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Our File: 58880.008

March 14, 2014

Vancouver Island Health Authority
c/o 375 – 2nd Avenue
Campbell River, BC V9W 3V1

Attention: Tom Sparrow, Chief Project Officer

Dear Sirs/Mesdames:

Re: North Island Hospitals Project – Final Fairness Report

This constitutes my final report on the RFP process for the above-noted Project.

I was appointed Fairness Monitor for the procurement activities on this Project on July 10, 2012. I filed my report concerning the RFQ process on September 13, 2012.

An RFP was issued on April 8, 2013. That document was reviewed by me for any fairness concerns, and none were identified. Since that time, either I or my alternate, Jeffrey Hand, have monitored the RFP process, including attendance at all collaborative meetings and special topic meetings held with the proponents, the evaluation orientation meetings, various meetings of the technical evaluation teams, the Evaluation Committee meetings, including the final evaluation of the technical and financial submissions.

I also reviewed and approved, from a fairness perspective, the amendment to the RFP process whereby the proponents were allowed to submit supplementary technical submissions and I, or my alternative, Jeffrey Hand, attended at the special collaborative sessions with the proponents and the evaluation meetings which considered the supplemental technical submissions.

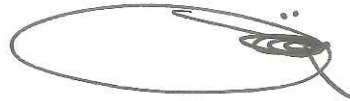
In addition to the foregoing, I reviewed on a regular basis during the RFP process, multiple email exchanges between and amongst the Project sponsors, Partnerships BC and the short list of proponents. All of these activities have been from the perspective of determining whether the procurement process during the RFP has been fair and in compliance with the RFP, the amended RFP, and applicable principles of fairness.

Based on my observations and review of the reports and documentation available to me during the foregoing activities, I have found the RFP process in this instance to be fair, transparent, and without any demonstrated bias for or against any of the proponents participating. Additionally, I have found the Evaluation Committee, and those responsible for the administration of the evaluation process to be keenly aware of the need and importance to fully comply with the terms and conditions of the RFP and to comply with these principles of fairness throughout.

In summary, the final evaluation of the proposals has been both robust and comprehensive and the evaluation criteria applied, in my view, in a fair and proper manner in accordance with the terms and conditions of the amended RFP.

Yours truly,

Singleton Urquhart LLP

A handwritten signature in black ink, appearing to read 'John Singleton', enclosed within a large, loopy oval shape.

John Singleton, Q.C.

JR/cc