

Operations and Maintenance of the Britannia Mine Water Treatment Plant

Request for Qualifications

RFQ #210673

Final: March 4, 2025



Summary of Key Information

RFQ Title	<p>The title of this RFQ is: Operations and Maintenance of the Britannia Mine Water Treatment Plant</p> <p>Please use this title on all correspondence.</p>
Contact Person	<p>The Contact Person for this RFQ is:</p> <p>Marc Li</p> <p>Email: Marc.Li@infrastructurebc.com</p> <p>Please direct all Enquiries, by email, to the above-named Contact Person. No telephone Enquiries please.</p>
Enquiries	<p>Respondents are encouraged to submit Enquiries at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Owner; the Owner may, in its discretion, decide not to respond to any Enquiry.</p>
Receipt Confirmation Form	<p>Any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form.</p>
Submission Time	<p>The Submission Time is: 11:00 hrs Pacific Time on April 2, 2025</p>
Submission Location	<p>Email to the Contact Person; and/or</p> <p>Storage device (e.g. USB Flash Drive) delivered to 1220 – 800 West Pender Street, Vancouver BC V6C 2V6.</p> <p>Attention: Marc Li</p>



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1 Introduction

1.1 Purpose of this RFQ

The purpose of this request for qualifications (the RFQ) is to invite interested parties to submit Responses indicating their interest in, and qualifications for, the operations and maintenance of the Britannia Mine Water Treatment Plant (the Project). Based on these Responses, the Ministry of Water, Land, and Resource Stewardship (the Owner) intends to select, in accordance with the terms of this RFQ, a shortlist of up to three Proponents to be invited to participate in the next stage of the Competitive Selection Process, the request for proposals (the RFP) stage.

This RFQ is not a tender or an offer or a request for proposals, and there is no intention by the Owner to make an offer by issuing this RFQ.

Under the Competitive Selection Process, the Owner is seeking to enter into a contract (the Service Contract) with a qualified entity (the Service Provider) to operate and maintain the Britannia Mine Water Treatment Plant for a 20-year term.

The approximate value of the Service Contract is \$80 million (nominal) for the 20-year term, which includes \$20 million for ordinary repair and replacement of equipment and Britannia Mine Water Treatment Plant (the Plant) rehabilitation, and \$60 million for daily Plant operation and maintenance.

If a capitalized term used in this RFQ is not defined in Section 8, it will be defined in the Section of the RFQ in which it is first used.

1.2 Administration of this RFQ

Infrastructure BC Inc. (Infrastructure BC) is managing this RFQ and the Competitive Selection Process on behalf of the Owner.

1.3 Eligibility

Any interested party, or parties, may submit a Response to this RFQ. Respondents may be individuals, corporations, joint ventures, partnerships, or any other legal entities. If the Respondent is not a legal entity, the Respondent will act through the legal entity or entities comprising the Respondent.



2 The Project

2.1 Britannia Mine Water Treatment Plant

Britannia Mine was closed in 1974 due to high operating costs associated with then-new *Pollution Act* requirements. The Plant was originally designed and built under a public-private partnership between EPCOR Britannia Water Inc. and the Owner and has been in operation since 2006. The Plant assets (including structural, process-mechanical, electrical equipment, etc.) have been maintained in accordance with contractual requirements and good industry practices.

The Owner retained an independent technical advisor as set out in the Project Agreement contract termination requirements to complete 5-year, 3-year, and 1-year pre-termination inspections to verify the condition of the Plant, and to provide the Owner with lists of deficiencies and action items to ensure that the Plant is in good working order at termination. These pre-termination inspection reports have been uploaded to the Project's data room (see Section 4.3).

Additional information and the redacted Project Agreement can be found in the following link: <https://www.infrastructurebc.com/project/britannia-mine-water-treatment-plant/>.

2.2 Project Site

The Plant (**Error! Reference source not found.**) is located in Britannia Beach, B.C. a small unincorporated community in the Squamish-Lillooet Regional District. Britannia Beach is located approximately 55 kilometres north of Vancouver, B.C (refer to **Error! Reference source not found.**).

