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September 21, 2017

Miroslava Kubikova, MBA
Project Director
partnerships British Columbia
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Dear Sirs/Mesdames:

Re: Royal Inland Hospital Patient Care Tower Project
RFQ # 8560

I was appointed Fairness Monitor for the Royal Inland Hospital Patient Care Tower Project in March of 2017 to monitor the procurement process for this Project. This constitutes my report on the RFQ phase of the procurement process.

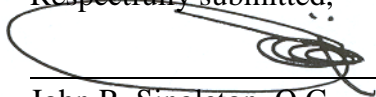
During the course of the RFQ process I or one of my alternates, Stephen Berezowskyj or Scott Brearley, attended a number of meetings in person or by telephone conference with the Project Sponsor, the Evaluation Committee appointed to evaluate the four proposals received in response to the RFQ and proponents. Additionally, I was copied on correspondence between and amongst the members of the Evaluation Committee, PartnershipsBC and representatives of the Hospital commenting on various aspects of the process and the submissions received.

In addition to the foregoing, I have reviewed the evaluation of the four proposals submitted and the reasoning process behind the choice of the three successful proponents.

Throughout the RFQ process I have found those responsible for the administration of the process and the representatives of the project sponsor to be keenly aware of the need to abide by fairness principles and the terms and conditions of the RFQ and the Evaluation Guidelines.

Finally, I have been made aware of the recommendation of the Evaluation Committee to the Project Management Board and I can say that based on my involvement in the RFQ process that the process leading to that recommendation has been fair, transparent and without any demonstrated bias being shown towards any one or more of the proponents.

Respectfully submitted,



John R. Singleton, Q.C.