, or dates, including any timetables or schedules for the Competitive Selection Process or the Project, the Technical Submittal Deadline and the Financial Submittal Deadline, or any of them, by adding to, reducing or otherwise modifying the evaluation process, including the ranking, for Proposals, or the scope or any other part of the Project, or by suspending, postponing, canceling or re-issuing, all or any part of this RFP.

5.2 NO CONTRACT

Other than to the extent provided for in the Proponent Agreement, this RFP is not a contract between the Province and any Proponent, nor is this RFP an offer or an agreement to purchase work, goods or services. No contract of any kind for work goods or services whatsoever is formed under, or arises from this RFP, or as a result of, or in connection with, the submission of a Proposal, unless the Province and the Preferred Proponent execute and deliver the Project Agreement, and then only to the extent expressly set out in the Project Agreement.

5.3 NO OBLIGATION TO PROCEED OR MAKE ANY SELECTION

Each of the Proponents and their respective Proponent Team Members acknowledges and agrees that, notwithstanding any term of this RFP, the Province is not in any way whatsoever obligated to continue with or complete any phase or stage of the Competitive Selection Process and may in its sole discretion do any one or more of the following:

(a) at any time, from time to time, for any reason whatsoever, including for reasons that the Province in its sole discretion considers to be in the interests of or advantageous to the Province, or to reflect the terms of applicable trade agreements, modify, including by limiting, expanding, replacing, substituting, extending, suspending, postponing or cancelling, any stage of the Competitive Selection Process or the whole or any part or parts, including the scope, of the Project;







- (b) by delivery of a Termination Notice to the Proponents, at any time, for any reason whatsoever, including for reasons that the Province in its sole discretion considers to be in the interests of or advantageous to the Province, terminate the Competitive Selection Process, including if the Province elects in its sole discretion not to continue negotiations with the Preferred Proponent to settle the Project Agreement or elects in its sole discretion not to execute and deliver the settled form of Project Agreement;
- (c) not accept, review, or evaluate any one or all of the Proposals;
- (d) not select a Preferred Proponent;
- (e) not offer any of the Proponents the opportunity to enter into or award the Project Agreement to any Proponent or at all;
- (f) implement or issue any other procurement or other process for, or proceed in any other manner whatsoever, including using the Province's own forces, contractors, or authorities, with the whole or any part or parts of the Project; and
- (g) proceed, including in conjunction with any one or more of the activities, processes or works described in subsections 5.3 (i) and (j) with all or any part of the design, construction, financing, operation or other activities in respect of the whole or any part or parts of the lands and infrastructure comprising or anticipated to comprise the Project through any other procurement or other process of any kind whatsoever, including negotiation, or prosecution of works using the Province's own forces, contractors or authorities.
- (h) without limiting any other term of this RFP, if the Province fails to select a Preferred Proponent within 180 days after the Financial Submittal Deadline or terminates the Competitive Selection Process or cancels any part of the Competitive Selection Process, including this RFP, at any time and subsequently proceeds with any one or more of the activities, processes or works described in subsections 5.3 (a) to (g), the Province may in its sole discretion:
 - i.) contract directly with any person for any or all matters related directly or indirectly to all or any part of the design, construction, operation, financing or fare collection in respect of all or any part or parts of the lands and infrastructure comprising or anticipated to comprise the Project; and
 - ii.) contract directly with any one or more of any of the Proponent Team Members of any of the Proponents, or with any one or more of the contractors, sub-contractors, consultants, advisors or other persons engaged by or through any of them, and no Proponent Team Member of any Proponent will take any step or action that might prevent or impede the Province from so doing.







A negotiation process referenced in this Section 5.3 may:

- (i) proceed with the Proponent that submitted the Proposal which the Province considers, in its discretion, to be most advantageous to the Province, and the Province may attempt to finalize an agreement, including a Project Agreement, as applicable, with that Proponent on terms, conditions, and as to scope acceptable to the Province; or
- (j) proceed with any person whom the Province considers, in its discretion, to be capable of completing the Project, or any parts thereof, for a price and on terms and conditions acceptable to the Province, and to be otherwise appropriate;

and the Province may also take any such steps as it determines, in its discretion, are required to mitigate against any actual or perceived conflict of interest or unfair advantage occurring as a result of any negotiation process referenced in this Section 5.3 in the event that any Proponent Team Member of the Proponent, or any other person, involved in such negotiations is participating in any other SLS Project procurement, including the imposition of a requirement for such person to establish ethical barriers.

5.4 PROPOSAL REVIEW AND EVALUATION

The evaluation of Proposals will be conducted by the Province, as described in Section 3.10 of Volume 1 of this RFP, with the assistance of other persons as the Province may decide it requires, including technical, financial, legal, and other advisors or employees and representatives of the Province, TI Corp, Infrastructure BC, and other government agencies and private sector advisors and consultants.

The Province will evaluate Proposals in the manner set out in Appendix B of Volume 1 of this RFP.

The Province may in its discretion establish its own methods and procedures for the review, evaluation and ranking of Proposals and the selection of a Preferred Proponent, if any.

The Province, may in its discretion, take any one or more of the following steps, at any time and from time to time in connection with the review and evaluation, including ranking, of any aspect of a Proposal, including if the Province considers that any Proposal or any part of a Proposal requires clarification or more complete information, contains defects, alterations, qualifications, omissions, inaccuracies or misstatements, or does not for any reason whatsoever satisfy any requirements of this RFP at any time, or for any other reason the Province in its discretion deems appropriate and in the interests of the Province and the Competitive Selection Process, or either of them:

(a) waive any such defect, ambiguity, alteration, qualification, omission, inaccuracy, misstatement, or failure to satisfy, and any resulting ineligibility on the part of the Proponent, or any member of the Proponent Team;







- (b) independently consider, investigate, research, analyze, request, or verify any information or documentation whether or not contained in any Proposal;
- (c) conduct credit, reference, criminal record, litigation, bankruptcy, taxpayer information and other checks and obtain references from persons, including persons other than those listed by Proponents in any part of their Proposals;
- (d) not proceed to review and evaluate or discontinue the evaluation of any Proposal and disqualify the Proponent from this RFP and the Competitive Selection Process;
- (e) reject in whole or in part any Technical Supplement if any are invited; and
- (f) seek clarification, rectification or more complete, supplementary, replacement or additional information or documentation from any Proponent or in connection with any Proposal.

Without limiting the foregoing or Appendix B of Volume 1 of this RFP, the Province may in its discretion (and without further consultation with the Proponents), decline to review, evaluate or rank, or may reject outright any Proposal which in the opinion of the Province: (i) is materially incomplete or irregular, (ii) contains omissions, exceptions or variations not acceptable to or material to the Province, (iii) contains a false or misleading statement, claim or information, or (iv) for which background investigations reveal any false statements, criminal affiliations or activities by a Proponent or Proponent Team Member and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them.

To enable the Province to take any one or more of the above-listed steps, the Province may enter into separate and confidential communications of any kind whatsoever, including by meetings or interviews, with any person, including any Proponent and any Key Individual. The Province has no obligation whatsoever to take the same steps or to enter into the same or any communications in respect of all Proponents and Proposals, or in respect of any Proponent, including the Proponent whose Proposal is the subject of the review or evaluation, as the case may be.

The review and evaluation, including the ranking, of any Proposal may rely on, take into account and include any information and documentation, including any clarification, more complete, supplementary, and additional or replacement information or documentation, including information and documentation provided in the Qualification Response or obtained through any of the above-listed investigations, research, analyses, checks, and verifications.

Proponents will not submit any clarifications, rectifications, information, or documentation in respect of the Technical Submittal after the Technical Submittal Deadline and in respect of the Financial Submittal after the Financial Submittal Deadline, without the prior approval of the Province or at the invitation or request of the Province.







If any information, including information as to experience or capacity, contained in a Proposal is not verified to the Province's satisfaction through such checks, the Province may, in its discretion, not consider such cited experience, capacity or other information.

The Province is not bound by industry custom or practice in taking any of the steps listed above, in exercising any of its discretions, in formulating its opinions and considerations, exercising its discretions in making any decisions and determinations, or in discharging its functions under or in connection with this RFP, or in connection with any Proponent or any Proposal.

The Province's decision in its discretion as to whether or not a Proposal substantially satisfies the requirements of this RFP and the Definitive Project Agreement will be final, and the Province need not consult with any Proponent in making its decision.

The Province has no obligation or duty, in any way, whether in contract, tort or otherwise, to accept the Proposal that receives the highest ranking in accordance with the evaluation criteria set out in this RFP, or any Proposal.

5.5 PARTICIPATION IN THE COMPETITIVE SELECTION PROCESS

If:

- (a) a Proponent fails to observe any term of this RFP or to comply with any term of the Proponent Agreement;
- (b) fails to ensure that its Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them observe the terms of this RFP or of the Proponent Agreement; or
- (c) the Province becomes aware through investigations or checks, or otherwise (including any information provided to the Province in a Proposal, of any:
 - i.) convictions or charges by a public body relating to the Proponent, Proponent Team Member or any of their respective Affiliated Persons related to inappropriate bidding practices or unethical behaviour in relation to a public procurement or broader public competitive selection process in any jurisdiction that:
 - A. are related to the Project;
 - B. may compromise the reputation or integrity of the Province or the British Columbia Government so as to affect public confidence in the Project;







- C. would contravene any applicable Laws; or
- D. could have a material adverse effect on the Proponent or a Proponent Team Member in a way which could impair the Proponent's or the Proponent Team Member's ability to perform any obligations of Project Co under the Project Agreement; or
- ii.) false statements, criminal affiliations or activities by a Proponent or any Proponent Team Member or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, as the case may be,

the Province may, in its discretion at any time and from time to time, including during the review and evaluation, including ranking, of any Proposal:

- (d) determine that the Proponent is ineligible to continue to participate in the Competitive Selection Process;
- (e) decline to or cease to review, evaluate or rank, or reject outright the Proponent's Proposal;
- (f) decline to consider a Proponent for selection as a Preferred Proponent, regardless of whether or not the Proponent receives the highest ranking in accordance with the evaluation criteria set out in this RFP;
- (g) decline to continue with a Preferred Proponent if one has been selected and designated;
- (h) disqualify the Proponent from the Competitive Selection Process; or
- (i) waive the failure or failures on such terms and conditions as the Province may in its discretion require to satisfy the Province's consideration of the interests of the Province, including the public interest, or of any other matter that in the Province's discretion is appropriate in respect of the Competitive Selection Process.

5.6 CONFLICTS IN DOCUMENTS

If a Proponent considers any term of this RFP or the Definitive Project Agreement to be in conflict with any other part of this RFP or the Definitive Project Agreement, then the Proponent will notify the Contact Person in writing in accordance with Section 3.3 of Volume 1 of this RFP, giving the details of such apparent conflict and seeking clarification. If any such conflict exists but notice is not given by a Proponent, the provision which, in the sole opinion of the Province, will provide the higher overall value or benefit to the Province, will govern and take precedence.







Subject to the foregoing, in the event of any conflict or inconsistency, the Project Agreement, including all schedules to the Project Agreement, will govern and take precedence over this RFP.

5.7 CONFIDENTIALITY AND FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY

All documents and other records in the custody of or under the control of any of the Province, BCTFA, TI Corp, BCIB and Infrastructure BC are subject to the *Freedom of Information and Protection of Privacy Act* ("FOIPPA") and other applicable legislation.

Subject to the terms of FOIPPA, the Confidentiality Conditions in Schedule 1 to the Proponent Agreement and Section 5.10 of Volume 1 of this RFP, all Proposals and other documents and records submitted by a Proponent in connection with this RFP will be considered confidential.

The Province will, subject to all applicable Laws, including the FOIPPA, and except as may be otherwise required or necessary to enable the review and evaluation of Proposals and the administration of this RFP stage and any other part of the Competitive Selection Process, use reasonable efforts to maintain the confidentiality of Proposals.

By submitting a Proposal, the Proponent represents and warrants to the Province that the Proponent has complied with applicable Laws, including by obtaining from each person any required consents and authorizations to the collection of information relating to such individual and to the submission of such information to the Province as part of the Proposal for the purposes of this RFP and the Competitive Selection Process.

5.8 NO COMMUNICATION OR COLLUSION

Proponents and Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them will not discuss or communicate, directly or indirectly, with any other Proponent or Proponent Team Member or contractor, subcontractor, director, officer, employee, consultant, advisor, representative or agent, or any other persons associated with any of them of such other Proponent, regarding the preparation, content or representation of their Proposals or any other aspect of the Competitive Selection Process. Each Proponent is to ensure that its Proposal has been prepared and submitted without collusion or fraud and in fair competition with other Proponents and Proponent Teams. Proposals will be submitted without any connection, including a connection arising solely through shareholdings or other equity interests in or of a Proponent or Proponent Team Member, knowledge, comparison of information, or arrangement, with any other Proponent or any director, officer, employee, consultant, advisor, agent, or representative of any other Proponent, including any Proponent Team Member of such other Proponent.







5.9 NO LOBBYING

Proponents are to ensure that they and their respective Proponent Team Members, and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, will not in relation to the Project, this RFP, the Initial Draft Project Agreement, the Definitive Project Agreement, the Project Agreement, or the Competitive Selection Process, engage in any form of political or other lobbying whatsoever, and will not except as expressly contemplated by this RFP attempt to communicate in relation to any of these matters, directly or indirectly, with any representative of the Province, TI Corp, BCTFA, BCIB, Infrastructure BC, including any minister or deputy minister of the Province, any member of the Executive Council of the B.C. Government, any members of the Legislative Assembly, any Restricted Parties, or any director, officer, employee, consultant, advisor, representative or agent of any of the foregoing, as applicable, for any purpose whatsoever, including for purposes of:

(a) commenting on or attempting to influence views on the merits of the Proponent's Proposal, or in relation to Proposals of other Proponents;

influencing, or attempting to influence, the outcome of this RFP stage, or of the Competitive Selection Process, including the review, evaluation, and ranking of Proposals, the selection of the Preferred Proponent, or any negotiations with the Preferred Proponent;

promoting the Proponent or its interests in the Project, including in preference to that of other Proponents;

commenting on or criticizing aspects of this RFP, the Competitive Selection Process, the Project, the Project Agreement including in a manner which may give the Proponent a competitive or other advantage over other Proponents; and

criticizing the Proposals of other Proponents.

