

Operations & Maintenance of the Britannia Mine Water Treatment Plant

Request for Proposals

Date Issued: June 3, 2025



Summary of Key Information

RFP Title The title of this RFP is:
Operations & Maintenance of the Britannia Mine Water Treatment Plant
Proponents should use this title on all correspondence.

Contact Person The Contact Person for this RFP is:
Marc Li
Email: Marc.Li@infrastructurebc.com
Please direct all Enquiries, by email, to the above-named Contact Person.

Enquiries Proponents are encouraged to submit Enquiries: prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time for Proposals to permit consideration by the Owner.

The Owner may, in its discretion, decide not to respond to any Enquiry.

The following submission is to be delivered at the time and location indicated below:

Submission Time for Proposals September 9, 2025 at 11:00 Pacific Time

Submission Location for Proposals By email to the Contact Person:
Marc.Li@infrastructurebc.com

Collaborative Meeting submissions, as outlined in Section 2.2, are to be delivered at the time and location indicated below:

Submission Time for Collaborative Meetings July 7, 2025, at 16:00 Pacific Time

Submission Location for Collaborative Meetings By email to the Contact Person:
Marc.Li@infrastructurebc.com



Table of Contents

1	Introduction	7
1.1	Purpose of this RFP	7
1.2	Eligibility to Participate in this RFP	7
2	RFP Procurement Process	8
2.1	Estimated Timeline	8
2.2	Collaborative Meetings	8
2.3	Comments on the Service Agreement	11
2.4	Data Room	11
2.5	Proponent's Contact Representative	12
3	Key Project Elements	13
3.1	Summary of Project Scope	13
3.2	Permitting	14
3.3	Site Considerations	14
4	Proposal Requirements	15
4.1	Participation Agreement	15
4.2	Proposal Form and Content	15
5	Submission Instructions	16
5.1	Submission Times and Submission Location	16
5.2	Submission Form and Content	16
5.3	Receipt of Complete RFP	17
5.4	Enquiries	17
5.5	Electronic Communication	18



5.6	Addenda	19
5.7	Intellectual Property Rights	19
5.8	Definitive Record	20
5.9	Amendments to Proposals	20
5.10	Changes to Proponent Teams	20
5.11	Validity of Proposals	21
5.12	Material Change After Submission Time for Proposals	21
6	Evaluation	22
6.1	Mandatory Requirements	22
6.2	Evaluation of Proposals	22
7	Selection of Preferred Proponent and Award	25
7.1	Selection and Award	25
7.2	Final Draft Service Agreement	25
7.3	Preferred Proponent Security Deposit	26
7.4	Return of Security Deposit	27
7.5	Retention of Security Deposit	27
7.6	Compensation for Participation in this RFP	28
7.7	Debriefs	28
8	Conflict of Interest and Relationship Disclosure	29
8.1	Reservation of Rights to Disqualify	29
8.2	Relationship Disclosure	29
8.3	Use or Inclusion of Restricted Parties	29
8.4	Current Restricted Parties	30
8.5	Conflict of Interest Adjudicator	30
8.6	Request for Advance Decision	31



8.7	The Owner May Request Advance Decisions	31
8.8	Decisions Final and Binding	32
8.9	Shared Use	32
8.10	Exclusivity	32
9	RFP Terms and Conditions	35
9.1	No Obligation to Proceed	35
9.2	No Contract	35
9.3	Freedom of Information and Protection of Privacy Act	35
9.4	Cost of Preparing the Proposal	35
9.5	Confidentiality of Information	36
9.6	General Reservation of Rights	36
9.7	No Collusion	37
9.8	No Lobbying	37
9.9	Ownership of Proposals	38
9.10	Disclosure and Transparency	38
9.11	Fairness Reviewer	39
9.12	Legal Advisor	39
9.13	Limitation of Damages	40
10	Definitions and Interpretations	41
10.1	Definitions	41
10.2	Interpretation	47
	Appendix A Evaluation of Proposals	48
A.1	Technical Submissions	48
A.2	Financial Submissions	48
A.3	Ranking Process	49



Appendix B Proposal Requirements	50
Appendix C Proposal Declaration Form	51
Appendix D Relationship Disclosure Form	55
Appendix E Proponent Comments Form	58
Appendix F Participation Agreement	59
Appendix G Preferred Proponent Security Deposit	66
Appendix H Not Used	68
Appendix I Initial Draft Service Agreement	69
Appendix J Enquiry Form	70
Appendix K Bonding Undertaking	71
Appendix L Insurance Undertakings – Commercial General Liability	73
Appendix M Insurance Undertakings – Environmental Impairment Liability	75

List of Tables

Table 1 Estimated Timeline	8
Table 2 Proponent Team	53
Table 3 Relationship Disclosures.....	56
Table 4 Proposed Changes	58



1 Introduction

1.1 Purpose of this RFP

The purpose of this request for proposals (the RFP) is to invite eligible Proponents to prepare and submit Proposals for the Operations & Maintenance of the Britannia Mine Water Treatment Plant (the Project) under a service contract (the Service Agreement).

1.2 Eligibility to Participate in this RFP

Through a request for qualifications (the RFQ) issued on March 4, 2025 by the Ministry of Water, Land, and Resource Stewardship (the Owner), the following service providers are qualified to participate in this RFP:

- BQE Water Inc.;
- EPCOR Britannia Water Inc.; and
- Veolia Water Canada Inc.

(the Proponents).

Only these three Proponents, subject to changes in Proponent Team membership as permitted by this RFP, may submit Proposals, or otherwise participate in this RFP.



2 RFP Procurement Process

2.1 Estimated Timeline

The following is the Owner's estimated timeline for the Project.

TABLE 1 ESTIMATED TIMELINE

Activity	Timeline
Issue RFP and Initial Draft Service Agreement to Proponents	June 3, 2025
RFP Kick-Off Meeting	June 17, 2025
Collaborative Meetings	Week of July 14, 2025
Issue Final Draft Service Agreement	Week of August 18, 2025
Submission Time for Proposals	September 9, 2025
Selection of Preferred Proponent	Week of October 13, 2025
Contract Execution	November 2025
Transition Period	November 2025 – January 2026
Service Commencement	January 13, 2026
Service Agreement Termination	January 12, 2046

The estimated timeline is subject to change at the discretion of the Owner.

2.2 Collaborative Meetings

The Owner will make available certain of its personnel, consultants, and advisors (the Owner Representatives) to participate in collaborative discussions with the Proponents (the Collaborative Meeting). It is expected that one Collaborative Meeting will be held per Proponent,



prior to the Submission Time for Proposals, in Vancouver B.C. The Owner expects that Proponents will make available all necessary team members to attend their Collaborative Meeting, including the Executive in Charge and Plant Operations Manager. Participation in the Collaborative Meeting is in person unless otherwise permitted at the discretion of the Owner.

The Owner expects the Collaborative Meetings to take place as follows:

- (a) the purpose of the Collaborative Meetings is to provide the Proponents with a process to discuss the Service Agreement with the Owner while minimizing the risk that a Proponent's solution is unresponsive to the Owner's requirements, and in particular:
 - (i) to permit the Proponent to provide the Owner's Representatives with comments and feedback on material issues; and
 - (ii) to permit a Proponent to discuss with the Owner potential solutions and approaches that the Proponent may be considering for various aspects of its Proposal.
- (b) in advance of their Collaborative Meeting, and no later than the Submission Time for Collaborative Meeting, each Proponent is strongly encouraged to provide the Owner with:
 - (i) a proposed meeting agenda (including any consultants and advisors the Proponent would like in attendance from the Owner Representatives); and
 - (ii) a list of prioritized issues the Proponent would like to discuss, and any materials relevant to such issues. Materials not submitted by the Submission Time for Collaborative Meeting may not be reviewed by the Owner. The Owner may provide the Proponent with comments on the agenda and a list of any prioritized issues the Owner would like to discuss.
- (c) the Owner will determine which Owner Representatives will be present at the Collaborative Meeting;
- (d) except as may be expressly stated otherwise in this RFP, including Section 9.5, the Owner will retain all information received from a Proponent during their Collaborative Meeting as strictly confidential, and will not disclose such information to other Proponents or any third party. The Owner may



disclose such information to its consultants and advisors who are assisting or advising the Owner with respect to the Project;

- (e) at their Collaborative Meeting, a Proponent may have such officers, directors, employees, consultants and agents of the Proponent and the Proponent Team members present as the Proponent considers reasonably necessary for effective communication with the Owner and to fulfil the objectives of their Collaborative Meeting provided that the Owner may, in its discretion, limit the number of participants;
- (f) to facilitate free and open discussion at the Collaborative Meetings, Proponents should note that any comments provided by or on behalf of the Owner during any Collaborative Meeting, including in respect of any particular matter raised by a Proponent or which is included in any documents or information provided by a Proponent prior to or during the Collaborative Meeting, and any positive or negative views, encouragement or endorsements expressed by or on behalf of the Owner during the Collaborative Meetings to anything said or provided by Proponents, will not in any way bind the Owner and will not be deemed or considered to be an indication of a preference by the Owner even if adopted by the Proponent;
- (g) if, for the purposes of the preparation of its Proposal, a Proponent wishes to rely upon anything said or indicated at a Collaborative Meeting, then the Proponent must submit an Enquiry describing the information it would like to have confirmed and request that the Owner provide that information to the Proponent in written form and, if such information relates to a clarification, explanation or change to a provision of this RFP or the Service Agreement, request an Addendum to this RFP clarifying and amending the provision in question;
- (h) by participating in the Collaborative Meeting, a Proponent confirms its agreement with these procedures and acknowledges that the meetings are an integral part of the procurement process as described in this RFP and are in the interests of all parties;
- (i) Following the release of the RFP, the Owner will consult with each Proponent to confirm specific dates for the Collaborative Meeting. If the Owner considers it desirable or necessary to schedule additional Collaborative Meetings, the Owner may, in its discretion, amend the anticipated schedule; and



- (j) Proponents may request that the Owner schedule additional Collaborative Meetings on specific topics by providing the request in writing to the Contact Person with proposed dates and details of the topic or topics to be discussed.

2.3 Comments on the Service Agreement

Each Proponent should review the Initial Draft Service Agreement for the purpose of identifying any issues or provisions that the Proponent would like to see clarified or amended. Following such review:

- (a) the Owner will invite Proponents as part of the Collaborative Meeting process to discuss possible clarifications or amendments to the Initial Draft Service Agreement, including with respect to commercial, legal, and the Project's scope;
- (b) each Proponent should, by the Submission Time for Collaborative Meeting, provide the Owner with a prioritized list of requested changes, if any, to the Initial Draft Service Agreement using the Proponent Comments Form attached as Appendix E, together with the agenda and issues list; and
- (c) the Owner will consider all comments and requested clarifications or amendments received from the Proponents in the Collaborative Meetings and may respond to some or all of the comments received and will amend the Initial Draft Service Agreement as the Owner may determine, in its discretion.

