

By Email

John R. Singleton, Q.C.
D 604 673 7422
jsingleton@singleton.com
Our File: 58880.020

February 22, 2021

Dawn Wilson
Project Director
Infrastructure British Columbia

Dear Madam:

**Re: Cariboo Memorial Hospital Redevelopment Project
RFP**

John Singleton Q.C. was appointed Fairness Advisor for the procurement process for the Cariboo Memorial Hospital Redevelopment Project (the "Project") on December 18, 2019. Mr. Singleton issued an interim report on the RFQ process on August 27, 2020. On January 19, 2021, Jane Ingman Baker assumed the role of Fairness Advisor as his delegate. This constitutes our report on the RFP process leading to the recommendation of a preferred proponent.

During the course of the RFP process, we reviewed the RFP Documents and Evaluation Guidelines. We attended virtual sessions for the purpose of briefing the Evaluation Team on fairness principles, and monitoring meetings of the section Evaluation Teams and the Evaluation Committee. We monitored the proponent interviews and the Evaluation Committee's consensus meeting. In addition to the foregoing, we were copied on correspondence exchanged between the Evaluation Team and the proponents to the RFP process and addressed fairness concerns when they arose. In each instance we were satisfied that any fairness concerns were resolved transparently and without any demonstrated bias towards any one or more of the proponents.

Based on our participation in the RFP process and our review of the documentation made available to us during that process, we are satisfied that the procurement process for this Project was carried out in a fair and transparent manner, in accordance with the terms of the RFQ and Evaluation Guidelines and generally, in accordance with fairness principles applicable to the process.

Respectfully submitted,



John R. Singleton, Q.C.



Jane Ingman Baker