5.10 DISCLOSURE

The following information has been or will be publicly disclosed at https://www2.gov.bc.ca/gov/content/transportation-projects/surrey-langley-skytrain and/or at www.infrastructurebc.com:

(a) the Request for Qualifications;

the names of the Shortlisted Respondents; and the Relationship Review Process Description.







Additional information that may be publicly disclosed, subject to government policy and FOIPPA, by posting it at https://www2.gov.bc.ca/gov/content/transportation-projects/surrey-langley-skytrain and/or at www.infrastructurebc.com includes:

Volume 1 of this RFP; and

the name of a Preferred Proponent.

The Initial Draft Project Agreement is confidential and not intended to be made publicly available unless otherwise required by government policy or Law. The Project Agreement, excluding those portions that may be severed pursuant to the FOIPPA, will be disclosed publicly following the Effective Date.

5.11 CHANGES TO PROPONENT TEAM MEMBERS

If for any reason a Proponent wishes to make or requires to add, remove or otherwise change a Proponent Team or a Proponent Team Member, or where a Key Individual named in the Qualification Response does not meet the applicable requirements for such Key Individual as set out in the Project Agreement and/or this RFP, or there is a material change in ownership or control (which includes the ability to direct or cause the direction of management actions or polices of a member) of a Proponent Team Member, or there is a change to the legal relationship among any or all of the Proponent and its Proponent Team Members, then the Proponent will submit a written request to the Province for approval of the change.

The Proponent will include in such written request the reason for the proposed change, a comprehensive description of the proposed change, the full legal name(s) of the person(s) affected by or involved with the proposed change, together with a clear and concise description of the legal nature and status of such person(s), sufficient to correctly and fully legally describe the persons affected by or involved with the proposed change, and sufficient information and documentation, including as to suitability, knowledge, skills, resources, experience, qualifications and abilities of the individuals or entities involved in the proposed change to demonstrate that the proposed change, if permitted, would result in the Proponent and the Proponent Team Members, considered as a whole and considered separately, meeting or exceeding, in the sole opinion of the Province, the suitability, qualifications, experience, and abilities of the Proponent, and the Proponent Team Members considered as a whole before the proposed change and further, in the case of a change of a Key Individual, that the replacement Key Individual meets all applicable requirements for such Key Individual as set out in the Project Agreement and/or this RFP and that the replacement Key Individual has not been, and will not be, put forward as a Key Individual in another SLS Project procurement. The Proponent will provide such further information and documentation as the Province may request in the Province's discretion for the purpose of considering any such request, and any such additional information and documentation, including the request for a







proposed change, may in the discretion of the Province be included in the evaluation of the Proponent's Proposal.

The Province may, in its discretion, by written notice refuse or permit the proposed change. Any permission of the Province may be on such terms and conditions as the Province may consider appropriate in its sole discretion. Any change to a Proponent Team Member that results in any additional person becoming an entity comprised in any Proponent Team Member, or where any additional person is an entity comprised in any additional persons specified by the Province in its discretion under this RFP as being included in the Proponent Team, in each case subsequent to the execution and delivery of the Proponent Agreement will be required to execute and deliver to the Province an agreement, in form and content satisfactory to the Province in its sole discretion, to be bound by the terms of the Proponent Agreement in the same manner and with the same effect as if such person had been an original signatory to the Proponent Agreement.

The Proponent will immediately notify the Province if, after submission of any component of the Proposal a material change in circumstances, including a change, occurs which may adversely affect a Proponent's ability to enter into or perform the Project Agreement including any aspects of the Project Work.

Such a change may not automatically render a Proponent ineligible so as to be disqualified from the Competitive Selection Process. The Province's decision in its discretion as to whether or not to disqualify a Proponent as a result of such a change will be final and binding.

5.12 RELATIONSHIP DISCLOSURE AND REVIEW PROCESS

5.12.1 General Relationship Disclosure

The Province reserves the right to disqualify, at its discretion, any Proponent, that in the Province's opinion has an actual or perceived conflict of interest or unfair advantage or has a relationship that has the potential for creating an actual or perceived conflict of interest or unfair advantage, whether existing now or likely to arise in the future, or may permit the Proponent to continue and impose such condition as the Province may consider to be in the public interest or otherwise, as required by the Province.

Each Proponent will, by written notice addressed to the Contact Person, promptly after becoming aware of any such relationship, whether before or after delivery of the Technical Submittal or the Financial Submittal, fully disclose all relationships that the Proponent or any of its Proponent Team Members has or may have, with the Province, or any agency, authority, board, tribunal, commission or department of the Province, BCTFA, TI Corp, BCIB, Infrastructure BC, any Restricted Party or any other person providing advice or services to the Province with respect to the Project and the SLS Project and all relationships of







which it or any of its Proponent Team Members is aware between any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them with the Province or any agency, authority, board, tribunal, commission or department of the Province, BCTFA, TI Corp, BCIB, Infrastructure BC, any Restricted Party or any other person providing advice or services to the Province with respect to the Project and the SLS Project that constitutes an actual or perceived conflict of interest or unfair advantage or has the potential for creating an actual or perceived conflict of interest or unfair advantage.

At the time of disclosure of any relationship under this Section 5.12.1, the Proponent will include sufficient information and documentation to demonstrate that appropriate measures have been or will be implemented to mitigate, minimize or eliminate any actual, potential or perceived conflict of interest or unfair advantage, as applicable. The Proponent will provide such additional information and documentation and may be required to implement such additional measures as the Province may require in its discretion in connection with the Province's consideration of the disclosed relationship and proposed measures.

The Relationship Review Process Description is posted in the RFP Data Room.

5.12.2 SLS Project Relationship Disclosure

For each separate competitive selection process for the SLS Project, the Province also considers that it is necessary, in order to protect the integrity of that competitive selection process and address any potential or perceived resulting conflicts of interest or unfair advantage, to ensure that appropriate measures are also put in place to ensure that individuals and organizations participating in the competitive selection process for each separate SLS Project procurement will not have access, through their participation in one competitive selection process for the SLS Project, to any Confidential Information or knowledge that could materially improve, or reasonably be perceived to materially improve, the relative competitive position of a participant in another competitive selection process for the SLS Project. To mitigate against any such actual or perceived conflict of interest or unfair advantage occurring as a result of any proponent team member's participation in more than one SLS Project procurement, all information available in respect of each separate SLS Project procurement will be made available in one common RFP Data Room for all of the SLS Project procurements, and the Province may take any further steps and/or require any further measures as determined in the Province's discretion to ensure that information that could materially improve, or reasonably be perceived to materially improve, the relative competitive position of a participant in any SLS Project procurement is shared with all proponents for all SLS Project procurements.







Accordingly, any Proponent Team Member which is participating in the competitive selection process for any other SLS Project must therefore provide notice of such participation to the Province at the earliest possible opportunity, if such notice was not provided in the Proponent Agreement.

Confirmation of compliance with the requirements of this Section 5.12.2 will be required in the Proposal.

The Province may also, at its discretion, require the imposition of additional measures to mitigate against any actual or perceived conflict of interest or unfair advantage occurring as a result of any Proponent Team Member's participation in more than one SLS Project procurement.

5.13 RELATIONSHIPS

5.13.1 Restricted Parties

At the RFP stage, and without limiting the definition of Restricted Parties, the Province has identified the following persons as Restricted Parties:

- AMTG Consulting Ltd.;
- Anthony Steadman and Associates Inc.;
- Ausenco Sustainability Inc.;
- Belyea Consulting Inc.;
- Boughton Law Corporation;
- Canatrack Engineering Management Ltd.;
- Charter Project Delivery Inc.;
- Clark Wilson LLP;
- Colliers International;
- COWI North America Ltd.;
- David Weatherby;
- Deloitte Touche Tohmatsu Limited;
- DIALOG Ltd.;
- Diamond Land Consultants Inc.;
- DM Fourchalk Property Consultants Inc.;
- Enderli Consulting;







- Essential Acquisition Services Ltd.;
- Farris LLP;
- Fred Cummings;
- Gateway Land Services Ltd;
- GCP Property Consultant;
- Golder Associates Ltd.;
- Hatch Ltd.;
- Infra-Link Consulting Ltd.;
- Iridium Consulting Ltd.;
- J. Buckle Consulting Ltd.;
- Kleanza Consulting Ltd.;
- Lucas Solutions Ltd.;
- Maison Blanche Consulting Inc.;
- McTavish Resource & Management Consultants Ltd.;
- Miller Thomson LLP;
- MP2 Enterprises Inc.;
- Norton Rose Fulbright Canada LLP;
- Pacific Land Services Inc.;
- Pacific Veritas Consulting Ltd.;
- Perkins Eastman Architects Canada Ltd.;
- Senez Consulting Ltd.;
- Simmons Property Services Inc.;
- Spur Communication Inc.;
- Steer Davies Gleave North America Inc.;
- Target Land Surveying (Surlang) Ltd.;
- The Elliott Consulting Group;







- Underhill Geomatic Ltd.;
- Wardley Consulting Group Inc.;
- Westco Consulting Inc.;
- WMG Construction Management Services;
- Zenith Appraisal Land Consulting Ltd.; and
- The Province, BCTFA, BCIB, BCRTC, TI Corp, TransLink or Infrastructure BC Inc.

This is not an exhaustive list of Restricted Parties. The Province may identify additional Restricted Parties, including by Addendum, to the list during the Competitive Selection Process.

There may be organizations not included in the above list that employ individual Restricted Parties where the organization and relevant individuals are subject to ethical protocols and safeguards to address potential conflict of interest or unfair advantage issues. The RFP Data Room contains a non-exhaustive list of individual Restricted Parties. Proponents are responsible for making appropriate enquiries with any organization or individual they intend to involve in the preparation of a Proposal.

5.13.2 Use or Inclusion of Restricted Parties

The Province may, at its discretion, disqualify any Proponent, or may permit a Proponent to continue and impose such conditions as the Province may consider to be in the public interest or otherwise required by the Province, if the Proponent, any of its Proponent Team Members, or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives and agents, and any other persons associated with any of them is a Restricted Party or if the Proponent, any of its Proponent Team Members or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives and agents, and any other persons associated with any of them uses, directly or indirectly, a Restricted Party:

(a) to advise or otherwise assist the Proponent respecting the Proponent's participation in the Competitive Selection Process; or

as a Proponent Team Member or as an employee, advisor or consultant to the Proponent or a Proponent Team Member.

Each Proponent is responsible to ensure that, in connection with the Proponent's participation in the Competitive Selection Process, neither it nor any of its Proponent Team Members nor any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them is or includes or uses,







consults or seeks advice, directly or indirectly, from any Restricted Party or includes any Restricted Party in the Proponent Team.

5.13.3 Shared Use Persons

Shared Use Persons may enter into arrangements with any and all Proponents but may not enter into exclusive arrangements with any Proponent and a Proponent may not enter into exclusive arrangements with any Shared Use Person. Shared Use Persons include persons who have unique or specialized information or skills such that the Province considers, in its discretion, their availability to all Proponents to be desirable in the interests of the Competitive Selection Process.

No Shared Use Persons have been identified, however, the Province may from time to time add persons to the list of Shared Use Persons.

5.13.4 Conflict of Interest Adjudicator

Boughton Law Corporation acting, principally, through the services of Doug Hopkins has been appointed as the COI Adjudicator to provide rulings on conflicts of interest, unfair advantage, or exclusivity issues, including whether any person is a Restricted Party. The Province may, at its discretion, refer matters to the COI Adjudicator.

5.13.5 Proponent Requests for Advance Rulings

A Proponent, current or prospective Proponent Team Member or a current or prospective advisor or consultant to a Proponent or Proponent Team Member who has any concerns regarding whether it or any of its current or prospective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives, or agents, is or may be a Restricted Party, or has a concern about a conflict of interest or unfair advantage it may have, is encouraged to request an advance ruling.

To request an advance ruling, the person seeking the ruling should submit to the Contact Person by email, all relevant information and documentation, including, the following information:

- (a) the names and contact information of the Proponent and the person in respect of which the advance ruling is requested;
- (b) a detailed description of the relationship that may constitute or give rise to an actual, potential, or perceived conflict of interest or unfair advantage;
- (c) a description of the steps taken to date and future steps proposed to be taken to eliminate or mitigate the conflict of interest or unfair advantage; and
- (d) copies of any relevant documentation.







The Province may make an advance ruling or may refer the request for an advance ruling to the COI Adjudicator. If the Province refers the request to the COI Adjudicator, the Province may make its own submission to the COI Adjudicator.

If a Proponent or current or prospective Proponent Team Member or advisor or consultant is identified as a Restricted Party, it may be listed in an Addendum to this RFP or in subsequent Competitive Selection Process documents as a Restricted Party.

5.13.6 Province Requests for Advance Rulings

The Province may also independently make advance rulings or may seek advance rulings from the COI Adjudicator, where the Province identifies a potential or perceived conflict of interest, unfair advantage or a person who may be a Restricted Party. The Province will, if it seeks an advance ruling from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Province seeks an advance ruling from the COI Adjudicator, the Province will give notice to the Proponent, and may give notice to the possible Restricted Party so that it may make its own submission to the COI Adjudicator.

5.13.7 Decisions Final and Binding

The decision of the Province or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Proponents, Proponent Team Members, and the Province. The Province or the COI Adjudicator, as applicable, has the discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

The Province may provide any decision by the Province or the COI Adjudicator regarding conflicts of interest to all Proponents, including all proponents for the other SLS Project procurements, if the Province, in its discretion, determines that the decision is of general application.

5.13.8 Exclusivity

Unless permitted by the Province, in its discretion, or permitted as a Shared Use person, each Proponent will ensure that no Proponent Team or Proponent Team Member, or any Affiliated Person of any member of its Proponent Team, participates as a member of any other Proponent Team.

If the Proponent contravenes the foregoing, the Province reserves the right to disqualify the Proponent, or to permit the Proponent to continue and impose such conditions as may be required by the Province. Each Proponent is responsible, and bears the onus, to ensure that the Proponent, the Proponent Team and each Proponent Team Member, and their respective Affiliated Persons do not contravene the foregoing.







