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Our File: 58880.023

October 8, 2021

InfrastructureBC
1220 – 800 West Pender Street
Vancouver, BC V6C 1J8

Attention: Joel Weiss, Project Director

Dear Sirs/Mesdames:

**Re: Royal British Columbia Museum Collections and Research Building Project
Fairness Reviewer Report re: RFQ No. 12431**

I was retained as Fairness Reviewer on the above-noted project in January 2021 to monitor both the RFQ and RFP phases of the Project. This constitutes my final report on the RFQ phase.

As mentioned in my interim report dated September 22, 2021, I reviewed the RFQ and the Evaluation Guidelines. During the course of my activities I also had an opportunity to review the Evaluation Sheets prepared by the Design and Design-Build Committees and I was copied on and reviewed correspondence exchanged between those Committees and the Proponents. This correspondence largely related to clarification requests by the Committees.

In addition to the foregoing, I attended a number of meetings of the Evaluation Committees by way of Zoom. I also attended the final Consensus Meeting of the Evaluation Committee, again by Zoom.

Based on the information made available to me during the foregoing activities, I am satisfied that the RFQ process was carried out in a fair and transparent manner without any bias being shown towards any one of the six Proponents responding to the RFQ. I should add that I was very impressed by the robust process followed by the Evaluation Committees and those responsible for the management of the various meetings that were held. Throughout there was exemplary compliance with the RFQ, Evaluation Guidelines and fairness principles in general.

In conclusion, I am wholly satisfied that the RFQ process was carried out in a fair manner.

Yours truly,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by several smaller, overlapping loops and a final flourish.

John R. Singleton, Q.C.

JRS/mb