Prior to the Submission Time for Proposals, the Owner intends to issue by Addendum one or more revised drafts of the Service Agreement, including one that will be identified as the final draft service contract (the Final Draft Service Agreement). The Final Draft Service Agreement will be the common basis for the preparation of all Proposals, and Proponents should not, in their Proposal, make any modifications, changes, or additions to the Final Draft Service Agreement.

2.4 Data Room

The Owner has established a website to be used as an electronic data room (the Data Room) in which it has placed documents in the possession of the Owner that the Owner has identified as relevant to the Project and that may be useful to Proponents. The Owner does not make any representation as to the relevance, accuracy, or completeness of any of the information available in the Data Room except as the Owner may advise in writing with respect to a specific



document. The Owner will grant Proponents access to the Data Room and will require Proponents to execute an agreement to keep the information contained in the Data Room confidential.

The information in the Data Room may be supplemented or updated from time to time. Although the Owner will attempt to notify Proponents of all updates, Proponents are solely responsible for ensuring they check the Data Room frequently for updates and to ensure the information used by the Proponents is the most current, updated information.

2.5 Proponent's Contact Representative

The Owner intends to communicate solely with the Proponent's Contact Representative and may disregard communications from other persons on behalf of the Proponent during the Competitive Selection Process.

Although the Owner may rely on the Proponent's Contact Representative's authority to bind the Proponent, execution of documents by the Proponent's Contact Representative is not required. The Owner may rely on the authority to bind the Proponent by any person or persons representing the Proponent.



3 Key Project Elements

Any description or overview of the Initial Draft Service Agreement or the Final Draft Service Agreement in this RFP is provided for convenience only and does not replace, supersede, supplement, or alter the Initial Draft Service Agreement or the Final Draft Service Agreement. If there are any inconsistencies between the terms of the Final Draft Service Agreement and the description or overview of those terms set out in this RFP or the Initial Draft Service Agreement, the terms of the Final Draft Service Agreement will prevail.

3.1 Summary of Project Scope

The Service Provider's responsibility as described in the Service Agreement will be as follows:

(a) Daily Plant Operation

The Service Provider will be expected to staff the Britannia Mine Water Treatment Plant (the Plant) with qualified persons to operate, monitor, and report performance to ensure that the discharge permit requirements are met continually throughout the duration of the term. Operations will include the supply of all necessary chemicals, utilities, and hauling and disposal of sludge.

(b) Preventative, Predictive, and Corrective Maintenance.

The Service Provider will be responsible for all maintenance during the term of the Service Agreement. Maintenance will include maintaining the Plant, equipment, and components to ensure treated effluent requirements of the discharge permit are continually achieved.

(c) Renewal and Replacement Maintenance

The Service Provider will be responsible to develop strategies to manage and maintain assets during the term of the Service Agreement. Effective maintenance strategies will include multi-year planning to anticipate and budget for future capital needs. The Service Provider will be required to implement Computerized Maintenance Management System (CMMS) and Asset Management System (AMS) to inform the production of a rolling 5-year capital plan on an annual basis. This capital plan will include costs associated with:



- (i) replacing equipment nearing the end of useful life,
- (ii) maintaining an inventory of spare parts, and
- (iii) completing minor repairs due to daily wear.

(d) Plant Rehabilitation

The Service Provider will be responsible for Plant rehabilitation, which requires a higher level of effort compared to the Renewal and Replacement described above, where equipment is not simply replaced like-for-like.

The scope of the expected rehabilitation work will include:

- i. Supply and installation of an emergency backup generator;
- ii. Provide sanitary tie-in to the existing municipal collection system;
- iii. Supply and install a fibre optic line; and
- iv. Repairs and overlays of the access road.

The requirements are detailed in the Service Agreement.

3.2 Permitting

In accordance with the Service Agreement, the Service Provider will be responsible for obtaining all permits and approvals if required for the Project requirements. A list of Permits that the incoming Service Provider is responsible for is included in the Service Agreement.

Existing Permits held by the current Service Provider are included in the Data Room.

3.3 Site Considerations

In submitting a Proposal, Proponents should satisfy themselves as to the Site conditions and the impact they could have on any or all of the Work, as defined in the Service Agreement.

Site tours and access to the Site for any necessary testing are available upon request. In submitting a Proposal, Proponents are to confirm they understand the existing conditions, critical dimensions, and limitations of the Site.



4 Proposal Requirements

4.1 Participation Agreement

As a condition of participating in this RFP each Proponent must sign and deliver to the Contact Person a Participation Agreement, substantially in the form attached as Appendix F or otherwise acceptable to the Owner, in its discretion. Proponents will not be permitted to participate in Collaborative Meetings or participate further in the Competitive Selection Process unless and until they have signed and delivered a Participation Agreement as required by this Section.

4.2 Proposal Form and Content

The Proposal will consist of a Technical Submission and a Financial Submission.

Proposals should be in the form and include the content described in Appendix B. Each Proponent may only submit one Proposal.



5 Submission Instructions

5.1 Submission Times and Submission Location

With respect to the delivery of Proposals:

Proponents must submit the Proposal to the Submission Location for Proposals by the Submission Time for Proposals. The Proposal should be made up of the following:

- (i) the cover letter (and all attachments) as described in Appendix B;
and
- (ii) a completed Proposal Declaration Form in the form attached as
Appendix C; and
- (iii) the Proposal Requirements described in Appendix B.

5.2 Submission Form and Content

Proposals are to be submitted electronically in the form of PDF attachments to an email addressed to the Contact Person.

The Proposal should be clearly identified as “Operations & Maintenance of the Britannia Mine Water Treatment Plant – Request for Proposals”.

Proposals should be in English. Any portion of a Proposal not in English may not be evaluated.

To facilitate the Owner’s evaluation, Proponents should provide their Proposal in a number of separate files. As a minimum breakdown, and with reference to Appendix B, Proponents should provide individual files for the following Proposal Requirement packages:

(a) Technical Submission

- (i) Package 1: Transmittal Package for Technical Submission
- (ii) Package 2: Technical Submission (Operations and Maintenance Services)
- (iii) Package 3: Technical Submission (Design and Construction of Plant Rehabilitation Projects)

(b) Financial Submission

- (i) Package 4: Transmittal Package for Financial Submission



(ii) Package 5: Financial Submission

5.3 Receipt of Complete RFP

Proponents are responsible to ensure that they have received the complete RFP, as listed in the table of contents of this RFP, plus any Addenda. A submitted Proposal will be deemed to have been prepared on the basis of the entire RFP. The Owner accepts no responsibility for any Proponent lacking any portion of this RFP.

5.4 Enquiries

All enquiries regarding any aspect of this RFP should be directed to the Contact Person by email (each an Enquiry).

Proponents should submit Enquiries using the Enquiry Form (Appendix J), and are encouraged to submit prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time for Proposals to permit consideration by the Owner.

The following applies to any Enquiry:

- (a) responses to an Enquiry will be in writing;
- (b) all Enquiries, and all responses to Enquiries from the Contact Person, will be recorded by the Owner;
- (c) the Owner is not required to provide a response to any Enquiry;
- (d) Proponent may request that a response to an Enquiry be kept confidential by clearly marking the Enquiry “Commercial in Confidence” if the Proponent considers that the Enquiry is commercially confidential to the Proponent;
- (e) if the Owner decides that an Enquiry marked “Commercial in Confidence”, or the Owner’s response to such an Enquiry, must be distributed to all Proponents, then the Owner will permit the enquirer to withdraw the Enquiry rather than receive a response and if the Proponent does not withdraw the Enquiry, then the Owner may provide its response to all Proponents;
- (f) notwithstanding Sections 5.4 (e) and (f):
 - (i) if one or more Proponents submits an Enquiry on the same or similar topic to an Enquiry previously submitted by another Proponent as



“Commercial in Confidence”, the Owner may provide a response to such Enquiry to all Proponents; and

- (ii) if the Owner determines there is any matter which should be brought to the attention of all Proponents, whether or not such matter was the subject of an Enquiry, including an Enquiry marked “Commercial in Confidence”, the Owner may, in its discretion, distribute the Enquiry, response or information with respect to such matter to all Proponents.

Information offered from sources other than the Contact Person with regard to this RFP is not official, may be inaccurate, and should not be relied on in any way, for any purpose.

5.5 Electronic Communication

Proponents should only communicate with the Contact Person by email. Other methods of communication, including telephone, are discouraged. The Contact Person may not respond to any communications other than by email.

The following provisions will apply to any email communications with the Contact Person, or the delivery of documents to the Contact Person by email where such email communications or deliveries are permitted by the terms of this RFP:

- (a) the Owner does not assume any risk or responsibility or liability whatsoever to any Proponent:
 - (i) for ensuring that any electronic email system being operated for the Owner or Infrastructure BC is in good working order, able to receive transmissions, or not engaged in receiving other transmissions such that a Proponent’s transmission cannot be received; or
 - (ii) if a permitted email communication or delivery is not received by the Owner or Infrastructure BC, or received in less than its entirety, within any time limit specified by this RFP; and
- (b) all permitted email communications with, or delivery of documents by email to, the Contact Person will be deemed as having been received by the Contact Person on the dates and times indicated on the Contact Person’s electronic equipment.



5.6 Addenda

The Owner may, in its discretion through the Contact Person, amend this RFP at any time by issuing a written Addendum. Written Addenda are the only means of amending or clarifying this RFP, and no other form of communication whether written or oral, including written responses to Enquiries as provided by Section 5.4, will be included in, or in any way amend, this RFP. Only the Contact Person is authorized to amend or clarify this RFP by issuing an Addendum. No other employee or agent of the Owner is authorized to amend or clarify this RFP. The Owner will provide a copy of all Addenda to all Proponents.

5.7 Intellectual Property Rights

(a) Grant of Licence

Subject to Section 5.7 (b), by submitting a Proposal, each Proponent will, and will be deemed to have:

- (i) granted to the Owner a royalty-free licence without restriction to use for this Project any and all of the information, ideas, concepts, products, alternatives, processes, recommendations, suggestions and other intellectual property or trade secrets (collectively the Intellectual Property Rights) contained in the Proponent's Proposal, or that are otherwise disclosed by the Proponent to the Owner; and
- (ii) in favour of the Owner, waived or obtained, a waiver of all moral rights contained in the Proposal.

Proponents will not be responsible or liable for any use by the Owner or any sub-licensee or assignee of the Owner of any Intellectual Property Rights contained in a Proposal.

(b) Exceptions to Licence

The licence granted under Section 5.7 (a) does not extend to Third Party Intellectual Property Rights to non-specialized third-party technology and software that are generally commercially available. By submitting a Proposal, each Proponent represents to the Owner that it owns or has, and will continue to own or have at the Submission Time for Proposal, all necessary rights to all Third Party Intellectual Property Rights contained in its Proposal or otherwise disclosed by the Proponent to the Owner and, subject to the



foregoing exceptions, has the right to grant a licence of such Third Party Intellectual Property Rights in accordance with Section 5.7 (a).