A Proponent or a prospective Proponent Team member who has any concerns regarding whether participation does, or will, contravene the foregoing is encouraged to request an advance ruling. To request an advance ruling on matters related to exclusivity, the Proponent or prospective Proponent Team member should submit to the Contact Person, the following information:

(a) names and contact information of the Proponent or prospective Proponent Team member making the disclosure;

a detailed description of the relationship that raises the possibility of non-exclusivity;

a detailed description of the steps taken to date, and future steps proposed to be taken, to mitigate any material adverse or potential material adverse effect of the non-exclusivity on the competitiveness or integrity of the Competitive Selection Process; and

copies of any relevant documentation.

The Province may require additional information or documentation to demonstrate to the satisfaction of the Province in its discretion that no such non-exclusivity exists or, if it does, that measures satisfactory to the Province in its discretion have been or will be implemented to eliminate or mitigate any risk to the competitiveness or integrity of the Competitive Selection Process.

5.13.8.4 Exclusivity – The Province May Request Advance Rulings

The Province may also independently make advance rulings or may seek an advance ruling from the COI Adjudicator, where the Province identifies a matter related to exclusivity. The Province will, if it seeks an advance ruling from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Province seeks an advance ruling from the COI Adjudicator, the Province will give notice to the Proponent so that it may make its own response to the COI Adjudicator.

The onus is on the Proponent to clear any matter related to exclusivity or to establish any conditions for continued participation, and the Province may require that the Proponent make an application under Section 5.13.8 of Volume 1 of this RFP.

5.13.8.5 Exclusivity – Rulings Final and Binding

The decision of the Province or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including the Proponent, Proponent Team, Proponent Team Members and the Province, as applicable. The Province or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstance in which a decision may be amended or supplemented.







The Province may provide any decision by the Province or the COI Adjudicator regarding matters related to exclusivity to all Proponents, including all proponents for the other SLS Project procurements, if the Province, in its discretion, determines that the decision is of general application.

5.14 DELIVERY AND RECEIPT

Proponents are solely responsible for ensuring that they have received the complete RFP. By submitting a Proposal, each Proponent represents that the Proponent has verified receipt of a complete RFP, has understood the complete RFP, and delivers the Proposal on the basis of the complete RFP, including all Addenda.

Neither the Province, nor any of the Representatives will be in any way responsible or liable for or make any guarantee, warranty or representation whatsoever as to:

(a) the timely, complete, effective, condition (including security) upon delivery, or receipt of any, communication, enquiry, response, information or other documentation, including this RFP, or any and all Addenda, any part of a Proposal, or any amendments to any part of a Proposal, from or by any person, including a Proponent or the Province, whether by email, by courier, by hand, or by facsimile; or

the working order, functioning with or without errors or interruptions, or malfunctioning, or capacity of any facsimile transmission equipment or electronic email or information system, including the RFP Data Room or any notices in respect of the RFP Data Room.

All permitted email communications or delivery of documents relating to this RFP will be deemed to have been received by the Province on the dates and times indicated on the Province's electronic equipment.

Each part of this RFP, any and all Addenda and any other communications, responses or other documentation delivered by or on behalf of the Province will be deemed validly delivered to and received by the intended recipient, including any Proponent, at the time that this RFP, such Addenda, communications, responses or other documentation, as the case may be, is issued by electronic email to the email address designated by the Proponent as the sole email address for receipt of information in connection with this RFP.

5.15 PROPONENT TEAM MEMBERS AND SUBCONTRACTORS

Proponents are responsible for ensuring that their Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them observe the terms of this RFP.







5.16 NO RELIANCE

Neither the Province nor any of the Representatives makes any representation, warranty, guarantee or endorsement, or has any liability, obligation or responsibility whatsoever in contract, tort or otherwise, with respect to the scope, quality, timeliness, accuracy, reliability, appropriateness, sufficiency, relevance or completeness of any Information or any statements, representations, assurances, commitments, or agreements which Proponents believe they may have received or reached with any stakeholders, Interested Parties, or other persons.

Without limiting the foregoing, any borehole logs, or test pit logs provided by or on behalf of the Province, reflect only the observations which were made at the specific locations described and at the specific times recorded, and may not be representative or indicative of anticipated or actual conditions encountered either at specific locations or immediately adjacent thereto or, with respect to groundwater and other anticipated or actual conditions, at any other times.

No actions or omissions, communications or responses, including Information, statements, opinions, comments, consents, waivers, acceptance or approvals made or raised by or on behalf of the Province or any of the Representatives, any Proponent or its respective Proponent Team Members or their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, or any other person, whether positive or negative, including if set out in any document or information provided by any Proponent or its respective Proponent Team Members or their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, in relation to any matter, including the Competitive Selection Process, this RFP, the Initial Draft Project Agreement, the Definitive Project Agreement, the Project Agreement, Project Requirements or the Project or the SLS Project, at any time or times during the Competitive Selection Process, including during this RFP stage or during or before any Workshop or Topic Meeting, will be binding on the Province or be relied upon in any way by the Proponent, or the Proponent Team Members or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them for any purpose whatsoever; be deemed or considered to be an indication of a preference by the Province or any Representative even if adopted by the Proponent or another of the Proponents, or will amend or waive any term of this RFP in any way for any purpose whatsoever, unless and only to the extent expressly incorporated by Addendum, or expressly set out in a Response to Proponents issued by the Province to the Proponents.

By submitting a Proposal, each Proponent represents and warrants to the Province that its Proposal has been prepared, relies and has been submitted solely on investigations, examinations, knowledge, analyses, interpretation, information, opinions, conclusions, judgments, and assessments independently







undertaken, formulated, obtained, and verified by the Proponent, its Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, and any other persons associated with any of them, and not in any way upon any action or omission, the scope, timeliness, accuracy, completeness, relevance, or suitability of any Information.

Nothing in this RFP or otherwise relieves Proponents from undertaking their own investigations and examinations, including as they consider necessary, desirable, beneficial, or appropriate, and developing their own analysis, interpretations, opinions and conclusions, including in respect of any Factual Geotechnical Data, bore hole logs and test pit logs provided by or on behalf of the Province, with respect to the preparation and delivery of their Proposals, and with respect to this RFP, the Initial Draft Project Agreement, the Definitive Project Agreement, Project Requirements and the Project.

Any and all use of or reliance upon, in any way whatsoever, any Information, including as described in this Section 5.16 or any statements, representations, assurances, commitments or agreements which Proponents believe they may have received or reached with any stakeholders, Interested Parties, or other persons will be at their sole risk and without recourse of any kind whatsoever against the Province or any of the Representatives.

5.17 NO LIABILITY

Notwithstanding any other provision of this RFP neither the Province nor the Representatives, will have any responsibility, obligation or liability whatsoever whether in contract, tort or otherwise, for or in respect of any Claims by any person, including any Proponent, Proponent Team Member, prospective member of a Proponent Team or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other persons associated with any of them, for any matter whatsoever arising out of, in connection with, or relating in any way to the Competitive Selection Process, or any part of the Competitive Selection Process, including this RFP, matters or issues contemplated or considered in the opinion of the Fairness Reviewer, the Derivative Activities, or one or more Derivative Activity, or any of them, any Proponent or Proponents, the Proposal or any Proposal, any Shared Use Person or arrangements involving a Shared Use Person, any use of or reliance on the Restricted Parties list, any identification of or failure to identify, in a timely manner or at all, any person as a Restricted Party, any ruling or advice of or failure to provide a ruling or advice, in a timely manner or at all, of the COI Adjudicator.







5.18 DISPUTE RESOLUTION

The Authorized Representative will, within 14 days of any dispute arising in any way in connection with this RFP, submit written notice to the Contact Person of such dispute.

All such disputes for which proper notice has been given to the Contact Person, that are not resolved through negotiation between the Province and the Proponent within 60 days of the date of the written notice of the dispute, may by mutual agreement be referred to and finally resolved by binding arbitration in accordance with the *Arbitration Act* (British Columbia). This RFP stage and the Competitive Selection Process will continue despite any such ongoing dispute resolution.







6 INTERPRETATION

References to this RFP, the Project Agreement, or to the documents which make up the appendices or schedules to this RFP, the Project Agreement, or to any part of those documents, refer to the most current version of those documents, including all modifications, amendments, and Addenda thereto made and issued by the Province to Proponents.

The headings, captions and formatting of this RFP are inserted for convenience of reference only and do not form a part of this RFP, and in no way define, limit, alter or enlarge the scope or meaning of any provision of this RFP.

As used in this RFP, words imputing any gender includes all genders, as the context requires and is used as a reference term only and unless the context otherwise indicates to the contrary, the singular includes the plural, and the plural includes the singular.

All monetary amounts referred to in this RFP are to lawful currency of Canada.

References to "herein", "hereunder", "hereof" and similar terms, unless otherwise expressly provided, refer to this RFP as a whole and not to any article, section, subsection, or other subdivision of this RFP.

References to a section, article or a paragraph in this RFP is a reference to the whole of the section, article or paragraph in this RFP, and references to a section, article, paragraph, or other part by number is a reference to the section, article, paragraph, or other part, as applicable.

References to a schedule, an appendix or volume by number in this RFP or in an appendix or volume to this RFP refers to an appendix or volume, as applicable, of this RFP unless the context otherwise expressly indicates.

Each schedule, appendix and volume attached to this RFP is an integral part of this RFP as if set out at length in the body of this RFP.

References in this RFP to a statute whether or not that statute is defined, means a statute of the Province of British Columbia, unless otherwise stated.

References in this RFP to any statute, statutory provision, regulation, bylaws, or code include any statute, statutory provision, regulation, bylaw, or code which amends, extends, consolidates or replaces the same or which has been amended, extended, consolidated, or replaced by the same and include any orders, regulations, by-laws, ordinances, codes of practice, instruments or other subordinate legislation made under the relevant statute or regulation.







In this RFP, the words "include", "includes", "including" and others of like import, when following any general term or statement, are not to be construed as limiting the general term or statement to the specific items or matters set forth or to similar items or matters, but rather as permitting the general term or statement to refer to all other items or matters that could reasonably fall within the broadest possible scope of the general term or statement.

References in this RFP to "in the opinion of the Province", "at the discretion of", "in its discretion", "in the discretion of the Province", "in the Province's discretion", "in the sole opinion of the Province", "the exercise by the Province of any right, power or remedy" or similar words or phrases when used in respect of the Province will be interpreted to mean the sole, absolute and unfettered, including unfettered by any implied or express duties of good faith or of fairness, discretion, opinion or exercise, as the case may be, of the Province.

References in this RFP to the Province entering into the Project Agreement, to the Province not entering into the Project Agreement, to the Province proceeding with any part or parts of the Project or the Project Work, to the Province contracting with any person, including as contemplated in Section 5.3 of Volume 1 of this RFP, will be interpreted to include the Province alone or the Province together with BCTFA entering into the Project Agreement, not entering into the Project Agreement, proceeding with any part or parts of the Project or the Project Work, contracting with any person, including as contemplated in Section 5.3 of Volume 1 of this RFP.

This RFP may be subject to the terms of one or more trade agreements.







7 DEFINITIONS

In this RFP, unless the context otherwise expressly requires,

(a) the following definitions apply to the following terms; and any other capitalized term has the meaning given to that term in the Definitive Project Agreement.

"Acceptable Equivalent" has the meaning given to it in Section 2.2.12 of Volume 1 of this RFP.

"Addenda" or "Addendum" means a written document specifically identified as an "Addendum" and issued by the Province to amend this RFP.

"Adjusted Total Financial Submittal Score" has the meaning set out in Appendix B of Volume 1 of this RFP.

"Affiliated Persons", are:

- (a) a corporation and
 - i.) a person by whom the corporation is controlled,
 - ii.) each member of an affiliated group of persons by which the corporation is controlled, and
 - iii.) a spouse or common-law partner of a person described in subparagraph i.) or ii.);
- (b) two corporations, if
 - i.) each corporation is controlled by a person, and the person by whom one corporation is controlled is affiliated with the person by whom the other corporation is controlled,
 - ii.) one corporation is controlled by a person, the other corporation is controlled by a group of persons, and each member of that group is affiliated with that person, or
 - iii.) each corporation is controlled by a group of persons, and each member of each group is affiliated with at least one member of the other group;
- (c) a corporation and a partnership, if the corporation is controlled by a particular group of persons each member of which is affiliated with at least one member of a majority-interest group of partners of the partnership, and each member of that majority-interest group is affiliated with at least one member of the particular group;







- (d) a partnership and a majority-interest partner of the partnership;
- (e) two partnerships, if
 - i.) the same person is a majority-interest partner of both partnerships,
 - ii.) a majority-interest partner of one partnership is affiliated with each member of a majority interest group of partners of the other partnership, or
 - iii.) each member of a majority-interest group of partners of each partnership is affiliated with at least one member of a majority-interest group of partners of the other partnership;
- (f) a person and a trust, if the person
 - i.) is a majority-interest beneficiary of the trust, or
 - ii.) would, if this subsection were read without reference to this paragraph, be affiliated with a majority-interest beneficiary of the trust; and
- (g) two trusts, if a contributor to one of the trusts is affiliated with a contributor to the other trust and
 - i.) a majority-interest beneficiary of one of the trusts is affiliated with a majority-interest
 - ii.) beneficiary of the other trust,
 - iii.) a majority-interest beneficiary of one of the trusts is affiliated with each member of a majority interest group of beneficiaries of the other trust, or
 - iv.) each member of a majority-interest group of beneficiaries of each of the trusts is affiliated with at least one member of a majority-interest group of beneficiaries of the other trust.
- "Affordability Reference" has the meaning set out in Section 3.1 of Volume 1 of this RFP.
- "AIA" means Archaeological Impact Assessment.
- "AIRCC" means the Allied Infrastructure and Related Construction Council of BC.
- "Alignment" means the physical alignment of the SLS Project identified in the Reference Concept Design as revised from time to time by the Province.
- "ALRT" means Advanced Light Rapid Transit.
- "AOA" means Archaeological Overview Assessment.







"Authorized Representative" means the authorized representative for the Proponent, identified as such in the Proponent's Proposal.

