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Dear Sirs/Mesdames:

Re: Royal Inland Hospital Patient Care Tower Project – RIH PCT RFP

I was appointed Fairness Monitor for the Royal Inland Hospital Patient Care Tower Project in March of 2017 to monitor the procurement process for this Project. My report on the RFQ process was delivered on September 21, 2017. This constitutes my report on the RFP Financial Evaluation phase of the procurement process.

During the course of the financial phase of the RFP I monitored the activities of the Financial Evaluation Committee by attending their meetings by telephone conference, including the Committee's presentation to the Evaluation Committee for this Project. When fairness concerns arose during the conduct of those meetings they were resolved to my satisfaction.

In addition to the foregoing, I was copied on correspondence exchanged between the Evaluation Committee and PartnershipsBC commenting on various aspects of the process and the submissions received. I was also copied with and I reviewed correspondence and RFCs and RFIs exchanged between the contact person and the proponents.

Throughout the RFP financial evaluation process I have found those responsible for the administration of the process and the representatives of the project sponsor to be keenly aware of the need to abide by fairness principles and the terms and conditions in the RFP and the Evaluation Guidelines.

I have been made aware of the recommendation of the Evaluation Committee to the Project Management Board and I can say without reserve that based on my involvement as Fairness Monitor, the process leading to that recommendation has been robust, fair and transparent and without any demonstrated bias being shown towards any one or more of the proponents.

Respectfully submitted,

John R. Singleton, O.C.