

By Email

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Our File: 58880.020

August 27, 2020

Dawn Wilson
Project Director
partnerships British Columbia

Dear Sirs/Mesdames:

**Re: Cariboo Memorial Hospital Redevelopment Project
RFQ #11370**

I was appointed Fairness Advisor for the procurement process for the Cariboo Memorial Hospital Redevelopment Project on December 18, 2019. This constitutes my report on the RFQ phase of the procurement process for that Project.

In my role as Fairness Advisor I reviewed the RFQ documentation and Evaluation Guidelines. I also attended virtual sessions for the purpose of briefing the Evaluation Team on fairness principles, and monitoring meetings of the Project Team and the Evaluation Committee, including the Evaluation Committee's consensus meeting. In addition to the foregoing, I was copied on correspondence exchanged between the Project Team and the Proponents to the RFQ process and addressed fairness concerns when they arose. In each instance I was satisfied that any fairness concerns were resolved transparently and without any demonstrated bias towards any one or more of the Proponents. Finally, I reviewed the Evaluation Committee's Consensus Report.

Based on my participation in the RFQ process and my review of the documentation made available to me during that process, I am satisfied that this phase of the procurement process for this Project was carried out in a fair and transparent manner, in accordance with the terms of the RFQ and Evaluation Guidelines and generally in accordance with fairness principles applicable to the process.

Respectfully submitted,



John R. Singleton, Q.C.