"Background IP" means Intellectual Property that is not owned by a Third Party and is specifically set out in the List of Non-Work Product IP and is embedded in or used in connection with the Work Product, or in the preparation or development of the Work Product or necessary or desirable to implement, operate or exploit the Work Product, but which does not otherwise form part of the Work Product.

"BC Infrastructure Benefits Inc" or "BCIB" means the entity that will provide required Project labour force and manage labour relations for Project Co.

"BCA" means BCIB-Contractor Agreement.

"BCEAO" means the British Columbia Environmental Assessment Office.

"BCRTC" means British Columbia Rapid Transit Company Ltd. which operates and maintains the SkyTrain System on behalf of TransLink.

"BCTFA" means BC Transportation Financing Authority, a corporation continued under the *Transportation Act* (British Columbia).

"BSA" means BCIB-Subcontractor Agreement.

"CBA" means Community Benefits Agreement which has the meaning described in Section 2.2.1 of Volume 1 of this RFP.

"Claims" includes claims, actions, proceedings, causes of action, suits, debts, dues, accounts, bonds, warranties, claims over, indemnities, covenants, contracts, losses (including direct and consequential losses), damages, remuneration, compensation, costs, expenses, grievances, executions, judgments, obligations, liabilities (including those relating to or arising out of loss of opportunity or loss of anticipated profit), rights and demands whatsoever, whether actual, pending, contingent or potential, whether express or implied, whether present or future and whether known or unknown, and all related costs and expenses, including legal fees on a full indemnity basis, howsoever arising, including pursuant to law, equity, contract, tort, statutory or common law duty, or to any actual or implied duty of good faith or actual or implied duty of fairness, or otherwise.

"Competitive Selection Process" means







- (a) the procurement process for the Project and any part or phase or phases of the procurement process, and includes this RFP and the RFQ, the Proponent Agreement, any and all processes relating to the RFQ and this RFP, the Workshops, Topic Meetings, any additional meetings, and any consultations, meetings and participation relating to or arising from any of the Workshops, Topic Meetings or additional meetings, other consultative and facilitative/facilitated processes, relationship review processes, including processes conducted and reports, determinations, rulings, assessments and opinions issued by the Fairness Reviewer or the COI Adjudicator, or by the Province or committees of the Province pursuant to any relationship review process policies referenced in the RFQ or this RFP, processes and decisions and determinations made with respect to changes, and the consultations, discussions, negotiations, closings and settling of agreements and documents relating to the Project; and
- (b) activities, participation, continued participation, waivers, evaluation, inclusion, exclusion, disqualification, determinations, opinions, rulings, reports, comments, advice, notices including notices of ineligibility, and decisions, including rejection or acceptance of any responses, submissions, information, documents, Qualification Responses, Proposals, Conforming Proposal or any other proposals, whether they, or any of them, substantially satisfy the requirements of this RFP or otherwise.

involving the Province, the COI Adjudicator, the Fairness Reviewer, any relationship review committee of the Province, a Proponent, any Proponent Team Member, any or all the Proponents or Proponent Team Members, or any of their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, or any other person, in connection with the matters described in subsections (a) and (b) of this definition.







"Complete License" means, in respect of any Intellectual Property or Intellectual Property Rights to which the Complete License applies (the "Licensed Property"), a non-exclusive, perpetual, irrevocable, worldwide, royalty-free, fully-paid, sub-licensable, transferable and assignable license or sub-license (if applicable), by written instrument in form and content satisfactory to the Province in its sole discretion, for the Province and its employees, agents, contractors, consultants, advisors, sub-licensees, successors and assigns to do any one or more of the following:

- (a) reproduce, make Modifications to create derivative works from, distribute, publicly perform, publicly display, disclose, communicate by telecommunication, translate and otherwise use the Licensed Property in any medium or format, whether now known or hereafter devised;
- (b) use, make, have made, sell, offer to sell, import and otherwise exploit any product or service based on, embodying, incorporating or derived from the Licensed Property; and
- (c) exercise any and all other past, present or future rights in and to the Licensed Property.

"Confidentiality Conditions" means the confidentiality conditions attached as Schedule 1 to the Proponent Agreement.

"Confidential Information" has the meaning given to it in the Confidentiality Conditions.

"Conflict of Interest Adjudicator" or "COI Adjudicator" has the meaning set out in Section 5.13.4 of Volume 1 of this RFP.

"Conforming Proposal" means a Proposal designated by the Province under this RFP as having substantially satisfied or exceeded the requirements set out in this RFP.

"Construction Firm" has the meaning given to it in the RFQ.

"Construction Lead" means the individual proposed by the Respondent to be responsible for management and coordination of all Project construction issues and activities, as identified in the Proponent's Qualification Response as the construction manager.

"Contact Person" means the contact at the e-mail address Contact.SLSStations@gov.bc.ca as may be amended from time to time by the Province in accordance with this RFP.

"Contract Price Proposal" means the Contract Price proposed by the Proponent in Form 5 of their Financial Submittal.

"CP" means Canadian Pacific Railway Limited.







"Data Room Terms of Access" means the RFP Data Room terms of access identified as such on the main page of the RFP Data Room.

"DB" means design-build.

"DBF" means design-build-finance.

"Definitive Project Agreement" means the final draft form of the Initial Draft Project Agreement, as revised and amended from time to time by subsequent Addenda issued in accordance with this RFP.

"Derivative Activities" means the steps, activities, processes, and works contemplated in Section 5.3 of Volume 1 of this RFP and "Derivative Activity" means any one of such steps, activities, processes and works.

"Design Booklet" means the document posted in the RFP Data Room.

"Design Firm" has the meaning given to it in the RFQ.

"Design Lead" means the individual proposed by the Respondent to be responsible for management and coordination of all Project design issues and activities, as identified in the Proponent's Qualification Response as the Design Manager.

"EA" means Environmental Assessment.

"ESR" means Environmental Screening Review.

"Fairness Reviewer" has the meaning set out in Section 3.13 of Volume 1 of this RFP.

"Financial Submittal" has the meaning set out in Appendix A of Volume 1 of this RFP.

"Financial Submittal Deadline" means the date and time specified as such in Section 3.14 of Volume 1 of this RFP.

"FOIPPA" means the Freedom of Information and Protection and Privacy Act (British Columbia).

"Gender-Based Analysis Plus" or "GBA+" has the meaning described in Section 2.10 of this RFP.

"Guideway Contract" means the design, construction, and partial financing of the specified infrastructure and related ancillary work in relation to the SLS Project.







"Information" means any and all information including facts, records, plans, designs, calculations, figures, models, documents, drawings, descriptions of soils, site, geotechnical, geological or subsurface conditions, dewatering, opinions or interpretations based on existing or assumed information, previous studies or optimization, layouts, the Reference Concept Design, the Alignment, projections, traffic information, volume counts, classification counts, data, including origin, destination and vehicle jurisdiction data, speed and travel time information, statements or estimates of quantities of any works, assumptions or descriptions as to means or methods, availability and quality of materials, photographs, maps, specifications, reports, studies, correspondence, working papers, drafts, notes, requirements of stakeholders or Interested Parties, investigations, statements, representations, opinions, interpretations, analyses, and conclusions in electronic, digital, hard copy or any other form whatsoever, which is given or made available, directly or indirectly, to Proponents and to Proponent Team Members and their respective contractors, subcontractors, directors, officers, employees, consultants, advisors, representatives or agents, and other persons, or any of them, including in the RFQ Data Room, by posting in the RFP Data Room, or during or before any Workshop or Topic Meeting, whether before or after issuance of this RFP, by or on behalf of the Province or any of the Representatives and related in any way to the SLS Project, the Project, the Competitive Selection Process, including this RFP, the Initial Draft Project Agreement, the Definitive Project Agreement, the Project Agreement, the BCA, a Proposal, the Project Work, the Project Site, the Project Infrastructure, or any part of any of them, or the requirements of any Governmental Province, or any requirement of any of any of them.

"Infrastructure BC" means Infrastructure BC Inc.

"Initial Draft Project Agreement" means the initial draft form of the Definitive Project Agreement issued as Volume 2 to this RFP, as revised and amended from time to time by Addenda issued in accordance with this RFP.

"Intellectual Property" means, without limitation, all algorithms, application programming interfaces (APIs), apparatus, circuit designs and assemblies, concepts, data, databases and data collections, designs, diagrams, documentation, drawings, equipment designs, flow charts, formulae, ideas and inventions (whether or not patentable or reduced to practice) and patents and applications therefor and the right to apply for patents thereon, IP cores, know-how, materials, marks (including registered and unregistered trade-marks, official marks, brand names, product names, logos, and slogans), methods, models, net lists, network configurations and architectures, procedures, processes, protocols, schematics, semiconductor devices, software code (in any form including source code and executable or object code), specifications, subroutines, techniques, test vectors, tools, uniform resource identifiers, including uniform resource locators (URLs), user interfaces, web sites, works of authorship, and other forms of technology.







"Intellectual Property Rights" means all past, present and future rights of the following types which may exist or be created under the laws of any jurisdiction in the world in respect of any Intellectual Property in any medium or format, whether now known or hereafter devised:

- (a) rights associated with works of authorship, including exclusive exploitation rights, copyrights, moral rights and mask work rights;
- (b) trade-mark and trade name rights and similar rights;
- (c) trade secret rights;
- (d) patent and industrial property rights;
- (e) rights to bring actions and other proceedings against third parties for the past, present or future infringement or misuse of any Intellectual Property;
- (f) all other proprietary rights in Intellectual Property of every kind and nature; and
- (g) rights in or relating to registrations, renewals, extensions, combinations, divisions and reissues of, and applications for, any of the rights referred to in subsections (a) through (f) of this definition.

"Interim Financial Review Submittal" has the meaning set out in Section 3.8.1 of Volume 1 of this RFP.

"Interim Financial Review Submittal Deadline" means the date and time identified as such in Section 3.14 of Volume 1 of this RFP, as it may be amended from time to time by the Province in accordance with this RFP.

"**Key Individuals**" means specific persons, exclusive to one Proponent, including Project Co's Representative, the Design Lead, and the Construction Lead as such persons may be changed in accordance with and subject to the permission of the Province pursuant to this RFP.

"Limited License" means a license for the Permitted Use in respect of any Third Party IP which, due to the specialized and proprietary nature of that Third Party IP, cannot be provided by way of a Complete License and therefore has more restrictive terms than a Complete License.

"Limited Notice to Proceed Agreement" or "LNTP" means the form of agreement set out in Form 10 of Volume 3 to this RFP.

"List of Non-Work Product IP" means the list that specifically identifies, categorizes and describes Background IP and Third-Party IP, as such list is described in Section 3.9.4 of Volume 1 of this RFP.







"Modifications" mean, in respect of any Intellectual Property or other property, all modifications, including any alterations, changes, deletions, amendments, upgrades, updates, enhancements, revisions or improvements.

"Permitted Use" means in connection with the Project Agreement, the Project or otherwise in connection with any one or more of the current or future development, design, construction, operation, maintenance, repair, modification, alteration, adaptation, rehabilitation, reconstruction, improvement, expansion, extension, financing or regulation (including with respect to the contemplation, procurement or undertaking of any such activities by the Province or any third parties) of all or any part or parts of the Project, including the lands and infrastructure comprising or anticipated to comprise the Project, and also including use in connection with any works, projects or activities implemented as part of any Derivative Activity and/or the carrying out of any statutory, public or other duties or functions in respect of any of the foregoing.

"Preferred Proponent" means the Proponent who has delivered the Preferred Proponent Security

Deposit and has been selected by the Province pursuant to this RFP to finalize the Project Agreement.

"Preferred Proponent Security Deposit" means the sum of \$10 million by way of an irrevocable letter of credit in the form set out as Form 6 of Volume 3 of this RFP or otherwise in form and content acceptable to the Province in its sole discretion.

"Project Agreement" means:

- (a) the Definitive Project Agreement, as may be changed, modified or added to in accordance with this RFP; and
- (b) after execution, the agreement or agreements, as the case may be, executed and delivered by the Province and Project Co for the delivery of the Project.

"Project Co" has the meaning given to it in the RFQ.

"Project Co's Representative" means the individual proposed by the Respondent to be responsible for leading Project Co to enter into the Project Agreement with the Province and through the term of the Project Agreement, as identified in the Proponent's Qualification Response.

"**Proponent**" means shortlisted Respondent and, in the case of a partnership (general or limited) or a consortium or joint venture, includes each of the partners (general or limited) in the partnership and each of the entities comprising the consortium or joint venture, as the case may be, in each case as such entity may be changed from time to time in accordance with and subject to the provisions of Volume 1 of this RFP.







"Proponent Agreement" means the agreement relating to the Competitive Selection Process substantially in the form attached to the RFQ, to be executed and delivered by the Proponent and each of the Proponent Team Members.

"Proponent Representative" means, for a Proponent, the person who under the RFQ for such Proponent was the "Respondent Representative" (as such term is used in the RFQ), as such person may be changed from time to time by the Proponent by written notice to the Province, and who is fully authorized to represent the Proponent in any and all matters related to this RFP.

"Proponent Team" means, in the case of each Proponent, that Proponent and the Proponent's Key Individuals, Project Co, Design Firm and Construction Firm as identified in the Proponent's RFQ Response and as may have been changed pursuant to the RFQ or as may be changed pursuant to this RFP.

"Proponent Team Member" means a member of a Proponent Team as identified in the Proponent's RFQ Response and as may have been changed pursuant to the RFQ or as may be changed pursuant to this RFP.

"**Proposal**" means the Technical Submittal, the Technical Supplement (if applicable), and the Financial Submittal submitted by a Proponent in accordance with this RFP.

"Proposal Validity Period" has the meaning set out in Section 3.10.7.

"**Province**" means His Majesty the King in right of the Province of British Columbia as represented by the Minister of Transportation and Infrastructure.

"Qualification Response" has the meaning given to "Response" in the RFQ.

"Ranking Process" means the process described under the heading "Ranking Process" in Appendix B of Volume 1 of this RFP.

"Reference Concept Design" means the reference concept design posted in the RFP Data Room.