The nearby Britannia Creek, a small to mid-sized stream that flows into Howe Sound, was until the opening of the Plant one of North America's most polluted waterways due to untreated contaminated water flowing into the creek from the Britannia Mine.



FIGURE 1: BRITANNIA MINE SITE

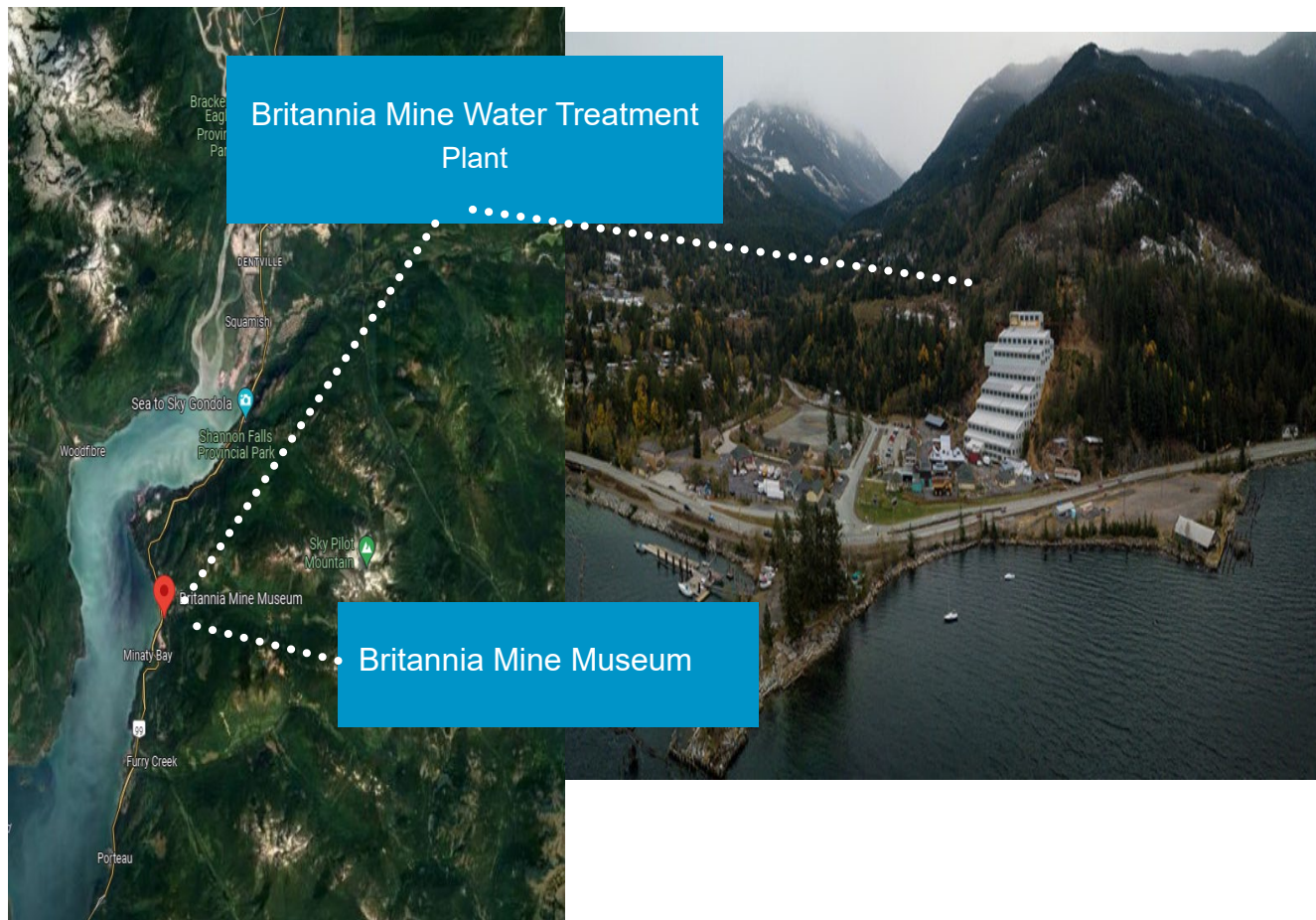


FIGURE 2: BRITANNIA MINE WATER TREATMENT PLANT



2.3 Britannia Mine Water Treatment Plant Project

The Service Provider will be required to operate and maintain the Plant which treats acid rock drainage and contaminated groundwater prior to discharge into Howe Sound. The acid rock drainage and contaminated groundwater will need to be treated prior to discharge into Howe Sound in perpetuity.