5.8 Definitive Record

The electronic conformed version of the document in the custody and control of the Owner prevails.

5.9 Amendments to Proposals

A Proponent may amend any aspect of its Proposal by delivering written notice, or written amendments, to the Submission Location prior to the Submission Time for Proposals.

A Proponent may not amend any aspect of its Proposal except as set out above.

5.10 Changes to Proponent Teams

If for any reason a Proponent wishes or requires to add, remove or otherwise change a member of its Proponent Team after it was shortlisted by the Owner under the RFQ, or there is a material change in ownership or control (which includes the ability to direct or cause the direction of the management actions or policies of a member) of a member of the Proponent Team, or there is a change to the legal relationship among any or all of the Proponent and its Proponent Team members, then the Proponent must submit a written application to the Owner for approval, including supporting information that may assist the Owner in evaluating the change. The Owner, in its discretion, may grant or refuse an application under this Section, and in exercising its discretion the Owner will consider the objective of achieving a competitive procurement process that is not unfair to the other Proponents. For clarity:

- (a) the Owner may refuse to permit a change to the membership of a Proponent Team if the change would, in the Owner's judgement, result in a weaker team than was originally shortlisted; or
- (b) the Owner may, in the exercise of its discretion, permit any changes to a Proponent Team, including changes as may be requested arising from changes in ownership or control of a Proponent or a Proponent Team member, or changes to the legal relationship among the Proponent and/or Proponent Team members, such as the creation of a new joint venture or other legal entity or relationship in place of the Proponent Team originally shortlisted.



The Owner's approval may include such terms and conditions as the Owner may consider appropriate.

5.11 Validity of Proposals

By submitting a Proposal, each Proponent agrees that:

- (a) its Proposal, including all prices and input costs, will remain fixed and irrevocable from the Submission Time for Proposals until midnight at the end of the 60th day following the Submission Time for Proposals (the Proposal Validity Period); and
- (b) after the expiry of the Proposal Validity Period, all prices and input costs in its Proposal may not be adjusted unless the Proponent provides notice to the Owner of any proposed adjustment and demonstrates to the satisfaction of the Owner that the Proponent has used its best efforts to continue to maintain the prices and input costs firm and valid, but that despite such best efforts, the specified adjustments to the prices and input costs are required solely as a direct result of one or more events that:
 - (i) are external to the Proponent and the Proponent Team members;
 - (ii) could not have been prevented by, and are beyond the control of, the Proponent and any of its Proponent Team members; and
 - (iii) constitute a material adverse change to the conditions underlying the prices and input costs that are subject to the adjustment.

A Proponent may indicate in its Proposal a Proposal Validity Period that exceeds 60 days.

5.12 Material Change After Submission Time for Proposals

A Proponent will give immediate notice to the Owner of any material change that occurs to a Proponent after the Submission Time for Proposals, including a change to its membership or a change to the Proponent's ability to obtain the Demand Bond (refer to Appendix K).



6 Evaluation

6.1 Mandatory Requirements

The Owner has determined that the following are the Mandatory Requirements:

- (a) the Proponents must have signed and delivered to the Contact Person the Participation Agreement (Appendix F) in accordance with Section 4.1; and
- (b) the Proposals must be received at the Submission Location before the Submission Time for Proposals. All times will be determined by the dates and times indicated on the Contact Person's electronic equipment.

The Owner will reject a Proposal that fails to meet the Mandatory Requirements.

6.2 Evaluation of Proposals

The Owner will evaluate Proposals in the manner set out in Appendix A. The Owner will not evaluate a Proposal if it has been rejected, or if the applicable Proponent has been disqualified, in accordance with this RFP.

The Owner may, in its discretion, take any one or more of the following steps, at any time and from time to time, in connection with the review and evaluation, including ranking, of any aspect of a Proposal, including if the Owner considers that any Proposal, or any part of a Proposal, requires clarification or more complete information, contains defects, ambiguities, alterations, qualifications, omissions, inaccuracies or misstatements, or does not for any reason whatsoever satisfy the Owner that the Proposal meets any requirements of this RFP at any time, or for any other reason the Owner, in its discretion, deems appropriate and in the interests of the Owner and this RFP, or either of them:

- (a) waive any such defect, ambiguity, alteration, qualification, omission, inaccuracy, misstatement, or failure to satisfy, and any resulting ineligibility on the part of the Proponent, or any member of the Proponent Team;
- (b) independently consider, investigate, research, analyze, request, or verify any information or documentation whether or not contained in any Proposal;
- (c) request interviews or presentations with any, all or none of the Proponents to clarify any questions or considerations based on the information included in Proposals during the evaluation process, with such interviews or



presentations conducted at the discretion of the Owner, including the time, location, length and agenda for such interviews or presentations;

- (d) conduct reference checks relevant to the Project with any or all of the references cited in a Proposal and any other persons (including persons other than those listed by Proponents in any part of their Proposals) to verify any and all information regarding a Proponent, inclusive of its directors/officers and Key Individuals, and to conduct any background investigations that it considers necessary in the course of the Competitive Selection Process, and rely on and consider any relevant information from such cited references in the evaluation of Proposals;
- (e) conduct credit, criminal record, litigation, bankruptcy, taxpayer information and other checks;
- (f) not proceed to review and evaluate, or discontinue the evaluation of any Proposals and disqualify the Proponent from this RFP; and
- (g) seek clarification or invite more complete, supplementary, replacement or additional information or documentation from any Proponent or in connection with any Proposal or any part of their component packages.

Without limiting the foregoing or Appendix A, the Owner may, in its discretion (and without further consultation with the Proponent), reject any Proposal which in the opinion of the Owner:

(i) is materially incomplete or irregular; (ii) contains omissions, exceptions or variations (including any modifications, changes or additions to the Final Draft Service Agreement, other than as provided for in Section 7.2, not acceptable to, or material to, the Owner; (iii) contains any false or misleading statements, claims or information; or (iv) contains any criminal affiliations or activities by a Proponent or Proponent Team member.

To enable the Owner to take any one or more of the above-listed steps, the Owner may enter into separate and confidential communications of any kind whatsoever, with any person, including any Proponent. The Owner has no obligation whatsoever to take the same steps, or to enter into the same or any communications in respect of all Proponents and Proposals, or in respect of any Proponent, including the Proponent whose Proposal is the subject of the review or evaluation, as the case may be.

The review and evaluation, including the scoring and ranking, of any Proposal may rely on, take into account and include any information and documentation, including any clarification, more



complete, supplementary and additional or replacement information or documentation, including information and documentation obtained through any of the above-listed investigations, research, analyses, checks, and verifications.

Proponents may not submit any clarifications, information, or documentation in respect of the Proposal after the Submission Time for Proposals without the prior written approval of the Owner, or without an invitation or request by the Owner.

If any information, including information as to experience or capacity, contained in a Proposal is not verified to the Owner's satisfaction, the Owner may, in its discretion, not consider such cited experience, capacity or other information.

The Owner is not bound by industry custom or practice in taking any of the steps listed above, in exercising any of its discretions, in formulating its opinions and considerations, exercising its discretions in making any decisions and determinations, or in discharging its functions under or in connection with this RFP, or in connection with any Proponent, Proposal, or any part of any Proposal.

As part of the evaluation of a Proposal, the Owner may identify that the Owner is not satisfied that the Proposal meets one or more requirements of the Final Draft Service Agreement. The Owner may, but is not required to, reject that Proposal in accordance with the terms of this RFP. If the Owner does not exercise its discretion to reject the Proposal, the Owner may provide to the Proponent a list of the items that the Owner is not satisfied meet the requirements of the Final Draft Service Agreement. The Proponent will, if selected as Preferred Proponent, be required to comply with the requirements of the Final Draft Service Agreement, including by rectifying any non-compliances (material or otherwise) in its Proposal. By submitting its Proposal, the Proponent will be deemed to have agreed to comply with the requirements of the Final Draft Service Agreement, including rectifying any non-compliances (material or otherwise) in its Proposal.

The Owner is not responsible for identifying all areas in which a Proposal does not meet the requirements of the Final Draft Service Agreement. Irrespective of whether the Owner has identified or has failed to identify any such areas, a Proponent is not relieved in any way from meeting the requirements of this RFP, and if selected as Preferred Proponent will not be relieved from meeting all requirements of the Final Draft Service Agreement, including by rectifying any non-compliances (material or otherwise) in its Proposal.



7 Selection of Preferred Proponent and Award

7.1 Selection and Award

If the Owner selects a Preferred Proponent, the Proponent with the highest ranked Proposal will be selected as the Preferred Proponent, and the Owner will invite the Preferred Proponent to enter into final discussions to settle all terms of the Service Agreement, based on the Preferred Proponent's Proposal, including any clarifications that the Preferred Proponent may have provided during the evaluation of Proposals.

If for any reason the Owner determines that it is unlikely to reach final agreement with the Preferred Proponent, then the Owner may terminate the discussions with the Preferred Proponent and proceed in any manner that the Owner may decide, in consideration of its own best interests, including:

- (a) terminating the procurement process entirely and proceeding with some or all of the Project in some other manner, including using other contractors; or
- (b) inviting one of the other Proponents to enter into discussions to reach final agreement for execution of the Service Agreement.

Any final approvals required by the Owner will be conditions precedent to the final execution or commencement of the Service Agreement.

7.2 Final Draft Service Agreement

It is the intention of the Owner that:

- (a) any issues with respect to the Initial Draft Service Agreement will be discussed during the Collaborative Meetings and fully considered prior to issuance of the Final Draft Service Agreement; and
- (b) once issued, the Final Draft Service Agreement will not be further substantively modified and will be executed by the Preferred Proponent without further substantive amendment, except for changes, modifications, and additions:
 - (i) relating to the determination by the Owner, in its discretion, of which parts, if any, of the Proposal are to be incorporated by reference or



otherwise, into the Service Agreement or otherwise pursuant to express provisions of the Service Agreement.

- (ii) to those provisions or parts of the Final Draft Service Agreement that are indicated as being subject to completion or finalization, or which the Owner determines in its discretion require completion or finalization, including provisions that require:
 - modification or the insertion or addition of information relating to the Service Provider's formation (e.g., corporate, partnership or trust structure) and funding structure; and
 - modification or the insertion or addition of information in order to reflect accurately the nature of the Service Provider's relationships with its principal subcontractors (including each of the project contractors);
- (iii) required by the Owner to complete, based on the Proposal, any provision of the Final Draft Service Agreement, including changes, modifications and additions contemplated in or required under the terms of the Final Draft Service Agreement;
- (iv) that are necessary to create or provide for a legally complete, enforceable, and binding agreement; or
- (v) that enhance clarity in legal drafting.

The Owner also reserves the right, in its discretion, to negotiate changes to the Final Draft Service Agreement and to the Preferred Proponent's Proposal.

Upon Contract Execution, the Service Agreement, and the instruments and documents to be executed and delivered pursuant to it, supersede (except as expressly incorporated therein) the RFP and the Proposal submitted in respect of the Service Provider.

7.3 Preferred Proponent Security Deposit

Subject to the terms of this RFP:

- (a) the Owner will invite the Preferred Proponent to deliver the Preferred Proponent Security Deposit on or before the date and time specified by the Owner, such date not to be earlier than 5 Business Days after notification of the appointment of the Preferred Proponent; and



- (b) the Preferred Proponent's eligibility to remain the Preferred Proponent is conditional upon the Preferred Proponent delivering the Preferred Proponent Security Deposit to the Owner on or before the date and time specified by the Owner.

7.4 Return of Security Deposit

Subject to Section 7.5, the Owner will return the Preferred Proponent Security Deposit to the Preferred Proponent:

- (a) within 10 Business Days after receipt by the Owner of notice of demand from the Preferred Proponent, if:
- (i) the Owner exercises its right under Section 9.1 to terminate this RFP prior to entering into the Service Agreement for reasons unrelated to the Preferred Proponent or any member of the Preferred Proponent's Proponent Team; or
 - (ii) the Owner fails, within the Proposal Validity Period, to execute and deliver an agreement substantially in the form of the Final Draft Service Agreement finalized by the Owner in accordance with Section 9.2, provided that such failure is not the result of:
 - the failure of the Preferred Proponent to satisfy any conditions set out in the Final Draft Service Agreement; or
 - any extensions to the Proposal Validity Period arising from any agreement by the Owner to negotiate changes to the Final Draft Service Agreement pursuant to Section 7.2; or
- (b) within 10 Business Days after Contract Execution with such Preferred Proponent.

7.5 Retention of Security Deposit

Notwithstanding any receipt by the Owner of the notice described in Section 7.4, the Owner may, in its discretion, draw on, retain, and apply the proceeds of the Preferred Proponent Security Deposit for the Owner's own use as liquidated damages, if:



- (a) the Proponent or any Proponent Team member is in material breach of any term of this RFP or the Participation Agreement; or
- (b) after receipt of written notice from the Owner:
 - (i) the Preferred Proponent fails to execute and deliver an agreement substantially in the form of the Final Draft Service Agreement finalized by the Owner in accordance with Section 7.2; or
 - (ii) Contract Execution fails to occur within 30 days (or such longer period as the parties may agree) of receipt of such notice from the Owner,

unless:

- (iii) any such failure was the result of a significant event which could not have been reasonably prevented by, or was beyond the reasonable control of, the Preferred Proponent; and
- (iv) the Preferred Proponent demonstrates to the Owner's satisfaction, acting reasonably, that the occurrence of such significant event would materially frustrate or render it impossible for the Preferred Proponent to perform its obligations under the Service Agreement for a continuous period of 180 days as if the Service Agreement was in force and effect.

7.6 Compensation for Participation in this RFP

The Owner will not provide any compensation to Respondents for participating in the RFP stage of the Competitive Selection Process.

7.7 Debriefs

The Owner will, following Contract Execution, upon request from a Proponent within 60 days of Contract Execution, conduct a debriefing for that Proponent.



8 Conflict of Interest and Relationship Disclosure

8.1 Reservation of Rights to Disqualify

The Owner reserves the right to disqualify any Proponent that in the Owner's opinion has a conflict of interest or an unfair advantage (including access to any confidential information not available to all Proponents), whether real, perceived, existing now or likely to arise in the future, or may permit the Proponent to continue and impose such conditions as the Owner may consider to be in the public interest or otherwise required by the Owner.

8.2 Relationship Disclosure

Each Proponent, including each member of the Proponent Team, should fully disclose all relationships they may have with the Owner, any Restricted Party, or any other person providing advice or services to the Owner with respect to the Project or any other matter that gives rise, or might give rise, to a conflict of interest or an unfair advantage:

- (a) by submission of completed Relationship Disclosure Forms (Appendix D) with its Proposal; and
- (b) at any time during the Competitive Selection Process by written notice addressed to the Contact Person promptly after becoming aware of any such relationship.

At the time of such disclosure, the Proponent will include sufficient information and documentation to demonstrate that appropriate measures have been, or will be, implemented to mitigate, minimize, or eliminate the actual, perceived, or potential conflict of interest or unfair advantage, as applicable. The Proponent will provide such additional information and documentation and implement such additional measures as the Owner or the Conflict of Interest Adjudicator (the COI Adjudicator) may require in its discretion in connection with the consideration of the disclosed relationship and proposed measures.

8.3 Use or Inclusion of Restricted Parties

The Owner may, in its discretion, disqualify a Proponent, or may permit a Proponent to continue and impose such conditions as the Owner may consider to be in the public interest or otherwise required by the Owner, if the Proponent is a Restricted Party, or if the Proponent uses a Restricted Party:



- (a) to advise or otherwise assist the Proponent respecting the Proponent's participation in the Competitive Selection Process; or
- (b) as a Proponent Team member or as an employee, advisor or consultant to the Proponent or a Proponent Team member.

Each Proponent is responsible to ensure that neither the Proponent nor any Proponent Team member uses, or seeks advice or assistance from any Restricted Party, or includes any Restricted Party in the Proponent Team.

8.4 Current Restricted Parties

At this RFP stage, and without limiting the definition of Restricted Parties, the Owner has identified the following persons as Restricted Parties, including their former and current employees who fall within the definition of Restricted Party:

- (a) Boughton Law Corporation;
- (b) DLA Piper (Canada) LLP;
- (c) Jeffrey Hand (Innovative Legal Solutions LLP);
- (d) Hedgehog Technologies;
- (e) Integrated Sustainability Consultants Ltd.;
- (f) Stantec Consulting Ltd.; and
- (g) the Owner and Infrastructure BC.

This is not an exhaustive list of Restricted Parties. Additional persons may be added to, or deleted from, the list during any stage of the Competitive Selection Process through an Addendum.

8.5 Conflict of Interest Adjudicator

The Owner has appointed the COI Adjudicator to provide decisions on conflicts of interest, unfair advantage, or exclusivity issues, including whether any person is a Restricted Party. The Owner may, in its discretion, refer matters to the COI Adjudicator.

Boughton Law Corporation is a Restricted Party. By submitting a Response, the Respondent and the Respondent on behalf of each Respondent Team member expressly consents to Boughton Law Corporation continuing to act as COI Adjudicator in relation to this RFP and the



Project, despite any information of the Respondent or any Respondent Team member and any solicitor-client relationship that the Respondent may have had, or may have, with Boughton Law Corporation in relation to matters other than this RFP and the Project. This Section is not intended to waive any of the Respondent's rights of confidentiality or solicitor-client privilege. The Owner reserves the right at any time to waive any provision of this Section.

8.6 Request for Advance Decision

A Proponent or a prospective member or advisor of a Proponent who has any concerns regarding whether a current or prospective employee, advisor or member of that Proponent is, or may be, a Restricted Party, or has a concern about any conflict or unfair advantage it may have, is encouraged to request an advance decision by submitting to the Contact Person, not less than 10 Business Days prior to the Submission Time for Proposals, by email, the following information:

- (a) names and contact information of the Proponent and the person for which the advance opinion is requested;
- (b) a description of the relationship that raises the possibility or perception of a conflict of interest or unfair advantage;
- (c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate the conflict of interest or unfair advantage, including the effect of confidential information; and
- (d) copies of any relevant documentation.

The Owner may make an advance decision or may refer the request for an advance decision to the COI Adjudicator. If the Owner refers the request to the COI Adjudicator, the Owner may make its own submission to the COI Adjudicator.

If a Proponent or prospective team member or advisor becomes a Restricted Party, it may be listed in an Addendum or in subsequent Competitive Selection Process documents as a Restricted Party.

8.7 The Owner May Request Advance Decisions

The Owner may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Owner identifies a potential conflict, unfair advantage, or a person who may be a Restricted Party. The Owner will, if it seeks an advance decision from the



COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Owner seeks an advance decision from the COI Adjudicator, the Owner will give notice to the Proponent, and may give notice to the possible Restricted Party so that it may make its own response to the COI Adjudicator.

The onus is on the Proponent to clear any potential conflict, unfair advantage, or Restricted Party, or to establish any conditions for continued participation, and the Owner may require that the Proponent make an application under Section 10.6.

8.8 Decisions Final and Binding

The decision of the Owner or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Proponents, Proponent Team members and the Owner. The Owner or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

The Owner may provide any decision by the Owner or the COI Adjudicator regarding conflicts of interest to all Proponents if the Owner, in its discretion, determines that the decision is of general application.

8.9 Shared Use

A Shared Use Person is a person identified by the Owner as eligible to do work for more than one Proponent, including a person who has unique or specialized information or skills such that the Owner considers in its discretion their availability to all Proponents to be desirable in the interests of the Competitive Selection Process. Any Shared Use Person will be required to agree not to enter into exclusive arrangements with any Proponent.

No Shared Use Persons have been identified for this Project.

8.10 Exclusivity

Unless permitted by the Owner in its discretion or permitted as a Shared Use Person, each Proponent will ensure that no member of its Proponent Team, or any Affiliated Person of any member of its Proponent Team, participates as a member of any other Proponent Team.

If a Proponent contravenes the foregoing, the Owner reserves the right to disqualify the Proponent or may permit the Proponent to continue and impose such conditions as may be required by the Owner. Each Proponent is responsible, and bears the onus, to ensure that the



Proponent, its Proponent Team members, and their respective Affiliated Persons do not contravene the foregoing.

A Proponent or a prospective Proponent Team member who has any concerns regarding whether participation does or will contravene the foregoing is encouraged to request an advance decision in accordance with this Section through the following process:

- (a) to request an advance decision on matters related to exclusivity, the Proponent or prospective Proponent Team member should submit to the Contact Person, not less than 10 Business Days prior to the Submission Time for Proposals by email, the following information:
 - (i) names and contact information of the Proponent or prospective Proponent Team member making the disclosure;
 - (ii) a description of the relationship that raises the possibility of non-exclusivity;
 - (iii) a description of the steps taken to date, and future steps proposed to be taken, to mitigate any material adverse or potential material adverse effect of the non-exclusivity on the competitiveness or integrity of the Competitive Selection Process; and
 - (iv) copies of any relevant documentation.
- (b) The Owner may require additional information or documentation to demonstrate to the satisfaction of the Owner in its discretion that no such non-exclusivity exists or, if it does, that measures satisfactory to the Owner in its discretion have been or will be implemented to eliminate or mitigate any risk to the competitiveness or integrity of the Competitive Selection Process.

8.10.1 Exclusivity – the Owner May Request Advance Decisions

The Owner may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Owner identifies a matter related to exclusivity. The Owner will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Owner seeks an advance decision from the COI Adjudicator, the Owner will give notice to the Proponent so that it may make its own response to the COI Adjudicator.



The onus is on the Proponent to clear any matter related to exclusivity or to establish any conditions for continued participation, and the Owner may require that the Proponent make an application under Section 10.10.

8.10.2 Exclusivity – Decisions Final and Binding

The decision of the Owner or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Proponents, Proponent Team members and the Owner. The Owner or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

The Owner may provide any decision by the Owner or the COI Adjudicator regarding matters related to exclusivity to all Proponents if the Owner, in its discretion, determines that the decision is of general application.



9 RFP Terms and Conditions

9.1 No Obligation to Proceed

This RFP does not commit the Owner to select a Preferred Proponent or enter into a Service Agreement, and the Owner reserves the complete right to at any time reject all Proposals, and to terminate this RFP and the Competitive Selection Process and proceed with the Project in some other manner.

9.2 No Contract

Other than to the extent provided in the Participation Agreement, this RFP is not a contract between the Owner and any Proponent, nor is this RFP an offer or an agreement to purchase work, goods, or services. No contract of any kind for work, goods or services whatsoever is formed under, or arises from this RFP, or as a result of, or in connection with, the submission of a Proposal, unless the Owner and the Preferred Proponent execute and deliver the Service Agreement, and then only to the extent expressly set out in the Service Agreement.

9.3 Freedom of Information and Protection of Privacy Act

All documents and other records in the custody of, or under the control of, the Owner are subject to the *Freedom of Information and Protection of Privacy Act* (FOIPPA) and other applicable legislation.

By submitting a Proposal, the Proponent represents and warrants to the Owner that the Proponent has complied with applicable Laws, including by obtaining from each person any required consents and authorizations to the collection of information relating to such individual and to the submission of such information to the Owner and the use, distribution and disclosure of such information as part of the Proposal for the purposes of, or in connection with, this RFP and the Competitive Selection Process.

9.4 Cost of Preparing the Proposal

Each Proponent is solely responsible for all costs it incurs in the preparation of its Proposal, including all costs of providing information requested by the Owner, attending meetings, and conducting due diligence.



9.5 Confidentiality of Information

Subject to the confidentiality conditions in Schedule 1 of the Participation Agreement, all information pertaining to the Project received by any Proponent or Proponent Team member through participation in this RFP is confidential and may not be disclosed without written authorization from the Contact Person, and in no event will a Proponent discuss the Project with any member of the public or the media without the prior written approval of the Owner. Except as expressly stated in this RFP, and subject to FOIPPA or other applicable legislation, all documents and other records submitted in response to this RFP will be considered confidential; however, such information or parts thereof may be released pursuant to requests under FOIPPA or other applicable legislation.

The Owner has engaged Infrastructure BC. Infrastructure BC has been, and continues to be, involved in other projects, and the Owner may receive information in respect of other projects which may be relevant to the Project. Subject to the terms of this RFP, including limitations on “Commercial in Confidence” information under Sections 2.2 and 5.4, the Owner may, in its discretion, disclose information that is available from the Project to Infrastructure BC and other projects, and may obtain information from other projects.

9.6 General Reservation of Rights

The Owner reserves the right, in its discretion, to:

- (a) amend the scope of the Project and/or modify, cancel, or suspend the Competitive Selection Process at any time for any reason;
- (b) accept or reject any Proposal based on the Owner’s evaluation of the Proposals in accordance with Appendix A, and in particular the Owner is not obliged to select the Proposal with the lowest Cost of the Proposal in real dollars;
- (c) reject a Proposal that fails to meet the Mandatory Requirements;
- (d) waive a defect, irregularity, non-conformity or non-compliance in or with respect to a Proposal or failure to comply with the requirements of this RFP except for Mandatory Requirements, and accept that Proposal even if such a defect, irregularity, non-conformity or non-compliance or failure to comply with the requirements of this RFP would otherwise render the Proposal null and void;



- (e) reject, disqualify, or not accept any or all Proposals without any obligation, compensation, or reimbursement to any Proponent or any of its team members subject to any payment required pursuant to Section 7.6;
- (f) re-advertise for new Proposals to this or a modified RFP, call for quotes, proposals, or enter into negotiations for this Project or for work of a similar nature;
- (g) make any changes to the terms of the business opportunity described in this RFP;
- (h) negotiate any aspects of a Preferred Proponent's Proposal; and
- (i) amend, from time to time, any date, time period, or deadline provided in this RFP, upon written notice to all Proponents.

9.7 No Collusion

Proponents and Proponent Team members, their employees and representatives involved with the Proposal, will not discuss, or communicate, directly or indirectly, with any other Proponent or any director, officer, employee, consultant, advisor, agent or representative of any other Proponent (including any Proponent Team member of such other Proponent) regarding the preparation, content, or representation of their Proposals.

By submitting a Proposal, a Proponent, on its own behalf and as authorized agent of each firm, corporation or individual member of the Proponent and Proponent Team, represents and confirms to the Owner, with the knowledge and intention that the Owner may rely on such representation and confirmation, that its Proposal has been prepared without collusion or fraud, and in fair competition with Proposals from other Proponents.

9.8 No Lobbying

Proponents, Proponent Team members, and their respective directors, officers, employees, consultants, agents, advisors, and representatives will not engage in any form of political or other lobbying whatsoever in relation to the Project, this RFP, or the Competitive Selection Process, including for the purpose of influencing the outcome of the Competitive Selection Process. Further, no such person (other than as expressly contemplated by this RFP) will attempt to communicate in relation to the Project, this RFP, or the Competitive Selection Process, directly or indirectly, with any representative of the Owner, the Government of British Columbia (including any Minister or Deputy Minister, any member of the Executive Council, any



Members of the Legislative Assembly), any Restricted Parties, or any director, officer, employee, agent, advisor, consultant or representative of any of the foregoing, as applicable, for any purpose whatsoever.

In the event of any lobbying or communication in contravention of this Section, the Owner in its discretion may at any time, but will not be required to, reject any and all Proposals submitted by that Proponent without further consideration and the Proponent will not be eligible for, or receive, the partial compensation as set out in Section 7.6.

9.9 Ownership of Proposals

All Proposals submitted to the Owner become the property of the Owner and will be received and held in confidence by the Owner, subject to the provisions of FOIPPA and this RFP.

9.10 Disclosure and Transparency

The Owner is committed to an open and transparent procurement process. To assist the Owner in meeting its commitment, Proponents will cooperate and extend all reasonable accommodation to this endeavour.

The Owner expects to publicly disclose the following information during this stage of the Competitive Selection Process:

- (a) the RFP;
- (b) the number of Proponents; and
- (c) the name of Proponents.

Following Contract Execution, the Owner expects to publicly disclose the Fairness Reviewer's report.

Each Proponent agrees that:

- (d) to ensure that all public information generated about the Project is fair and accurate and will not inadvertently or otherwise influence the RFP process, the disclosure of any public information generated in relation to the Project, including communications with the media and the public, must be coordinated with, and is subject to prior written approval of, the Owner;
- (e) it will notify the Owner of any and all requests for information or interviews received from the media; and



- (f) it will ensure that all of the Proponent Team members and others associated with the Proponent comply with the requirements of this RFP.

9.11 Fairness Reviewer

The Owner has appointed Jeffrey Hand (Innovative Legal Solutions LLP) as the fairness reviewer (Fairness Reviewer) to monitor the Competitive Selection Process. The Fairness Reviewer will act as an independent observer of the fairness of the implementation of the Competitive Selection Process, up to the selection of a Preferred Proponent. The Fairness Reviewer will provide a written report to the Owner that the Owner will make public.

The Fairness Reviewer will be:

- (a) provided with full access to all documents, meetings and information related to the evaluation processes under this RFP that the Fairness Reviewer, in its discretion, decides is required; and
- (b) kept fully informed by the Owner of all documents and activities associated with this RFP.

Proponents may contact the Fairness Reviewer directly with regard to concerns about the fairness of the Competitive Selection Process.

9.12 Legal Advisor

DLA Piper (Canada) LLP is a Restricted Party. By submitting a Proposal, the Proponent, and each member of a Proponent Team, expressly consents to DLA Piper (Canada) LLP continuing to represent the Owner for all matters in relation to this RFP and the Project, including any matter that is adverse to the Proponent, despite any information of the Proponent, or any member of a Proponent Team or any of their respective related parties, and any solicitor-client relationship that the Proponent, or any member of a Proponent Team or any of their respective related parties, may have had, or may have, with DLA Piper (Canada) LLP in relation to matters other than this RFP and the Project. This Section is not intended to waive any of the Proponent's, or relevant member of a Proponent Team's, rights of confidentiality or solicitor-client privilege. The Owner reserves the right at any time to waive any provision of this Section.



9.13 Limitation of Damages

Each Proponent on its own behalf and on behalf of the Proponent Team and any member of a Proponent Team:

- (a) agrees not to bring any Claim against the Owner or any of its employees, advisors, or representatives for damages in excess of the amount equivalent to the reasonable costs incurred by the Proponent in preparing its Proposal for any matter in respect of this RFP or Competitive Selection Process, including:
 - (i) if the Owner accepts a non-compliant proposal or otherwise breaches, or fundamentally breaches, the terms of this RFP or the Competitive Selection Process; or
 - (ii) if the Project or Competitive Selection Process is modified, suspended, or cancelled for any reason (including modification of the scope of the Project or modification of this RFP or both) or the Owner exercises any rights under this RFP; and
- (b) waives any and all Claims against the Owner or any of its employees, advisors or representatives for loss of anticipated profits or loss of opportunity if no agreement is made between the Owner and the Proponent for any reason, including:
 - (i) if the Owner accepts a non-compliant proposal or otherwise breaches or fundamentally breaches the terms of this RFP or the Competitive Selection Process; or
 - (ii) if the Project or Competitive Selection Process is modified, suspended, or cancelled for any reason (including modification of the scope of the Project or modification of this RFP or both) or the Owner exercises any rights under this RFP.



10 Definitions and Interpretations

10.1 Definitions

Capitalized terms in this RFP that are not defined in this Section have the meaning given in the Service Agreement.

In this RFP:

Addenda or **Addendum** means an addendum to this RFP issued by the Contact Person as described in Section 5.6.

Affiliated Persons, or affiliated persons, or persons affiliated with each other, are:

- (a) a corporation and
 - (i) a person by whom the corporation is controlled,
 - (ii) each member of an affiliated group of persons by which the corporation is controlled, and
 - (iii) a spouse or common-law partner of a person described in subparagraph (1) or (2);
- (b) two corporations, if
 - (i) each corporation is controlled by a person, and the person by whom one corporation is controlled is affiliated with the person by whom the other corporation is controlled,
 - (ii) one corporation is controlled by a person, the other corporation is controlled by a group of persons, and each member of that group is affiliated with that person, or
 - (iii) each corporation is controlled by a group of persons, and each member of each group is affiliated with at least one member of the other group;
- (c) a corporation and a partnership, if the corporation is controlled by a particular group of persons each member of which is affiliated with at least one member of a majority-interest group of partners of the partnership, and each member of that majority-interest group is affiliated with at least one member of the particular group;



- (d) a partnership and a majority-interest partner of the partnership;
- (e) two partnerships, if
 - (i) the same person is a majority-interest partner of both partnerships,
 - (ii) a majority-interest partner of one partnership is affiliated with each member of a majority-interest group of partners of the other partnership, or
 - (iii) each member of a majority-interest group of partners of each partnership is affiliated with at least one member of a majority-interest group of partners of the other partnership;
- (f) a person and a trust, if the person
 - (i) is a majority-interest beneficiary of the trust, or
 - (ii) would, if this subsection were read without reference to this paragraph, be affiliated with a majority-interest beneficiary of the trust; and
- (g) two trusts, if a contributor to one of the trusts is affiliated with a contributor to the other trust and
 - (i) a majority-interest beneficiary of one of the trusts is affiliated with a majority-interest beneficiary of the other trust,
 - (ii) a majority-interest beneficiary of one of the trusts is affiliated with each member of a majority-interest group of beneficiaries of the other trust, or
 - (iii) each member of a majority-interest group of beneficiaries of each of the trusts is affiliated with at least one member of a majority-interest group of beneficiaries of the other trust.

Asset Management System (AMS) means a structured process that organizations use to monitor, manage, and optimize their assets throughout their lifecycle, enhancing operational efficiency and maximizing return on investment.

Breakdown of Contract Price means the form in which Proponents are to provide the Owner costing of the Project (Form A1) as set out in Appendix B.



Business Day(s) means a standard day for conducting business, excluding government holidays and weekends.

Claim means any claim, demand, suit, action, or cause of action, whether arising in contract, tort or otherwise, and all costs and expenses relating thereto.

Collaborative Meetings has the meaning set out in Section 2.2.

Competitive Selection Process means the overall process for the selection of a Preferred Proponent for the Project including, but not limited to, this RFP stage.

Computerized Maintenance Management System (CMMS) means a software that centralizes maintenance information and facilitates the processes of maintenance operations.

Conflict of Interest Adjudicator or **COI Adjudicator** means the person described in Section 8.5.

Contact Person means the person identified as such in the Summary of Key Information.

Contract Execution means the time when the Service Agreement and all other agreements related to the Project have been executed and delivered and all conditions to the effectiveness of the Service Agreement have been satisfied.

Corrective Maintenance means maintenance tasks performed to identify, isolate, and repair a fault to restore equipment, a machine, or a system to an operational condition so it can perform its intended function. This type of maintenance is typically reactive, occurring after a breakdown or failure

Cost of the Proposal means the sum of the values identified as such in Form A1 - Breakdown of Contract Price in real dollars.

Daily Plant Operation has the meaning set out in Section 3.1

Data Room has the meaning set out in Section 2.4.

Executive in Charge means the senior executive of the Respondent who will be in responsible charge for delivery of the services, as described in the Respondent's Response, and as may be changed pursuant to this RFP.

Enquiry has the meaning set out in Section 5.4.

Fairness Reviewer has the meaning set out in Section 9.11.

Final Draft Service Agreement has the meaning set out in Section 2.3.

Financial Submission has the meaning set out in Appendix B.



Form A1 - Breakdown of Contract Price refers to the file named as such in the Data Room.

Freedom of Information and Protection of Privacy Act or **FOIPPA** means the *Freedom of Information and Protection of Privacy Act (British Columbia)*.

Good Industry Practice means the standards, practices, methods, and procedures that are generally accepted and expected from skilled and experienced professionals in the water treatment industry. It involves the exercise of a high degree of skill, care, diligence, prudence, and foresight in the operation and maintenance of a water treatment plant. Essentially, it means performing tasks in a manner that is considered reliable, safe, efficient, and in compliance with requirements of the Service Agreement.

GST means Goods and Services Tax.

Infrastructure BC means Infrastructure BC Inc.

Initial Draft Service Agreement means the draft Service Agreement labeled “Initial Draft Service Agreement” and posted in the Data Room.

Intellectual Property Rights has the meaning set out in Section 5.7.

Key Individual(s) of a Proponent means the specific individuals, exclusive to the Proponent, filling the following roles (or equivalent), as identified in:

- (a) the Proponent’s RFQ Response and as may have been changed pursuant to the RFQ or as may be changed pursuant to this RFP; or
 - (i) Executive In Charge;
 - (ii) Plant Operations Manager; and
 - (iii) Lead Plant Operator.

Key Individuals may fill multiple roles provided they have the qualifications and experience for all the roles. A Key Individual role may only be filled by one individual.

Lead Plant Operator means the individual responsible for leading the Plant’s staff and is responsible for the Plant’s operations and maintenance, as described in the Respondent’s Response, and as may be changed pursuant to this RFP.

Mandatory Requirements means the proposal requirements described in Section 6.1.

Owner means the Ministry of Water, Land, and Resource Stewardship.

Owner Representatives has the meaning set out in Section 2.2.



Participation Agreement has the meaning set out in Section 4.1.

Plant means the Britannia Mine Water Treatment Plant.

Plant Operations Manager means the individual responsible for managing the Plant's operations and maintenance, as described in the Respondent's Response, and as may be changed pursuant to this RFP.

Plant Rehabilitation has the meaning set out in Section 3.1.

Predictive Maintenance means a proactive maintenance strategy that uses real-time data, historical performance data, and advanced analytics such as vibration analysis and oil wear particle analysis to predict when equipment failures might occur. This approach aims to identify operational anomalies and potential defects before they lead to unplanned outages or costly repairs.

Preferred Proponent means the Proponent selected by the Owner pursuant to this RFP to finalize the Service Agreement.

Preferred Proponent Security Deposit means an irrevocable letter of credit in the amount of \$100,000 in the form set out in Appendix G or in such other form acceptable to the Owner in its discretion.

Preventive Maintenance means proactive maintenance of equipment and assets to reduce the likelihood of unexpected failures and downtime. This approach involves regularly scheduled activities such as inspections, calibrations, lubrications, adjustments, cleaning, and part replacements.

Project has the meaning set out in Section 1.1.

Proponent means one of the Service Providers identified in Section 1.2.

Proponent Team means a Service Provider, its Key Individuals and Guarantors, as identified in the Proponent's RFQ Response and as may have been changed pursuant to the RFQ or as may be changed pursuant to this RFP.

Proponent's Contact Representative means, for a Proponent, the person who under the RFQ for such Proponent was the "Respondent's Representative" (as such term is used in the RFQ), as such person may be changed from time to time by the Proponent by written notice to the Owner, and who is fully authorized to represent the Proponent in any and all matters related to this RFP.

Proposal means a proposal submitted in response to this RFP.



Proposal Requirements means the requirements described in Appendix B.

Proposal Validity Period has the meaning set out in Section 5.11.

Relationship Disclosure Form means a form substantially as set out in Appendix D or as otherwise acceptable to the Owner.

Renewal and Replacement Maintenance means strategies to manage and maintain assets over their lifecycle.

Request for Proposals or **RFP** means this request for proposals including all appendices, as may be amended by Addenda.

Request for Qualifications or **RFQ** has the meaning set out in Section 1.2.

Restricted Party means those persons (including their former and current employees) who had, or currently have, participation or involvement in the Competitive Selection Process or the design, planning or implementation of the Project, and who may provide a material unfair advantage or confidential information to any Proponent that is not, or would not reasonably be expected to be, available to other Proponents.

Service Agreement has the meaning set out in Section 1.1.

Service Provider means the entity that enters into the Service Agreement with the Owner as identified in the Proponent's RFQ Response and as may have been changed pursuant to the RFQ or as may be changed pursuant to this RFP.

Shared Use Person has the meaning set out in Section 8.9.

Statement of Requirements means the requirements and specifications for the Project as set out in the Service Agreement, including Schedule A [Statement of Requirements].

Submission Location for Proposals means the submission location identified as such in the Summary of Key Information.

Submission Location for Collaborative Meeting means the submission location identified as such in the Summary of Key Information.

Submission Time for Collaborative Meeting means the date and time identified as such in the Summary of Key Information.

Submission Time for Proposals means the date and time identified as such in the Summary of Key Information.

Summary of Key Information refers to the Section titled as such.



Technical Submission has the meaning set out in Appendix B.

Third Party Intellectual Property Rights means all Intellectual Property Rights of any person which is not a member of, or a related party to, a member of the Proponent Team.

10.2 Interpretation

In this RFP, except to the extent the context or the express provisions of this RFP otherwise require:

- (a) any action, decision, determination, consent, approval, or any other thing to be performed, made, or exercised by or on behalf of the Owner, including the exercise of “discretion” or words of like effect, is at the sole, absolute and unfettered discretion of the Owner;
- (b) the use of headings is for convenience only and headings are not to be used in the interpretation of this RFP;
- (c) a reference to a Section or Appendix is a reference to a Section of, or Appendix to, this RFP;
- (d) words, including “they”, “them” and “their”, which may impute the plural include the singular and vice versa;
- (e) words which may impute gender are interpreted as gender neutral;
- (f) the word “including” when used in this RFP is not to be read as limiting;
- (g) a reference to a “person” includes a reference to an individual, legal personal representative, corporation, body corporate, firm, partnership, trust, trustee, syndicate, joint venture, limited liability company, association, unincorporated organization, union, or government authority;
- (h) all time references are to the 24-hour time clock system unless otherwise indicated;
- (i) all dollar values are Canadian dollars unless otherwise indicated; and
- (j) each Appendix attached to this RFP is an integral part of this RFP as if set out at length in the body of this RFP.

This RFP may be subject to the terms of one or more trade agreements.



Appendix A Evaluation of Proposals

The Owner will evaluate the Proposals in accordance with this Appendix A.

The Proposal consist of two submissions: a Technical Submission and a Financial Submission.

A.1 Technical Submissions

Subject to the terms of this RFP, including Section 6.1 Mandatory Requirements and Section 6.2 Evaluation of Proposals the Owner will evaluate each Technical Submission to determine whether the Owner is satisfied that the Technical Submission substantially meets the following requirements:

- (a) the provisions of this RFP, including the need to meet Good Industry Practices and the requirements set out in:
 - (i) Appendix B of this RFP; and
 - (ii) the Final Draft Service Agreement;
- (b) demonstration that the Proponent has a good understanding of the Project and the obligations of the Service Provider under the Service Agreement; and
- (c) demonstration that the Proponent is capable of performing the obligations and responsibilities of the Service Provider.

If the Owner is not satisfied that the Technical Submission substantially meets the above requirements, the Owner may reject the Proposal and not evaluate it further.