"Relationship Review Process Description" means the Relationship Review Process Description for Major Projects and Alternative Procurement posted in the RFP Data Room.

"Releasees" means and includes each of the Province, TI Corp, BCTFA, BCIB, Infrastructure BC, the Fairness Reviewer, the COI Adjudicator, and each of their respective directors, officers, representatives,







any of their elected officials, including members of the Executive Council, managers, employees, consultants, contractors, advisors and agents and successors and assigns.

"Representatives" means TI Corp, BCTFA, BCIB, Infrastructure BC, the Fairness Reviewer, the COI Adjudicator, or any of their or the Province's respective elected officials, directors, officers, employees, servants, representatives, agents, consultants and advisors, and includes members of the Executive Council.

"Request for Information" or "RFI" means a request for information in the form attached as Appendix C [Request for Information Form] to Volume 1 of this RFP.

"Request for Proposals" or "RFP" means this Request for Proposals including all volumes, appendices, and Addenda.

"Request for Qualifications" or "RFQ" means the Request for Qualifications issued by the Province on October 3, 2022, titled "RFQ - Surrey Langley SkyTrain Project: Stations Contract", including all "Addenda" thereto as defined in the RFQ.

"Response to Proponents" is a written document specifically identified as a "Response to Proponents".

"Restricted Party" means those persons (including their former and current employees) who had, or currently have, participation or involvement in the Competitive Selection Process or the design, planning or implementation of the Project, and who may provide a material unfair advantage or confidential information to any Proponent that is not, or would not reasonably be expected to be, available to other Proponents.

"RFP Data Room" means a restricted access electronic data website established by the Province for the SLS Project, including the Project and the RFP.

"RFP Title" means "RFP – Surrey Langley SkyTrain Project: Stations Contract" as specified on the Summary of Key Information as it may be amended from time to time by the Province in accordance with this RFP.

"Shared Use Person" has the meaning set out in Section 5.13.3 of Volume 1 of this RFP.

"Shortlisted Respondents" means the Respondents listed in Section 1.3 of Volume 1 of this RFP.

"SkyTrain System" means the SkyTrain advanced light rapid transit system presently operated by BCRTC on behalf of TransLink on its Millennium Line and Expo Line into which the Project, upon completion, is to be fully integrated.







- "SLS Project" or "Surrey Langley SkyTrain Project" means the activities, objectives and improvements described in Section 1 of this RFP.
- "Stations Contract" or "Project" means the design and construction of the specified infrastructure and related ancillary work as described in the Definitive Project Agreement.
- "Stipend" means the sum of \$1,000,000 inclusive of GST, PST, and any and all other applicable taxes.
- "Stipend Invoice" means the invoice referenced in Section 3.15 of this RFP.
- "Submission Location" means Suite 1100 401 West Georgia, Vancouver, BC, V6B 5A1.
- "Submission Location for Interim Financial Review Submittals" means by e-mail to the Contact Person.
- "Summary of Key Information" means the table named "Summary of Key Information" set out at the beginning of this RFP.
- "Systems and Trackwork Contract" means the design and construction of trackwork, power rail and linear induction motor (LIM) rail systems, communications, automated train control, propulsion power equipment in relation to the SLS Project.
- "Technical Submittal" has the meaning set out in Appendix A of Volume 1 of this RFP.
- "Technical Submittal Deadline" means the date and time specified as such in Section 3.14 of Volume 1 of this RFP.
- "**Technical Supplement**" means a supplement to a Proponent's Technical Submittal that may be invited by the Province in accordance with Section 3.10.3 of Volume 1 of this RFP.

"Termination Fee" means:

- (a) in respect of a Termination Notice that is delivered at any time after completion the Workshop, an amount not to exceed \$1,000,000; or
- (b) in respect of a Termination Notice that is delivered after the Financial Submittal Deadline, an amount not to exceed \$2,000,000;

in each case inclusive of GST, PST and any and all other applicable taxes, in respect of the actual and reasonable expenditures incurred by the Proponent up to the date of the Termination Notice to prepare its Conforming Proposal or Proposal, as applicable, as fully demonstrated in sufficient detail to the satisfaction of the Province with supporting documentation.







"Termination Fee Invoice" means the invoice referenced in Section 3.16 of Volume 1 of this RFP.

"Termination Notice" means a written notice designated as a "Termination Notice" and issued by the Province to the Proponents for the purpose of giving the Proponents notice of termination by the Province of the Competitive Selection Process.

"Third Party" means a person that is not related to, or is not an Affiliate of, any Proponent Team Member or any other firm, individual or entity involved in the Project.

"Third Party IP" means Intellectual Property that is owned by a Third Party and is specifically set out in the List of Non-Work Product IP and is embedded in or used in connection with the Work Product or in the preparation or development of the Work Product, or necessary or desirable to implement, operate or exploit the Work Product, but which does not otherwise form part of the Work Product.

"Three Municipalities" means collectively the City of Surrey, Township of Langley, and the City of Langley.

"TI Corp" means Transportation Investment Corporation, a corporation established under the Transportation Investment Act (British Columbia).

"**Topic Meetings**" means the meetings described in Section 3.6 of Volume 1 of this RFP and "Topic Meeting" means any one of such meetings.

"Work Product" means:

- (a) all Deliverables;
- (b) all Intellectual Property, in any stage of development, that is not Background IP or Third-Party IP and that is or was conceived, created, authored, developed, reduced to practice, acquired or otherwise obtained or provided on behalf of a Proponent pursuant to the RFP or otherwise in connection with such Proponent's Proposal, the Project, the Deliverables or as part of the Competitive Selection Process; and
- (c) the electronic files for, and all tangible embodiments of, all Intellectual Property referred to in the above subsection (other than Background IP and Third-Party IP), including computer-aided design and drafting and other electronic development, design, documentation and modelling files, drawings, renderings, models, presentations, prototypes, reports, samples, and summaries.







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"Workshops" means the workshops described in Section 3.6 of Volume 1 of this RFP and "Workshop" means any one of such workshops.







APPENDIX A RFP RESPONSE GUIDELINES

1. Response Guidelines Overview

This Appendix A and attachments describe the specific documentation that a Proponent is required to submit to satisfy the submittal requirements, and to demonstrate that they are capable of performing the responsibilities and obligations of Project Co under the Project Agreement. The Proponent's Proposal documents are to comprehensively address the requirements set out in this Appendix A and the Definitive Project Agreement. Without limiting any other term of this RFP, including Section 5.4 of Volume 1 of this RFP, Proponents may provide additional information or supplemental material to clarify any Proposal item.

Proposals are to be presented in the following submittals: a Technical Submittal, which may be amended by Technical Supplement subject to and in accordance with this RFP, and a Financial Submittal, each of which consist of the following packages, and each of which is outlined in Section 3 and Section 4 of this Appendix A, respectively.

Technical Submittal

Package 1: Transmittal

Contents List

- 1.1 Contact Information
- 1.2 Form 1 of Volume 3 of this RFP Technical Submittal Certificate and Declaration
- 1.3 Overview Table of Contents for the Technical Submittal

Package 2: Project Agreement Management

Contents List

- 2.1 Proponent Information
- 2.2 Details of Project Co
- 2.3 Details of the Design Firm
- 2.4 Details of the Construction Firm
- 2.5 Governance Structure







Package 3: Implementation Schedules and Strategies

Contents List

- 3.1 Schedules
- 3.2 Design
- 3.3 Construction
- 3.4 Geotechnical
- 3.5 Quality Management
- 3.6 Environmental Management Strategy
- 3.7 Cooperation with the Province, Guideway Project Co, and Systems Project Co
- 3.8 Communications and Engagement
- 3.9 Indigenous Participation

Package 4: Scored Evaluation

Contents List

- 4.1 Schedule
- 4.2 Mobilization
- 4.3 Design
- 4.4 Implementation
- 4.5 Municipal and Public Interfaces
- 4.6 Indigenous Participation







Financial Submittal

Package 5: Transmittal Package

Contents List

- 5.1 Form 2/Form 3 Financial Submittal Certificate and Declaration
- 5.2 Overview table of contents for all parts of the Financial Submittal

Package 6: Financial

Contents List

- 6.1 Price Validity
- 6.2 Form 5 Contract Price Proposal
- 6.3 Insurance and Bonding
- 6.4 Workforce Requirements







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2. Submittal Requirements

Proposals are to follow the delivery, format, and content requirements described in this Section 2, to facilitate consistency in Proposal review and evaluation and to facilitate consideration of each Proposal.

2.1 Language

Proposals are to be in English. Any portion of a Proposal not in English may not be evaluated.

2.2 Delivery

- (a) The packages comprising the Technical Submittal must be received at the Submission Location before the Technical Submittal Deadline.
- (b) The packages comprising the Financial Submittal must be received at the Submission Location before the Financial Submittal Deadline.

2.3 Containers and Labeling

- (a) Proposals are to be delivered in one or more containers clearly labeled with the RFP Title, Contact Person, and Submission Location all as shown on the RFP Summary of Key Information and with the Proponent's name and mailing address.
- (b) Each container is to be clearly labeled to identify the number of containers containing the Proposal, as "Number X of Y", and to identify the package name and number contained therein.
- (c) The Proponent is solely responsible for ensuring that all containers containing its Proposal are securely sealed and clearly labeled in accordance with this Appendix A.

2.4 Submission Format

All Submittals

Text and tables should be on 8.5" x 11" pages with 2 cm margins. Where practical, text should be 1.5-line spacing and not smaller than 11-point typeface. Drawings submitted with the Technical Submittal should not be double-sided and be in format no larger than 11" x 17" paper.







Table A-1 Electronic File Formats

File Type	Software Package
Text based document	Adobe PDF format (unprotected and searchable)
Spreadsheet based documents	Microsoft Excel (unprotected)
Graphic files	Adobe PDF format
Drawing files	AutoCAD and Adobe PDF Format

Technical Submittal

- (a) Submit one (1) complete master hard copy of the Technical Submittal, one (1) identical printed copy of each Package 1 and Package 2, and two (2) identical printed copies of each Package 3 and Package 4, in the format described in Table A-1, with the following structure:
 - (i) Package 1;
 - (ii) Package 2;
 - (iii) Package 3, Sections 3.1 3.4;
 - (iv) Package 3, Sections 3.5 3.9; and
 - (v) Package 4.

All hard copies should be bound in one or more three-ring binders and labeled "Master" or "Copy X of X".

- (b) Submit one (1) complete electronic copy on a USB flash drive of the Technical Submittal in the format described in Table A-1, in the following file and directory structure:
 - (i) Package 1;
 - (ii) Package 2;
 - (iii) Package 3, Sections 3.1 3.9; and
 - (iv) Package 4.







The USB flash drive should be clearly labeled with the RFP Title and the name of the Proponent. If more than one USB flash drive is provided, the applicable Package name and number should be clearly indicated.

Technical Supplement (if invitation is issued)

- (a) Submit one (1) complete master hard copy of the Technical Supplement marked as "Master" in a three-ring binder with two (2) complete and identical printed copies of the Technical Supplement in three-ring binders each marked "Copy X of 2".
- (b) Submit one (1) electronic copy on USB flash drive(s) in the format described in Table A-1, in a file and directory structure that mirrors the hard copy of the Technical Supplement. Each USB flash drive is to be clearly labeled with the RFP Title, the name of the Proponent, and, if more than one (1) USB is provided, the applicable Package name and number.

Financial Submittal

- (a) Submit one (1) complete electronic copy on a USB flash drive of the Financial Submittal in the format described in Table A-1, in the following file and directory structure:
 - (i) Package 5; and
 - (ii) Package 6.

The USB flash drive is to be clearly labeled with the RFP Title, the name of the Proponent. If more than one USB flash drive is provided, the applicable Package name and number is to be clearly indicated.

2.5 RFP Forms

Information provided by the Province on any form required to be submitted as part of a Proposal is not to be altered, qualified, or contradicted in any way by the Proponent either on the face of the submitted form or in any other part of their Proposal.

3. Requirements for Technical Submittal

Without limiting the terms of this RFP, this Section 3 of Appendix A of Volume 1 summarizes the information and documentation that Proponents are to submit in their Proposals for the Technical Submittal.

The Technical Submittal will be evaluated in accordance with the evaluation process described in Section A of Appendix B of Volume 1 of this RFP.







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The Technical Submittal is to be prepared on the basis of the version of the Definitive Project Agreement most recently issued prior to the Technical Submittal Deadline.

Proponents are to arrange the content of their Technical Submittals in accordance with the sequencing of and using the section numbers and corresponding titles shown in the following tables.

The Technical Submittal is to provide information and documentation in accordance with the following tables.







Table A-2 Package 1 Requirements

Transmittal

The transmittal package is to contain the following information and documents:

1.1 Contact Information

The contact person for all future communications between the Province and the Proponent including name, employer, mailing address, telephone number and e-mail addresses;

1.2 Form 1 of Volume 3 of this RFP - Technical Submittal Certificate and Declaration

One (1) duly executed Technical Submittal Certificate and Declaration in the form set out in Form 1 of Volume 3 of this RFP; and

1.3 Overview Table of Contents for the Technical Submittal

Overview table of contents for all parts of the Technical Submittal.







Table A-3 Package 2 Content Overview

Project Agreement Management

Package 2 is to provide information and documentation about the Proponent including:

- 2.1 Proponent Information
- 2.2 Details of Project Co
- 2.3 Details of the Design Firm
- 2.4 Details of the Construction Firm
- 2.5 Governance Structure

Package 2 of the Proponent's Proposal is to address the requirements set out in Table A-4. Proponents are to use the section numbers and corresponding titles shown in Table A-4 in their Proposals.