The Project includes:

- Daily Plant operations and maintenance;
- Ordinary repair and replacement of Plant equipment; and
- Plant rehabilitation.

The anticipated scope of work for the Project is discussed in greater detail in Section 3 below.



2.4 Project Objectives

The following Project objectives have been established:

- Operate and maintain the Plant in good working order;
- Treat the contaminated acid rock drainage and groundwater to meet effluent water quality as defined by the discharge permit issued by the Ministry of Environment and Parks; and
- Minimize any residual potential environmental liabilities to the Government of British Columbia (Government).

2.5 Project Team

2.5.1 Ministry of Water, Land, and Resource Stewardship

The Ministry of Water, Land, and Resource Stewardship is accountable for integrated land and natural resource management, including objective setting for land and marine environments, effectively managing cumulative effects, and advancing reconciliation with Indigenous peoples, environmental sustainability, and economic growth.

The Crown Contaminated Sites Program, within the Ministry of Water, Land, and Resource Stewardship, manages prioritized, risk ranked, high-risk contaminated sites on Crown land for which there is no existing responsible party.

Additional information about the Crown Contaminated Sites Program can be found at the following link: <https://www2.gov.bc.ca/gov/content/industry/crown-land-water/crown-land/crown-land-uses/crown-contaminated-sites-program>

2.5.2 Infrastructure BC

Infrastructure BC supports the public sector by working with owners to deliver complex public infrastructure in an evolving world.

The Owner has engaged Infrastructure BC to lead and manage the Competitive Selection Process.

Additional information about Infrastructure BC is available at www.infrastructurebc.com.



2.6 Approval

The Project has been approved to proceed to procurement. Further approvals may be required prior to Contract Execution.



3 Service Provider's Responsibility

3.1 Service Contract

The Project will be managed under a Service Contract. The Owner will provide an Initial Draft Service Contract with release of the RFP. The Initial Draft Service Contract will include:

- (a) Operations requirements, to ensure the Plant continues to meet the discharge permit and that the effluent water sampling process is well managed by the Service Provider.
- (b) Performance specifications (Statement of Requirements) for ordinary repair and replacement of Plant equipment and Plant rehabilitation scopes, including minimum requirements related to the timing of equipment replacement.
- (c) Proposed commercial terms.

As part of the RFP, following discussions with Proponents, the Owner will issue a final draft of the Service Contract (the Final Draft Service Contract) which will be the basis upon which the Proposals will be submitted in response to the RFP.

3.2 General Scope of Responsibility

The Owner anticipates that the general scope of the Service Provider's responsibility under the Service Contract will be as follows:

(a) Daily Plant Operation and Maintenance

The Service Provider will be expected to staff the Plant with qualified persons (refer to Section 3.3.2) to operate, maintain, monitor and report performance to ensure that the discharge permit requirements are met throughout the duration of the term. Operation will include the supply of all necessary chemicals, utilities, and hauling and disposal of sludge. Maintenance will include the maintenance of the Plant, equipment, and components to ensure treated effluent requirements of the discharge permit is continually achieved.

(b) Ordinary Repair and Replacement of Equipment

The Service Provider will be responsible for the repair and replacement of equipment during the term of the Service Contract as part of the maintenance



of the Plant. This will include replacement of equipment nearing their end of useful life in its entirety if applicable, maintaining an inventory of spare parts, and completing minor repairs due to daily wear.

(c) Plant Rehabilitation

The Service Provider will be responsible for Plant rehabilitation, which will include minor works at the Plant to replace obsolete, or aging infrastructure necessary to meet operational requirements.

The rehabilitation minor works ensure that the Plant meets current operational standards. These minor works may require a higher level of effort compared to ordinary repair and replacement, where equipment is not simply replaced like-for-like.

The scope of the expected rehabilitation work will include:

- i. Supply and installation of an emergency backup generator;
- ii. