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Our File: 58880.023

November 23, 2022

InfrastructureBC
1220 – 800 West Pender Street
Vancouver, BC V6C 1J8

Attention: Keith Sun, Project Director

Dear Sirs/Mesdames:

**Re: Revised RFP - Collections and Research Building Project Procurement Process
Fairness Reviewer Report**

This is my report on the procurement process for this project during the course of submissions and evaluation of the invited revised proposals.

The project required revised submissions because of the failure of the original submissions by the two proponents to meet the affordability ceiling for the project. A decision was made as a result to revise the RFP and to invite the two proponents to submit revised proposals for evaluation by the Project Team and the Evaluation Committee.

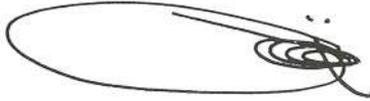
I reviewed the revised RFP and Evaluation Guidelines in the course of my role as Fairness Advisor for this procurement process during the revised proposal stage. Additionally, I met with various members of the Project Team and with the Evaluation Committee and Proponents throughout the revised procurement process. This included attending Zoom meetings in the form of Special Topic Meetings and Evaluation Meetings. Furthermore, I was copied on all correspondence exchanged between the Project Team and the Proponents and I monitored the exchange of correspondence in relation to RFIs and RFCs throughout this phase of the Project.

Finally, I attended by telephone conference the Consensus Meeting of the Evaluation Committee both in relation to the revised Technical Submissions and the successful Proponent's Financial Submission.

Throughout the foregoing, I found the process to be fully transparent, fair and without any demonstrated bias to either of the two Proponents participating in this final phase of the procurement. When fairness questions did arise during the course of this revised proposal period, I was satisfied that all were resolved in a satisfactory and fair manner.

In closing, I can say that the Project Team on this Project is to be commended for their due diligence and particular attention to detail and the need to abide by fairness principles throughout. That effort on their part was, in my view, largely responsible for the very successful outcome of what proved to be a very difficult procurement in today's marketplace.

Respectfully submitted,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by several smaller, overlapping loops and a final flourish.

John R. Singleton, K.C.