Table A-4 Package 2 Content Requirements

Section	Title	Contents				
2.1 Propo	2.1 Proponent Information					
2.1.1	Confirmation of RFQ Qualification Response	Confirmation that, other than changes consented to by the Province in accordance with Section 5.11 of Volume 1 of the RFP, there have been no changes to information provided in the Proponent's Qualification Response regarding Project Co, the Design Firm, and the Construction Firm listed as part of the Respondent Team.				
		If changes were made to any of these Proponent Team Members with the consent of the Province, the Proponent will clearly identify each change.				
2.1.2	Confirmation of Key	Confirmation either:				
Indi	Individuals	 that Project Co's Representative, the Design Lead, and the Construction Lead listed for the Respondent Team in the Proponent's RFQ Qualification Response have not changed and meet the qualification requirements set out in the Definitive Project Agreement; or 				
		b. that one or more of these Key Individuals have been changed, and such change(s) has been consented to by the Province in accordance with Section 5.11 of Volume 1 of the RFP and that the qualification requirements set out in the Definitive Project Agreement are met. The Proponent will clearly identify each change.				
2.2 Detai	2.2 Details of Project Co					
2.2.1	Legal Name and Details	a. Description of the legal structure that the Proponent will adopt as Project Co including the proposed full legal name of Project Co and, if Project Co will not be a separate legal entity, each legal entity which will comprise Project Co, and the anticipated legal relationship between Project Co, or as applicable each legal entity which comprises Project Co;				
		b. For each such legal entity which has been formed as at the Technical Submittal Deadline, details of the incorporation number, or extra provincial registration number for British Columbia for Project Co or				







		 as applicable each legal entity that comprises Project Co and further details, including certificate of incorporation, memorandum and articles of incorporation, and documentation demonstrating that Project Co or as applicable each legal entity which comprises Project Co, is duly authorized to carry on business in British Columbia; and c. Provide the shareholder agreements or if the Proponent does not have an equity structure, provide details of the ownership structure and copies of all agreements related to ownership. 	
2.2.2	Organization Structure Details	Organizational description, including organization chart, indicating firms of the team, their roles and responsibilities and contractual and reporting relationships.	
2.3 Deta	ails of the Design Firm		
2.3.1	Name	Full legal name(s)	
2.3.2	Legal Details	For each entity of the design team provide full incorporation details, including certificate of incorporation memorandum and articles of incorporation, and documentation that the company is duly authorized to carry on business in British Columbia. If a firm of the design team is an unincorporated legal entity, plea provide full details and proof of the existence of the individuals, corporations, other entities or the underlying legal entities that make up joint ventures and partnerships who have direct responsibility for the Design.	
2.3.3	Organization Structure Details	Organizational description indicating firms of the design team, their roles and responsibilities and contractual and reporting relationships.	
2.4 Deta	ails of the Construction Firm		
2.4.1	Name	Full legal name(s)	
2.4.2	Legal Details	For each entity of the construction team provide full incorporation details, including certificate of incorporation, memorandum and articles of incorporation, and documentation that the company is duly authorized to carry on business in British Columbia. If a firm of the construction team is an unincorporated	







		legal entity, please provide full details and proof of the existence of the individuals, corporations, other entities or the underlying legal entities that make up joint ventures and partnerships who have the direct responsibility for the Construction. Organizational description indicating firms of the construction team, their roles and responsibilities and contractual and reporting relationships.			
2.4.3	Organization Structure Details				
2.5 Gove	ernance Structure				
2.5.1	Organizational Structure and Relationships between the Proponent and Proponent Team Members	 a. Project organization chart, which at a minimum identifies all Key Individual positions (no names of individuals) listed in Schedule 21 [Key Individuals] of the Definitive Project Agreement. b. Description of the relationships and reporting arrangements among the Proponent Team Members at all stages of the Project, including: i. reporting relationships between the Proponent and the Proponent Team Members; ii. reporting relationships between the Proponent Team Members and Key Individuals; iii. the nature of any contractual relationship(s) to be entered into between the Proponent and the Proponent Team Members; and iv. the nature of any sub-contracting arrangements and details of the risk allocation between the parties. 			







Table A-5 Package 3 Content Overview

Implementation Schedules and Strategies

Package 3 is to provide information and documentation that demonstrates the requirements for Technical Submittal evaluation described in Step 1 of Section A – Technical Submittal of Appendix B of Volume 1 of this RFP have been met. Package 3 sections are:

- 3.1 Schedules
- 3.2 Design
- 3.3 Construction
- 3.4 Geotechnical
- 3.5 Quality Management
- 3.6 Environmental Management Strategy
- 3.7 Cooperation with the Province, Guideway Project Co, and Systems Project Co
- 3.8 Communications and Engagement
- 3.9 Indigenous Participation

Package 3 of the Proponent's Proposal is to address the requirements set out in Table A-6. Proponents are to use the section numbers and corresponding titles shown in Table A-6 in their Proposals.

Drawings shall be in accordance with Schedule 4 of the Definitive Project Agreement.







Table A-6 Package 3 Content Requirements

Section	Title	Contents		
3.1 Sched	3.1 Schedules			
3.1.1	Project Schedule	Provide a Project Schedule prepared assuming an Effective Date of December 14, 2023 and in accordance with the Definitive Project Agreement, including Schedule 3 which includes at a minimum the following information:		
		a. Interface Milestone Dates;		
		b. the Substantial Completion Date; and		
		c. the Total Completion Date.		
3.1.2	Works Schedule	A draft Works Schedule, using Oracle Primavera P6 (.XER format and PDF), prepared in accordance with the Definitive Project Agreement showing the milestones listed in Section 3.1.1 above and identifying at a minimum, the following key work elements:		
		intended construction start date including all milestones, major plans and submissions required to be met prior to the start of construction;		
		b. critical path and major milestones;		
		c. consideration of Environmental Timing Windows;		
		d. securing approvals, permits, and licenses, including environmental, and utilities;		
		e. interim and final Design milestones for major submittals;		
		f. design and design interface submittal schedule;		
		g. procurement of major prefabricated and other critical materials;		







Section	Title	Contents	
		h. construction mobilization, demobilization and site remediation;	
		i. construction/set-up of temporary and/or offsite facilities;	
		j. utility relocations and/or protection;	
		k. road and pavement construction;	
		structures construction including retaining walls; and	
		m. any other significant work functions.	
3.1.3	90-Day Lookahead Schedule	Provide a 90-Day Lookahead Schedule prepared in accordance with Schedule 3 Part 5 of the Definitive Project Agreement detailing planned activities from the Effective Date through the first 90 days of the Project. Planned activities should be in sufficient detail to adequately track progress.	
3.1.4	3.1.4 Limited Notice to Proceed Agreement – Schedule	Provide the following: a. a completed draft schedule A to Form 10 of Volume 3 of this RFP (Limited Notice to Proceed Agreement) (except for the "Estimated Total Cost" column which should remain blank), listing the activities identified on the Proponent's draft Works Schedule that the Proponent would commence prior to the Effective Date in the event that a Limited Notice to Proceed Agreement may be executed; and	
		b. confirmation that the Proponent has accepted the terms of and is prepared to execute Form 10 of Volume 3 of this RFP (Limited Notice to Proceed Agreement) if selected as Preferred Proponent and if required to do so prior to the Effective Date.	







Section	Title	Contents	
3.2 Desig	gn		
3.2.1	Proposed Design and Construction Overview	Describe the Proponent's approach to the Design and Construction of the Project and interface management given the multi-contract implementation of the Project including key risks and challenges.	
3.2.2	Stations and Station Plaza Design	The Stations and Station Plaza Design section should include the following for each Station and Propulsion Power Substation (PPS).	
		a. Site Plan 1:500 that includes:	
		 i. location of Station entrances and Entry Plazas, including at the 140 Street headhouse and the 152 Street headhouse; 	
		ii. location of exit stairs;	
		iii. location of PPS where on Station site(s);	
		iv. location of BC Hydro vista switches, pad mounted transformers, and future bus charging infrastructure;	
		v. location of vehicle parking, bike racks, and future micromobility hubs;	
		vi. location of transit shelters;	
		vii. location of AARUs;	
		viii. location of garbage enclosures and tool storage;	
		ix. location and layout of each Transit Exchange;	
		x. location of bi-directional bike lanes and sidewalks;	
		xi. Station Plaza and Station grades and entrance floor elevation; and	







Section	Title	Co	nter	nts
			xii.	location of each PPS not part of a Station site (PPS-096, PPS-176 and PPS-201), including property lines, vehicle access, vehicle parking, AARUs, landscape screens, fencing, guard rails, and BC Hydro vista.
		b.	Fun	octional Plans (all levels) 1:400
			i.	overall dimensions of the physical facility including ancillary facilities;
			ii.	layout of platform level, including Customer Waiting Areas (CWAs);
			iii.	layout of concourse levels (ground and mezzanine as applicable), including the 140 Street headhouse, the 152 Street headhouse and the 152 Street Station pedestrian bridge, showing all areas and their sizes required as set out in Schedule 4 [Design and Construction Technical Requirements] of the Definitive Project Agreement, including surge spaces, passenger circulation and emergency exiting (areas of refuge), ancillary spaces, as well as CRU and commercial kiosk spaces;
			iv.	layout of equipment including number and location of Compass vending machines, faregates, glazed fare barriers, glazed service gates, after-hours access doors, Commercial Lockers, vending machines, automated teller machines (ATMs), exit ticket machines (ETMs);
			٧.	location and size of elevators, escalators, and stairs;
			vi.	provisions for connections to future adjoining development(s); and
			vii.	layout of platform canopies, including their roof slopes.
		C.	Exte	erior Elevations 1:400
			i.	dimensioned elevations for each Station, including the 140 Street headhouse and the 152 Street headhouse, as well as two elevations each of the 140 Street Station pedestrian bridge and the 152 Street Station pedestrian bridge, illustrating the features of the finished building, primary







Section	Title	Co	Contents	
		İ	exterior materials, roof form and material, glazed areas, openings, entrances, and identification of structural members.	
		d.	Table listing the minimum provided clearances at each Station for:	
			 i. station entrances and concourses to ceiling/underside of Elevated Guideway girder; 	
			ii. mezzanine public spaces to underside of Elevated Guideway girder;	
			iii. all ancillary and service rooms listed in Appendix L to Schedule 4 [Design and Construction Technical Requirements] of the Definitive Project Agreement, including CRUs, commercial kiosks and bike parkades; and	
			iv. PPS roofs and parapets to underside of Elevated Guideway girder.	
		e.	Provide a Station Design report, including a narrative on the overall station design principles and approach, and detailing the following for all Stations, including Station Plazas:	
			i. description of the architectural approach, including the architectural parti;	
			key architectural elements, including interior and exterior finishing materials, form, roof, structural components, key features, organization and circulation of key station elements, and station access;	
			iii. demonstration of how input from Stakeholder events, Design Advisory Process, community context, CPTED issues, and site considerations will be reflected in the design principles and approach;	
			 iv. quality and type of materials to be used in the stations and how they address the function and design life of the stations; 	
			 v. description of the neighbourhood character and proposed features and architectural treatments to reflect the neighbourhood; 	







Section	Title	Contents
		vi. description of the mechanical systems and how they are integrated in exposed to public view areas into the overall design, including roof mounted equipment, ducts, drainage elements and standpipes; and
		vii. description of the electrical and systems components and how they are integrated into the overall design and specifically into areas exposed to public view.
		f. recreations or "as-is" Station renderings and Station Plaza layouts for each Station as contained in the Design Booklet (available in the RFP Data Room as Disclosed Data). Provide callouts on the renderings that indicate any changes required as per the Proponent's design and confirmation such changes are consistent with the Definitive Project Agreement and the guidance in the Design Booklet.
		g. confirmation that the loads and weights, including the elevations of such weights, and the connection details for each Station shown in Attachment 3-E5 [Design Interface Document and Drawings]] of Schedule 3 [Design and Construction General Requirements] of the Definitive Project Agreement are suitable.
		h. confirmation that the loads and connection details at the common pier shown in Attachment 3-E5 [Design Interface Document and Drawings] of Schedule 3 [Design and Construction General Requirements] of the Definitive Project Agreement are suitable.
3.2.3	Elevated Guideway Design	Address the Elevated Guideway design criteria and requirements as set out in or otherwise referenced in the Definitive Project Agreement, and also the interface design requirements with the Guideway Contract and the Systems and Trackwork Contract as set out or referenced in the Definitive Project Agreement.
		For the alignment east of and including the common pier on Industrial Avenue, the Elevated Guideway section should include the following:







Section	Title	C	ontents
		a.	Outline of design approach for all Elevated Guideway structures, including foundations. A clear statement about the interface with the Guideway design and Systems and Trackwork Contract design and how the design interfaces will be managed.
		b.	Elevated Guideway drawings showing:
			 i. the general span arrangement in plan and elevation, including foundation types at a scale of 1:500 (multiple sheets may be used);
			ii. road clearances;
			iii. typical cross sections west of 203 Street Station, at 203 Street Station and east of 203 Street Station at a scale of 1:50. Each section should show the system-wide elements (based on early design input including Systems and Trackwork elements), Vehicle static and dynamic envelope, walkways, and other significant features in sufficient detail (to demonstrate space-proofing of elements on the guideway for tangent and minimum radius curve);
			 iv. details at a scale of 1:100 showing the splitting of the Elevated Guideway into the two single track girders from the common pier at Industrial Avenue to 10m to the east of the inbound to outbound turnout;
			v. special details required to accommodate rail expansion joints; and
			vi. an elevation at a scale of 1:100 of the common pier on Industrial Avenue.
		C.	A narrative explaining the rationale for pier placements, span arrangements and foundation systems, as well as outlining utility conflicts and how they are mitigated.
3.3 Cons	truction		
3.3.1	Construction Approach and Management		scribe how the Construction will be carried out in a safe, effective manner while monstrating that the Proponent has the capability to achieve its proposed Works







Section	Title	Contents
		Schedule in a reasonable and realistic manner, having regard to the requirements of the Definitive Project Agreement. At a minimum, the following items should be addressed:
		a. key issues and constraints affecting construction and strategies to manage those issues;
		b. significant utility relocations, protections, installations and co-ordination activities;
		c. proposed noise, vibration, and light mitigation strategies for all components of construction where impact is expected;
		d. proposed construction methodologies and Project Work procedures for:
		 i. construction of Stations with particular reference to, foundation type and construction, column placement and construction approach; and the approach to the non-segmental guideway structure prior to 203rd Street Station, through 203rd Street Station, and the tail track; and
		ii. location and preliminary layouts of temporary work areas; and
		e. handover requirements (interim completion certificate process).
3.3.2	Construction and User Safety	Provide a description of the Proponent's approach to safety, including:
		a. a safety policy statement providing the Proponent's health and safety objectives;
		b. an outline of the overall safety plan;
		c. the process for accident and incident response and investigation, including provisions for emergency vehicle passage throughout the Project Site;
		d. plans and processes for the protection of workers and the public; and
		e. plans and processes to fulfill the role of Prime Contractor in a multi-contract environment.