A.2 Financial Submissions

Subject to the terms of this RFP including Section 6.1 Mandatory Requirements and Section 6.2 Evaluation of Proposals, the Owner will evaluate each Financial Submission to determine whether the Owner is satisfied that the Financial Submission substantially meets the following requirements:

- (a) Written confirmation from an authorized representative of an insurance company, generally in the form of the Insurance Undertakings contained in Appendix L and M, that the following coverage will be available for the Project if the Proponent is awarded the contract:



- (i) Commercial general liability insurance coverage in the amount of not less than \$25 million inclusive per occurrence; \$25 million general aggregate for bodily injury, death and damage to property including loss of use thereof; product/completed operations liability with a limit of \$25 million annual aggregate; and
 - (ii) Environmental Impairment liability insurance coverage of not less than \$25 million inclusive per occurrence.
- (b) Written confirmation from a surety, generally in the form of the Prequalification Letter contained in Appendix K that the Proponent will be able to obtain a \$3 million Demand Bond written by a surety, or sureties, authorized to conduct business in British Columbia, if the Proponent is awarded the contract; and
- (c) the provisions of this RFP, including the requirements set out in:
 - (i) Appendix B of this RFP; and
 - (ii) the Final Draft Service Agreement.

If the Owner is not satisfied that the Financial Submission substantially meets the above requirements, the Owner may reject the Proposal and not evaluate it further.

A.3 Ranking Process

Proposals that have not been rejected will be ranked according to the following process.

The Proposal which offers the lowest Cost of the Proposal in real dollars as determined by the Owner will receive the highest ranking and be designated the highest-ranked Proposal.



Appendix B Proposal Requirements

Provided as a separate document.



Appendix C Proposal Declaration Form

By executing this Proposal Declaration, the Proponent agrees to the provisions of the RFP and this Proposal Declaration. Capitalized terms are defined in Section 10.1 of this RFP.

[RFP Proponent's Letterhead]

To: Ministry of Water, Land, and Resource Stewardship c/o Infrastructure BC
Suite 1220 – 800 West Pender Street,
Vancouver, BC
V6C 2V6

Attention: Marc Li

In consideration of the Owner's agreement to consider our Proposal in accordance with the terms of the RFP, the Proponent hereby agrees, confirms, and acknowledges on its own behalf and on behalf of each member of the Proponent Team, to the extent applicable to such Proponent Team member and within the reasonable knowledge of such Proponent Team member, that:

1. Proposal

- (a) this Proposal Declaration Form has been duly authorized and validly executed by the Proponent;
- (b) the Proponent is bound by all statements and representations in its Proposal;
- (c) its Proposal strictly conforms with the RFP and that any failure to strictly conform with the RFP may, in the discretion of the Owner, be cause for rejection of its Proposal;
- (d) its Proposal is made without collusion or fraud; and
- (e) the Owner reserves the right to verify information in its Proposal and conduct any background investigations including criminal record investigations, verification of the Proposal, credit enquiries, litigation searches, bankruptcy registrations and other investigations on all or any of the Proponent Team members, and by submitting a Proposal, the



Proponent and each Proponent Team member agrees that they consent to the conduct of all or any of those investigations by the Owner.

2. Acknowledgements with Respect to the RFP

- (a) the Proponent and each Proponent Team member has received, read, examined, and understood the entire RFP including all of the terms and conditions, all documents listed in the RFP Table of Contents, and any and all Addenda;
- (b) the Proponent and each Proponent Team member agrees to be bound by the entire RFP including all of the terms and conditions, all documents listed in the RFP Table of Contents, and any and all Addenda;
- (c) the Proponent's representative identified below is fully authorized to represent the Proponent and each Proponent Team member in any and all matters related to its Proposal, including but not limited to providing clarifications and additional information that may be requested in association with the RFP;
- (d) the Proponent has disclosed all relevant relationships of the Proponent and each Proponent Team member, in accordance with the instructions and format outlined in the Relationship Disclosure Form; and
- (e) the Final Draft Service Agreement is in a form acceptable to the Proponent and the Proponent will comply with the requirements of the Final Draft Service Agreement, including by rectifying any non-compliances (material or otherwise) in its Proposal.

3. Consent of Proponent Team

- (a) the Proponent has obtained the express written consent and agreement of each member of the Proponent Team, as listed below, to all terms of this Proposal Declaration Form to the extent applicable to such Proponent Team member, and within the reasonable knowledge of such Proponent Team member.

4. The Proponent Team consists of:



TABLE 2 PROPONENT TEAM

Name	Address	Key Individual

PROPONENT'S CONTACT REPRESENTATIVE

_____ Name	_____ Name of Employer
_____ Address	_____ Email Address
_____ Name of Authorized Signatory	_____ Telephone
_____ Signature	



If the Proponent is a joint venture or special purpose entity – this form is to be executed by each of its joint venture members, as applicable, as identified in the response to the RFQ (and as may have been changed pursuant to this RFP) as the Respondent or the Respondent Team lead(s), or as otherwise acceptable to the Owner.



Appendix D Relationship Disclosure Form

By executing this Relationship Disclosure Form, the Proponent is making the disclosure on its own behalf and on the behalf of each member of the Proponent Team.

The Proponent declares on its own behalf and on behalf of each member of the Proponent Team that:

- (a) this declaration is made to the best of the knowledge of the Proponent and, with respect to relationships of each member of the Proponent Team, to the best of the knowledge of that member;
- (b) the Proponent and the members of the Proponent Team have reviewed the definition of Restricted Parties and the non-exhaustive list of Restricted Parties;
- (c) the following is a full disclosure of all known relationships the Proponent and each member of the Proponent Team has, or has had, with:
 - (i) the Owner;
 - (ii) any listed Restricted Party;
 - (iii) any current employees, shareholders, directors, or officers, as applicable, of the Owner or any listed Restricted Party;
 - (iv) any former shareholders, directors, or officers, as applicable, of the Owner or any listed Restricted Party, who ceased to hold such position within two calendar years prior to the Submission Time for Technical Submissions; and
 - (v) any other person who, on behalf of the Owner or a listed Restricted Party, has participated or been involved in the Competitive Selection Process or the design, planning or implementation of the Project or has confidential information about the Project or the Competitive Selection Process.



TABLE 3 RELATIONSHIP DISCLOSURES

Name of Proponent Team Member	Name of Party with Relationship (e.g., list Owner, Restricted Party)	Details of the Nature of the Relationship with the listed Restricted Party/Person (e.g., <i>Proponent Team member was an advisor to the Restricted Party from 2005-2006</i>)
e.g., Firm Name Ltd.	Infrastructure BC	Firm Name Ltd. is working with Infrastructure BC on Project X.
e.g., John Smith	Owner Name	Employee from 19XX – 20XX

(Each Proponent Team member to submit one Relationship Disclosure Form. Add additional pages as required. Corporate disclosures only need to be provided once and not repeated for every individual of that company).

NAME OF PROPONENT

Name of Firm – Proponent

Address

Email Address

Telephone



Name of Authorized Signatory for Proponent

Signature

If the Proponent is a joint venture or special purpose entity – this form is to be executed by each of its joint venture members, as applicable, as identified in the response to the RFQ (and as may have been changed pursuant to this RFP) as the Respondent or the Respondent Team lead(s), or as otherwise acceptable to the Owner.



Appendix E Proponent Comments Form

(Collaborative Meetings – s. 2.2(b))

Operations and Maintenance of the Britannia Mine Water Treatment Plant

TABLE 4 PROPOSED CHANGES

Section	Proposed Change (including detailed drafting)	Reasons for Proposed Change



Appendix F Participation Agreement

Click or tap to enter a date

Ministry of Water, Land, and Resource Stewardship c/o Infrastructure BC

Suite 1220 – 800 West Pender Street,
Vancouver, BC
V6C 2V6

Attention: Marc Li, Contact Person

Dear Sirs/Mesdames:

Re: Operations and Maintenance of the Britannia Mine Water Treatment Plant – Participation Agreement in respect of the Request for Proposals issued by the Ministry of Water, Land, and Resource Stewardship (the **Owner**) on **June 3, 2025**, as amended or otherwise clarified from time to time, including by all Addenda (the **RFP**)

This letter agreement sets out the terms and conditions of the Participation Agreement between **Insert Proponent Name** (the **Proponent**) and the Owner, pursuant to which the Proponent agrees with the Owner as follows:

1. **Defined Terms.** Capitalized terms not otherwise defined in this Participation Agreement have the meanings given to them in the RFP
2. **Participation.** The Proponent agrees that as a condition of participating in the RFP, including the Competitive Selection Process, Collaborative Meetings and access to the Data Room, the Proponent will comply with the terms of this Participation Agreement and the terms of the RFP.
3. **Confidentiality.** The Proponent will comply with and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with, the confidentiality conditions attached as Schedule 1 to this Participation Agreement, all of which conditions are expressly included as part of this Participation Agreement.
4. **Terms of RFP.** The Proponent will comply with and be bound by and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with and are bound by, the provisions of the RFP, all of



which are incorporated into this Participation Agreement by reference. Without limiting the foregoing, the Proponent agrees:

- (a) that the terms of this Participation Agreement do not limit the Proponent's obligations and requirements under the RFP, any Data Room agreement, or any other document or requirement of the Owner;
- (b) to be bound by the disclaimers, limitations and waivers of liability and claims and any indemnities contained in the RFP, including Section 9.13 (Limitation of Damages) of the RFP; and
- (c) that the Owner's and the Proponent's obligations in respect of the Preferred Proponent Security Deposit are as set out in Sections 7.3, 7.4, and 7.5 of the RFP.

5. **Amendments.** The Proponent acknowledges and agrees that:

- (a) the Owner may, in its sole and absolute discretion, amend the RFP at any time and from time to time; and
- (b) by submitting a Proposal, the Proponent accepts, and agrees to comply with, all such amendments and, if the Proponent does not agree to any such amendment, the Proponent's sole recourse is not to submit a Proposal.

6. **General.**

- (a) **Capacity to Enter Agreement.** The Proponent hereby represents and warrants that:
 - (i) it has the requisite power, authority, and capacity to execute and deliver this Participation Agreement;
 - (ii) this Participation Agreement has been duly and validly executed by it, or on its behalf by the Proponent's duly authorized representatives; and
 - (iii) this Participation Agreement constitutes a legal, valid, and binding agreement enforceable against it in accordance with its terms.
- (b) **Survival following cancellation of the RFP.** Notwithstanding anything else in this Participation Agreement, if the Owner, for any reason, cancels the Competitive Selection Process or the RFP, the Proponent agrees that



it continues to be bound by, and will continue to comply with, Section 3 of this Participation Agreement.