Section	Title	Contents
3.3.3	Traffic Management	Describe the strategy that the Proponent will take to manage traffic during the execution of the Project Work in accordance with the requirements of the Definitive Project Agreement and provide, at a minimum, the following:
		a. An overview of the Proponent's approach and methods for addressing the traffic management requirements outlined in Part 4 of Schedule 4 [Design and Construction Technical Requirements] of the Definitive Project Agreement, including:
		i. general traffic management requirements;
		ii. traffic disruptions (Lane Closures, Stoppages, Full Closures, detour routes and Lane Shifts), including pedestrian or bike path detours;
		iii. traffic engineering and traffic performance criteria;
		iv. accommodation of transit, pedestrians, cyclists; and
		v. development of a Traffic Management Plan;
		 An overview of the Proponent's communications and engagement strategy with respect to traffic management in accordance with the requirements of Schedule 15 [Communications and Engagement] and Part 4 of Schedule 4 [Design and Construction Technical Requirements] of the Definitive Project Agreement; and
		c. An overview of the Proponent's Public Information Plan, Incident Management Plan, and Implementation Plan in accordance with the requirements of Article 1 of Part 4 of Schedule 4 [Design and Construction Technical Requirements] of the Definitive Project Agreement.
3.3.4	Utilities	Describe the strategy that the Proponent will take in verifying, planning and carrying out the Utility relocations and/or protections required to deliver the Proponent's proposed Design and complete the Project Work in accordance with the Definitive Project Agreement, and include:







Section	Title	Contents	
		 A schedule of conflicts with existing utilities and the proposed treatment of and 	each;
		An overview of the Proponent's approach and methods for meeting the util requirements set out in Article 8 of Part 2 of Schedule 4 [Design and Construction Technical Requirements] and Schedule 3 [Design and Construction Requirements] of the Definitive Project Agreement.	Ĭ
3.4 Geotec	hnical		
3.4.1	Geotechnical Design	Describe the Proponent's approach to geotechnical design, including drawings now it substantially satisfies the geotechnical design requirements of the Definion Project Agreement. The information provided shall address Structures, embankments, and soil cuts. For each of these design components include a description of:	
		a. geotechnical issues, conditions, constraints, and risk related to the propose design concept, such as global stability, local stability, bearing capacity, sit preparation and ground treatment, lateral earth pressure, required fill mate suitability of cut materials for borrow, settlement, seismic considerations, e vulnerability, and groundwater issues, as appropriate;	te rials,
		o. proposed foundation design approach, including:	
		i. types and depths, and impacts on existing structures, buildings and u	tilities;
		ii. strategies to monitor and mitigate those impacts, and methodologies to investigate, assess, analyze and resolve geotechnical issues and cond for each site;	
		iii. seismic design approach, including deformation and stability of Structu and foundations response from the Elevated Guideway for Station eler supported by the Elevated Guideway, any retaining walls and embankments, soil liquefaction and lateral load-deformation response	ments







Section	Title	Contents
		foundations, and specifically a description of the proposed methodologies to address these;
		 iv. excavation and ground support design approaches, and their impacts on existing structures, buildings and utilities, including strategies to monitor and mitigate those impacts; and
		v. related constructability issues, including a description of proposed methodologies to resolve them.
3.5 Quality	Management	
3.5.1	Quality Management System Framework	Provide a description of a Quality Management Plan which would meet the requirements of ISO 9001:2015 as well as a narrative of a Quality Management System (QMS) framework which reasonably demonstrates that the QMS will satisfy the requirements of ISO 9001:2015, and the requirements stated in the Definitive Project Agreement.
		The QMS framework is to, at a minimum, include the following:
		a. the Proponent's Quality Policy and Quality Objectives;
		b. processes for:
		i. ensuring design quality;
		ii. ensuring construction quality;
		iii. controls to ensure conformance of all products and services;
		iv. continuous improvement;
		v. quality auditing;







Section	Title	Contents
		 vi. the assessment and procurement of Subcontractors, and suppliers, and the application of QMS requirements into the activities of these external parties; and
		vii. QMS performance evaluation; and
		viii. an outline of how the key management activities (such as project controls, design, construction, operations, maintenance, communications, traffic management, safety and environmental) will interface with each other and with quality management.
3.6 Environ	mental Management Strategy	
3.6.1	Environmental Management Strategy	Provide a description of the Proponent's strategy to meet the requirements of Schedule 6 of the Definitive Project Agreement and all other environmental obligations of Project Co. This includes the establishment of an Environmental Quality Management Plan which would meet the requirements described in Appendix E of Schedule 7 of the Definitive Project Agreement. This description will, at a minimum: a. Demonstrate the Proponent's understanding, commitment and capability to meet
		these requirements;
		 Provide the key elements of the Proponent's draft Construction Environmental Management Plan and Environmental Quality Management Plan; and,
		c. Provide the Proponent's strategy to comply with all environmental obligations.
3.6.2	Environmental Summary Report	Provide a brief description of any elements of the design(s) that are not addressed in Schedule 6 of the Definitive Project Agreement or that differ from the Reference Concept that will have an environmental impact. For each of the impacts so identified, provide an assessment of the environmental impacts together with a mitigation strategy to demonstrate how the Proponent will ensure compliance with the requirements of the Definitive Project Agreement.







Section	Title	Contents	
3.7 Coope	3.7 Cooperation with the Province, Guideway Project Co, and Systems Project Co		
3.7.1	Interface Management	Provide a description of the Proponent's design and construction interface processes that demonstrate the Proponent's understanding of and capability to meet the requirements of the Definitive Project Agreement, including:	
		 a. the Proponent's approach to identifying and resolving design interfaces with other parties as described in the Definitive Project Agreement, including Schedule 3 and 4; and 	
		b. how the Proponent will participate in and contribute to the process described in Schedule 3, Appendix 3H [Cooperation Agreement] to identify and resolve interfaces between the Guideways Project Co and Systems Project Co.	
3.8 Comm	unications and Engagement		
3.8.1	Communications and Engagement Approach	Provide an overview of the Proponent's approach that demonstrates the Proponent's understanding of and capability to meet the requirements of Schedule 15 and Schedule 4 Part 4 of the Definitive Project Agreement and all other Communications and Engagement Obligations of Project Co, including planning and execution of:	
		a. Construction Communications;	
		b. Public Impact Mitigation;	
		c. Enquiry-Response management;	
		d. Issues Management and Crisis Communications;	
		e. Supporting the Province in undertaking public Engagement Events and ongoing stakeholder relations; and	
		f. Supporting the Province with media and government relations.	







Section	Title	Contents	
3.9 Indigen	3.9 Indigenous Participation		
3.9.1	Indigenous Participation	Provide a description of the Proponent's understanding, capability, and approach to meeting the requirements of Schedule 12 to the Definitive Project Agreement and those sections of Schedule 6 of the Definitive Project Agreement requiring: a. Indigenous engagement; b. Indigenous construction monitoring (environmental and cultural); c. Indigenous archaeological monitoring; and d. Indigenous business, Indigenous training, and/or Indigenous employment opportunities.	







Table A-7 Package 4 Content Overview

Scored Evaluation

Package 4 is to provide information and documentation that demonstrates how the Technical Submittal addresses the scored evaluation criteria described in Step 2 of Section A – Technical Submittal of Appendix B of Volume 1 of this RFP. Package 4 sections are:

- 4.1 Schedule
- 4.2 Mobilization
- 4.3 Design
- 4.4 Implementation
- 4.5 Municipal and Public Interfaces
- 4.6 Indigenous Participation

Package 4 of the Proponent's Proposal is to address the requirements set out in Table A-8 below. Proponents are to use the section numbers and corresponding titles shown in Table A-8 in their Proposals.







Table A-8 Package 4 Content Requirements – Scored Evaluation

Section	Contents	
4.1	Schedule	
4.1.1	Provide a descriptive narrative of the Proponent's strategy for developing and managing the Project Schedule to achieve the Substantial Completion Target Date.	
	Include specific references to the relevant sections of the Technical Submittal, including the Works Schedule, that provide evidence to support the narrative.	
	This narrative, and supporting evidence, should address the evaluation criteria defined in Appendix B.	
	The narrative should be no more than 10 pages.	
4.2	Mobilization	
4.2.1	Provide a descriptive narrative of the Proponent's strategy for mobilization, commencing Project Work as of the Effective Date to support adherence to critical path.	
	Include specific references to the relevant sections of the Technical Submittal, including the Works Schedule, that provide evidence to support the narrative.	
	This narrative, and supporting evidence, should address the evaluation criteria defined in Appendix B.	
	The narrative should be no more than 10 pages.	
4.3	Design	
4.3.1	Provide a descriptive narrative of the Proponent's strategy for developing the design, including incorporation of the design objectives.	
	Include specific references to the relevant sections of the Technical Submittal that provide evidence to support the narrative.	
	This narrative and supporting evidence should address the evaluation criteria defined in Appendix B.	







Section	Contents
4.4	Implementation
4.4.1	Provide a descriptive narrative of the Proponent's strategy for managing design and construction, including incorporation interfaces, to achieve Interface Target Dates and handover to the Guideway Contract and the Systems Contract.
	Include specific references to the relevant sections of the Technical Submittal, including the Works Schedule, that provide evidence to support the narrative.
	This narrative, and supporting evidence, should address the evaluation criteria defined in Appendix B.
	The narrative should be no more than 10 pages.
4.5	Municipal and Public Interfaces
4.5.1	Provide a descriptive narrative of the Proponent's strategy for managing municipal and public interfaces to minimize adverse impacts during construction.
	Include specific references to the relevant sections of the Technical Submittal that provide evidence to support the narrative.
	This narrative, and supporting evidence, should address the evaluation criteria defined in Appendix B.
	The narrative should be no more than 10 pages.
4.6	Indigenous Participation
4.6.1	Provide a descriptive narrative of the Proponent's strategy for Indigenous participation to achieve the Indigenous Contracting Value, including resourcing, partnership arrangements, engagement with multiple Identified Indigenous Groups.
	Include specific references to the relevant sections of the Technical Submittal that provide evidence to support the narrative.
	This narrative, and supporting evidence, should address the evaluation criteria defined in Appendix B.
	This narrative should be no more than 10 pages.







3A. Submittal Requirements for Technical Supplement (If Invitation is Issued)

Without limiting the terms of this RFP, this Section summarizes the information and documentation that Proponents should submit in a Technical Supplement.

If the Proponent receives an invitation to submit a Technical Supplement in accordance with Section 3.10.3 of Volume 1 of this RFP, the Proponent may amend its Technical Submittal in the manner that the Proponent considers necessary to reflect the amendments, restructuring, supplements or impacts, as applicable, described in Section 3.10.3 of Volume 1 of this RFP.

The Proponent should set out in the Technical Supplement either the confirmation in form and content described in the Technical Supplement Package Table set out in this Section 3A of this Appendix A or the information and documentation applicable to each amendment, if any, to the Proponent's Technical Submittal, in accordance with such Technical Supplement Package Table.

If the Technical Supplement contains amendments to the Technical Submittal, the Technical Supplement should demonstrate:

- (a) that the Technical Submittal if modified in accordance with each amendment described in the Technical Supplement, separately, and with all such amendments, collectively, would substantially satisfy the requirements of this RFP, including the requirements set out in this Appendix A and the Definitive Project Agreement, in a manner equal to or better than did the Technical Submittal before incorporating the Technical Supplement amendments; and
- (b) to the satisfaction of the Province that the Proponent continues to have a good understanding of the Project and of the Project Work and continues to be capable of performing the obligations and responsibilities of Project Co and delivering the Project in accordance with the Definitive Project Agreement.

Without limiting any other term of this RFP, the Proponent's eligibility to continue in the Competitive Selection Process, including to continue to have its Proposal reviewed, evaluated or ranked is conditioned on the Technical Supplement containing only amendments, if any, that are demonstrated as being necessary to reflect the amendments, restructuring, supplements or impacts, as applicable, described in Section of Volume 1 of this RFP, and as not having any further effects.

Without limiting any other term of this RFP, including Section 5.4 of Volume 1 of this RFP, the Province may in its discretion reject any amendments in the Technical Supplement that the Province determines in its discretion:







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- (a) are not necessary to reflect the amendments, restructuring, supplements or impacts, as applicable, described in Section 3.10.3 of Volume 1 of this RFP;
- (b) have any effect beyond reflecting such amendments, restructuring, supplements or impacts; or
- (c) do not demonstrate to the satisfaction of the Province the matters described in this Section 3A of this Appendix A.

The Province's decision in this regard will be final and binding and the Province need not consult with the Proponent in making its decision.

The Province will notify each Proponent in writing as to whether its Technical Supplement is rejected in its entirety or in part, and if in part, which of the amendments set out in the Technical Supplement are rejected.

If all amendments set out in the Technical Supplement are rejected, then that Proponent's Technical Submittal will be deemed and considered for all purposes of this RFP phase and the Competitive Selection Process to be unamended in any way whatsoever by anything set out in the Technical Supplement. If none or one or more, but not all of the amendments set out in the Technical Supplement are rejected, then that Proponent's Technical Submittal will be deemed and considered for all purposes of this RFP phase and the Competitive Selection Process to be amended only by and to the extent expressly set out in the Technical Supplement amendments that are not rejected.







Table A-9 Technical Supplement Package Table

Technical Supplement Package Table

The Technical Supplement should contain:

a. either:

- i. clear, unconditional and unqualified confirmation on behalf of the Proponent and each Proponent Team Member that the Proponent and each Proponent Team Member has reviewed and considered the amendments, restructuring or supplements, or the impacts, as applicable, described in Section 3.10.3 of Volume 1 of this RFP and that each considers and has conclusively determined that no amendments to the Technical Submittal submitted by the Proponent are necessary; or
- ii. a table identifying each amendment to the Proponent's Technical Submittal by reference to the package number, the section number and corresponding title applicable to each section of the Technical Submittal and a summary description of the amendment, including, as applicable, identification of the part or parts of the Technical Submittal to be deleted as part of the amendment; and
- b. information and documents in respect of each amendment to the Technical Submittal:
 - arranged in accordance with the sequencing and using the package number, the section number and corresponding title applicable to the section of the Technical Submittal to be amended; and
 - ii. clearly and comprehensively setting out the amendment to the Technical Submittal.