- (c) **Severability.** If any portion of this Participation Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction, then that portion will be severed and the remaining portion will remain in full force and effect.
- (d) **Enurement.** This Participation Agreement enures to the benefit of the Owner and binds the Proponent and its successors.
- (e) **Applicable Law.** This Participation Agreement is deemed to be made pursuant to the laws of British Columbia and the laws of Canada applicable therein and will be governed by and construed in accordance with such laws.
- (f) **Headings.** The use of headings is for convenience only and headings are not to be used in the interpretation of this Participation Agreement.
- (g) **Gender and Number.** In this Participation Agreement, words imputing any gender include all genders, as the context requires, and words in the singular include the plural and vice versa.
- (h) **Including.** The word including when used in this Participation Agreement is not to be read as limiting.



Yours truly,

(Name of Proponent)

Authorized Signatory

Name of Authorized Signatory
(please print)



SCHEDULE 1

Confidentiality Conditions

1. Definitions. In these confidentiality conditions:

- (a) **Confidential Information** means all documents, knowledge and information provided by the Disclosing Party to, or otherwise obtained by, the Receiving Party, whether before or after the date of the RFP, whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, the RFP, the RFQ or the Competitive Selection Process, including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information which:
- (i) is or subsequently becomes available to the public, other than through a breach by the Receiving Party of the terms of this Schedule 1;
 - (ii) is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Schedule 1 and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - (iii) was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of the RFP and did not originate, directly or indirectly, from the Disclosing Party;
 - (iv) was developed independently by the Receiving Party without the use of any Confidential Information; or
 - (v) is required to be disclosed pursuant to any judicial, regulatory, or governmental order validly issued under applicable law;
- (b) **Disclosing Party** means the Owner or any of its Representatives;
- (c) **Permitted Purposes** means evaluating the Project, preparing a Proposal, and any other use permitted by the RFP or this Participation Agreement;
- (d) **Receiving Party** means a Proponent or any of its Representatives;



- (e) **Representative** means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, Project team members or any other person contributing to or involved with the preparation or evaluation of Proposals or proposals, as the case may be, or otherwise retained by the Receiving Party, the Owner or Infrastructure BC in connection with the Project.
2. **Confidentiality.** The Receiving Party will keep all Confidential Information strictly confidential and will not without the prior written consent of the Owner, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Receiving Party will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Schedule 1 and will ensure that each of its Representatives agrees to keep such information confidential and to act in accordance with the terms contained herein.
3. **Ownership of Confidential Information.** The Owner owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Schedule 1, the Receiving Party will keep all Confidential Information that the Receiving Party receives, has access to, or otherwise obtains strictly confidential for a period of three years after the date of the RFP, and will not, without the prior express written consent of an authorized representative of the Owner, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.
4. **Limited Disclosure.** The Receiving Party may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Proposal or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Receiving Party will notify Infrastructure BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.
5. **Destruction on Demand.** On written request, the Receiving Party will promptly deliver to Infrastructure BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Receiving Party will confirm that delivery or destruction to Infrastructure BC



in writing, all in accordance with the instructions of Infrastructure BC (for this purpose information stored electronically will be deemed destroyed upon removal from all storage systems and devices); provided, however, that the Receiving Party may retain one copy of any Confidential Information which it may be required to retain or furnish to a court or regulatory authority pursuant to applicable law.

6. **Acknowledgment of Irreparable Harm.** The Receiving Party acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Owner or Infrastructure BC may be irreparably harmed if any provision of this Schedule 1 were not performed by the Receiving Party or any party to whom the Receiving Party provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Receiving Party further acknowledges and agrees that the Owner will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any provision of this Schedule 1 by the Receiving Party or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Owner may be entitled at law or in equity.
7. **Waiver.** No failure to exercise, and no delay in exercising, any right or remedy under this Schedule 1 by the Owner will be deemed to be a waiver of that right or remedy.



Appendix G Preferred Proponent Security Deposit

[Note: The Preferred Proponent Security Deposit should be a Letter of Credit substantially in the following form, issued by, or confirmed by, a Canadian chartered bank acceptable to the Owner in its discretion and be callable at the bank's counters in Vancouver, British Columbia.]

TO: [Insert Authority Name]

<>

(the "Beneficiary")

RE PREFERRED PROPONENT SECURITY DEPOSIT

IRREVOCABLE LETTER OF CREDIT NO: Insert Number

Dear Sirs/Mesdames:

At the request of our client, Insert Client Name (the Customer), we hereby issue in your favour our irrevocable letter of credit No. Insert Number (Letter of Credit) for a sum not exceeding in the aggregate One Hundred Thousand (CDN \$ 100,000) effective immediately.

This bank will immediately pay to you under this Letter of Credit any amount or amounts claimed, not exceeding in the aggregate the sum of CDN \$ 100,000 upon your written demand(s) for payment being made upon us at our counter during normal business hours, Insert address of Bank in Vancouver, British Columbia Canada referencing this irrevocable Letter of Credit No. Insert Number dated Click or tap to enter a date.

Partial drawings are permitted.

This Letter of Credit is issued subject to Uniform Customs and Practice for Documentary Credits, 2007 Revision, ICC Publication No. 600.

Drawings up to the full amount of the Letter of Credit may be made where the drawing is accompanied by a certificate executed by an authorized signatory of the Beneficiary stating that:

- (a) the person signing the certificate is an authorized signatory of the Beneficiary;
- and
- (b) the Beneficiary is entitled to draw upon this Letter of Credit.



Any drawings made under this Letter of Credit must be accompanied by the original or certified copy of this Letter of Credit, together with an original certificate complying with the conditions set out above.

We will honour your written demand(s) for payment on presentation without enquiring whether you have a legitimate claim between yourself and our said Customer.

All banking charges are for the account of the Customer.

This Letter of Credit will remain in full force and effect and, unless renewed, will expire at the close of business on [Click or tap to enter a date](#).

Notice of non-renewal will be provided to the Beneficiary in writing by registered mail by not later than 20 Business Days before the expiry date.

Authorized Signatory

Authorized Signatory



Appendix H Not Used



Appendix I Initial Draft Service Agreement

Posted in the Data Room



Appendix J Enquiry Form

ENQUIRIES

Operations and Maintenance of the Britannia Mine Water Treatment Plant

Request Number:

Proponent Team:

Date:

Do you request this query to be Commercial in Confidence? ☐ Yes ☐ No

This form may be used for single and multiple enquiries.

Enquiry/Enquiries:



Appendix K Bonding Undertaking

Note: Letters of Undertaking must be on Broker letterhead.

Date: Click or tap to enter a date No. Insert Number
To: Ministry of Water, Land, and Resource Stewardship
Re: Request for Proposals
Operations and Maintenance of the Britannia Mine Water Treatment Plant

We Insert Surety Name, a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, are the Surety for Insert Proponent Name. Our client has demonstrated to us in the past an ability to complete its projects in accordance with the conditions of its contracts and we have no hesitation in recommending its services to you.

Our client wishes to submit a Proposal for the captioned Project, which we understand will require a Demand Bond of \$3.0 million. Based on the information available at this time, and subject to our assessment of the Operations and Maintenance of the Britannia Mine Water Treatment Plant and our client's work program at the time of submission of its Proposal, we do not anticipate a problem in supporting the captioned Project and supplying the requisite bonds if asked to do so. However, the execution of any bonds will be subject to an assessment of the final contract terms, conditions, financing and bond forms by our client and us.

If we can provide any further assurances or assistance, please don't hesitate to call upon us.

Insert Surety Name

Attorney-In-Fact

Appendix L Insurance Undertakings – Commercial General Liability

Print On Letterhead of Duly Authorized Representative of Agent/Broker/ Insurance Company

UNDERTAKING OF COMMERCIAL GENERAL LIABILITY INSURANCE

Name of Proponent submitting a Proposal to the Request for Proposals for the Operations and Maintenance of the Britannia Mine Water Treatment Plant

Insert Respondent Name

We, the undersigned, as authorized representatives acting on behalf of Insert name of Insurance Company*, do hereby undertake and agree to provide Commercial General Liability insurance in the amount of TWENTY-FIVE MILLION DOLLARS (\$25,000,000) inclusive per occurrence, TWENTY-FIVE MILLION DOLLARS (\$25,000,000) general aggregate for bodily injury, death and damage to property including loss of use thereof, and product/completed operations liability with a limit of TWENTY-FIVE MILLION DOLLARS (\$25,000,000) aggregate for the Operations and Maintenance of the Britannia Mine Water Treatment Plant, subject to underwriting.

If such a policy is written, a certified copy of the policy will be provided to the Ministry of Water, Lands, and Resource Sustainability.

Dated at _____

This _____ day of _____, 20 ____

SIGNED:

Name and Title of Duly Authorized Agent/Broker/Insurance Company **Representative**
(Please Print)

Signature of Duly Authorized Agent/Broker/Insurance Company **Representative**

Name of **Firm** (Name of Agency/Brokerage/Insurance Company)
(Please Print)

***Insurance Company** refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links:

1. OSFI federal listing of Canadian Property and Casualty Insurance Companies:

<https://www.osfi-bsif.gc.ca/en/data-forms/financial-data/financial-data-property-casualty-companies>

2. OSFI federal listing of Foreign Property and Casualty Insurance Companies:

<https://www.osfi-bsif.gc.ca/en/data-forms/financial-data/financial-data-property-casualty-companies>

3. BC Financial Services Authority https://www.bcfsa.ca/web_listings/AuthorizedInsuranceCompanies.aspx

Appendix M Insurance Undertakings – Environmental Impairment Liability

Print On Letterhead of Duly Authorized Representative of Agent/Broker/ Insurance Company

UNDERTAKING OF ENVIRONMENTAL IMPAIRMENT LIABILITY INSURANCE

Name of Proponent submitting a Proposal to the Request for Proposals for the Britannia Mine Water Treatment Plant Project | Insert Proponent Name

We, the undersigned, as authorized representatives on behalf of “Insert Name of Insurance Company”¹, do hereby undertake and agree to provide Environmental Impairment Liability insurance in the amount of \$ TWENTY-FIVE MILLION DOLLARS (\$25,000,000) inclusive per occurrence, TWENTY-FIVE MILLION DOLLARS (\$25,000,000) general aggregate for bodily injury, death and damage to property including loss of use thereof, and product/completed operations liability with a limit of TWENTY-FIVE MILLION DOLLARS (\$25,000,000) annual aggregate for the Operations and Maintenance of the Britannia Mine Water Treatment Plant, subject to underwriting. If such a policy is written, a certified copy of the policy will be provided to the Ministry of Water, Land and Resource Stewardship.

¹ Insurance Company refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links: OSFI federal listing of [Canadian Property and Casualty Insurance Companies](#), [OSFI federal listing of Foreign Property and Casualty Insurance Companies](#), [BC Financial Services Authority](#)

Dated at

This Insert numeric day day of Click or tap to enter a month and year

SIGNED

Name and Title of Duly Authorized Agent/Broker/Insurance Company
Representative

Signature of Duly Authorized Agent/Broker/Insurance Company Representative

Name of Firm (Name of Agency/Brokerage/Insurance Company)