4. Requirements for Financial Submittal

This section summarizes the information and documentation that Proponents are to submit in their Proposals for the Financial Submittal.

The Financial Submittal will provide evidence that the Proponent has in place all necessary financial arrangements for the Project.

The Financial Submittal will be evaluated in accordance with the evaluation process described in Section A of Appendix C of Volume 1 of this RFP. Proponents are to prepare their Financial Submittal on the basis of the Definitive Project Agreement, without amendment, and on the basis of their Technical Submittal including any further information and documentation (including clarifications, rectifications, and more complete, supplementary, replacement and additional information and documentation delivered to the Province in accordance with this RFP). If Technical Supplements are invited pursuant to Section 3.10.3 of Volume 1 of this RFP then Proponents should also prepare their Financial Submittal on the basis of one of the following, as applicable to each Proponent:

- their confirmation that no amendments to the Technical Submittal are necessary, in accordance with Section 3A of this Appendix A;
- their Technical Submittal and any above-noted further information and documentation, as amended by those parts of the Technical Supplement that have not been rejected; or
- if all amendments set out in their Technical Supplement have been rejected, their Technical Submittal, and any above-noted further information and documentation, unamended.







Table A-10 Package 5 Content Requirements

Transmittal Package

The transmittal package is to contain the following information and documents:

- 5.1 Form 2/Form 3 Financial Submittal Certificate and Declaration
 - One (1) duly executed original of the applicable Financial Submittal Certificate and Declaration, and accompanying copies of the Financial Submittal Certificate and Declaration, in the form set out in Form 2 or Form 3 of Volume 3 of this RFP
- 5.2 Overview Table of Contents for the Financial Submittal
 - Overview table of contents for all parts of the Financial Submittal.







Table A-11 Package 6 Content Overview

Financial

Package 6 sections are:

- 6.1 Price Validity
- 6.2 Form 5 Contract Price Proposal
- 6.3 Insurance and Bonding
- 6.4 Workforce Requirements

Package 6 is to address the requirements set out in Table A-12 below. Proponents are to use the section numbers and corresponding titles shown in Table A-12 in their Proposals.







Table A-12 Package 6 Content Requirements

Section No.	Title	Contents	
6.0 Financ	6.0 Financial Submittal		
6.1	Price Validity	Confirm all prices listed in the Proposal will remain valid for the period of at least 120 days after the Financial Submittal Deadline.	
6.2	Form 5 - Contract Price Proposal	Submit Form 5 of Volume 3 of this RFP in both Adobe PDF and Microsoft Excel formats, and include: a. The breakdown of the price adding up to the Contract Proposal Price; and b. Estimated monthly Progress Payments over the construction schedule with work completed based on the Works Schedule. The Proponent's Form 5 should be consistent with the following: • Produced using the template supplied by the Province with no changes or entries other than as indicated; • Produced in Microsoft Excel version 2010 or newer; • Except whether otherwise expressly indicated, include all taxes other than GST; • Be expressed in Canadian dollars; • Include no hidden or password-protected cells or sheets; and • All sheets should be sized on 8.5" x 11" pages and include row and column references on each page. Proponents should carry the current CBA annual wage and benefit increase assumptions (2% annually) through to project completion. It is currently anticipated that any delta between the assumed increase (2%) and the actual change in the CBA monetary terms effective in 2025 will be paid by the Province.	
6.3	Insurance and Bonding	 a. Demonstrate the insurability of Project Co and the Subcontractors by providing written undertakings in the forms of Form 12 and 13 of Volume 3 of this RFP, from insurers licensed in British Columbia or Canada to provide the insurance coverage required by the Definitive Project Agreement if the Proponent is awarded the Project Agreement. b. Demonstrate the bondability of Project Co by providing written confirmation, in the form of Form 14 of Volume 3 of this RFP, from a surety acceptable to the Province and authorized to transact the business of suretyship in British Columbia or Canada, that the bonding requirements of the Definitive Project 	









Section No.	Title	Contents
6.0 Financ	cial Submittal	
		Agreement will be available for the Project if the Proponent is awarded the Project Agreement. The Proponent may alternatively provide the surety's standard form Consent of Surety or Agreement to Bond in respect of a commitment to provide the required performance bond and labour and material payment bond.
6.4	Workforce Requirements	Submit Form 11 of Volume 3 of this RFP, in MS Excel format, including the Proponent's best estimate of the anticipated labour force, with approximate numbers by Job Classifications and skill-level of employees that will be required, including any specific certifications, training or qualifications required (as those capitalized terms are defined in the BCA), that will be required by Project Co and its anticipated Applicable Subcontractors (as defined in the BCA) on a month by month basis for each of the construction years to Substantial Completion.









APPENDIX B EVALUATION CRITERIA

A - Technical Submittal

Step 1

Subject to the terms of this RFP, the Technical Submittal evaluation will consider whether the Technical Submittal substantially satisfies the requirements of this RFP, including the requirements set out in Appendix A of Volume 1 of this RFP, and the Definitive Project Agreement and demonstrates to the satisfaction of the Province that the Proponent is capable of performing the obligations and responsibilities of Project Co and delivering the Project in accordance with the Project Agreement and that the Proponent has a good understanding of the Project and of the Project Work.

Step 2

Technical Submittals that substantially satisfy the evaluation described above will be scored in accordance with the table below. The scored evaluation will consider Package 4 of the Technical Submittal, including supporting evidence, in response to the requirements outlined in Appendix A of Volume 1 of this RFP.

Evaluation Criteria	Available Points
Schedule	15 Points
The extent to which the narrative, Works Schedule, and supporting evidence provided in response to Section 4.1 of Table A-8 of Appendix A demonstrates:	
 The Proponent understands the Project and its requirements for schedule; 	
The Proponent's strategy and schedule are effective and executable; and	
The Proponent can achieve the Substantial Completion Target Date.	







Evaluation Criteria	Available Points	
Mobilization	10 Points	
The extent to which the narrative and supporting evidence provided in response to Section 4.2 of Table A-8 of Appendix A demonstrates that:		
 The Proponent understands the Project and its requirements for mobilization; 		
The Proponent's mobilization strategy and schedule are effective and executable;		
 The Proponent's Key Individuals have already been or will be engaged by the timelines required by the Project Agreement, adequately in advance of dependent activities, and where appropriate during proposal development; and 		
The Proponent can commence Project Work as of the Effective Date to support adherence to critical path.		
Design	10 Points	
The extent to which the narrative and supporting evidence provided in response to Section 4.3 of Table A-8 of Appendix A demonstrates that:		
 The Proponent understands the Project and its requirements for design; 		
 The Proponent understands and can achieve the Station design objectives as set out in the Design Booklet, including any proposed optional design features; 		
 The Proponent can achieve the applicable Guideway design criteria and interface design requirements with the Guideway Contract and Systems Contract; and 		
The Proponent's design strategy is effective and executable.		







Evaluation Criteria	Available Points
Implementation	15 Points
The extent to which the narrative and supporting evidence provided in response to Section 4.4 of Table A-8 of Appendix A demonstrates that:	
 The Proponent understands the Project and its requirements for implementation; 	
The Proponent's implementation strategy and schedule are effective and executable;	
The Proponent can achieve the Primary Occupancy Transfer Dates; and	
 The Proponent can work effectively and cooperatively with the Province and the Guideway Project Co and Systems Project Co. 	
Municipal and Public Interfaces	10 Points
The extent to which the narrative and supporting evidence provided in	
response to Section 4.5 of Table A-8 of Appendix A demonstrates that:	
 The Proponent understands the Project and its requirements for municipal and public interfaces; 	
The Proponent can effectively engage and work with the Three Municipalities and the public;	
The Proponent's municipal and public interfaces strategy is effective and executable; and	
The Proponent can minimize adverse impacts during construction.	







Evaluation Criteria	Available Points	
Indigenous Participation	10 Points	
The extent to which the narrative and supporting evidence provided in response to Section 4.6 of Table A-8 of Appendix A demonstrates:		
 The Proponent understands the Project and its requirements for Indigenous participation; 		
 The Proponent's Indigenous participation strategy is effective and executable; 		
 The Proponent can engage and provide opportunities to all Identified Indigenous Groups; and 		
The Proponent can achieve the Indigenous Contracting Value.		
Total Technical Submittal Points Available	70 Points	

B – Technical Supplement – Applicable Only if Province Issued an Invitation to Submit a Technical Supplement

If the Province issued an invitation to submit a Technical Supplement, and the Proponent submits a Technical Supplement containing amendments, then subject to the terms of this RFP, the Technical Supplement evaluation will consider whether:

- 1. the Technical Supplement contains only amendments that are demonstrated as
 - a. necessary to reflect the amendments, restructuring, supplements or impacts, as applicable, described in Section 3.10.3 of Volume 1 of this RFP, and
 - b. not having an effect beyond reflecting such amendments, restructuring, supplements or impacts, as applicable; and
- 2. the Technical Submittal, if modified in accordance with each amendment, separately, and with all the amendments, collectively that have not been rejected, would:
 - a. substantially satisfy the requirements of this RFP, including the requirements set out in this Appendix, and the Definitive Project Agreement, in a manner equal to or better than did the







Technical Submittal before incorporating the Technical Supplement amendments that have not been rejected, and

b. demonstrate to the satisfaction of the Province that the Proponent continues to have a good understanding of the Project and of the Project Work and continues to be capable of performing the obligations and responsibilities of Project Co and delivering the Project in accordance with the Project Agreement.

If the Province issues an invitation to submit a Technical Supplement, and the Proponent submits a Technical Supplement containing no amendments then, subject to the terms of this RFP, the evaluation of the Technical Supplement will consider whether the Proponent has submitted written clear, unconditional and unqualified confirmation on behalf of each Proponent Team Member that the Proponent and each Proponent Team Member has reviewed and considered the amendments, restructuring, supplements or impacts, as applicable, described in Section 3.10.3 of Volume 1 of this RFP, and that each considers and has conclusively determined that no amendments to the Technical Submittal submitted by the Proponent are necessary.

C - Financial Submittal

Subject to the terms of this RFP, the Financial Submittal evaluation will consider whether the Financial Submittal substantially satisfies the requirements of this RFP, including the requirements set out in Appendix A of Volume 1 of this RFP and the Definitive Project Agreement.

Financial Submittals that satisfy the evaluation described above will be scored in accordance with the table below:

Criteria	Available Points
Contract Price Proposal	30 Points
The Contract Price Proposal will be scored using the Adjusted Total Financial Submittal Score calculation described below.	
Total Financial Submittal Points Available	30 Points

A Proponent's Contract Price Proposal will be scored in relation to the value of the lowest Contract Price Proposal submitted by all Proponents as follows:

1. The Proponent submitting a Financial Submittal with the lowest Contract Price Proposal (the "Lowest Contract Proposal Price") will receive 30 points.







2. Each other Proponent submitting a Financial Submittal will receive the number of points equal to:

30 Points x (1 – ((PCPP – PLow) / PLow)) x Adjustment Factor

where:

Adjustment Factor = (1 - (5 x ((PCPP - PLow) / PLow)))

PCPP = Proponent's Contract Price Proposal

PLow = Lowest Contract Price Proposal,

provided that a Proponent will be deemed to receive zero points for its Contract Price Proposal if:

- (a) the Adjustment Factor is a negative amount; or
- (b) a Proponent's Contract Price Proposal exceeds the Lowest Contract Price Proposal by more than 20%.

The total Technical Submittal score will then be added to the total Financial Submittal score to produce the Proponent's score.

D - Ranking Process

Subject to the terms of this RFP, each Proposal, including the Technical Submittal, the Technical Supplement, if any, and the Financial Submittal, that substantially satisfies the requirements of this RFP, including the Definitive Project Agreement, will be ranked according to the following process.

- 1. Each Proposal will be examined to determine whether the requirements of this RFP and the Definitive Project Agreement have been substantially satisfied.
- 2. The Proposal with the highest total score (total of Technical Submittal score and Financial Submittal score) will receive the highest ranking and be designated the highest-ranked Proposal.







APPENDIX C REQUEST FOR INFORMATION FORM

SURREY LANGLEY SKYTRAIN PROJECT: STATIONS CONTRACT

Request For Information / Clarification / Meeting

Request Number:		(Proponent name and sequential number)		
Raised By:		(contact name)		
Date Raised:				
Date by Which Respons	se Required:			
Type of Request (please tick boxes):	e indicate with	☐ Information	☐ Clarification	☐ Meeting
Source of Query:				
Document section and date (if applicable):				
Meeting and date (if applicable):				
Other:				
REQUEST / QUERY (Or	e query / request	per sheet):		
Do you request this que	ery to be "Comm	ercial in Confidence"?	☐ YES	□ NO







APPENDIX D - INTERIM FINANCIAL REVIEW SUBMITTAL CAPITAL COST SUMMARY TABLE

Cost Categories	Cost Item	Cost Category Amounts (\$ real)
Project Management	Project management Category Total Key Individuals	
Mobilization	Mobilization Insurance and Bonding	Category Total:
Design	Design Management Category Total: Interim Design Final Design	
Utility	Utility New Installation Utility Removal Utility Relocation Utility Protection & Support	Category Total:
Roadway Outside of Station Area	Sitework Roadway work	Category Total:
Elevated Guideway Work	Guideway Foundations Guideway Substructure Guideway Superstructure Guideway Fit-Out Category Total	
Passenger Stations	New Services Exterior Improvements Structure Stations Fit-Out	Category Total:
Transit Exchanges	Transit Exchanges	Category Total:
Standalone PPS Buildings	Standalone PPS Buildings Category Total:	
Commissioning	Commissioning	Category Total:
Specified Cost Items	Construction Records Category Total: Quality Records \$450,000	
Advance Payment	Advance Payment	Category Total:
Total Cost		





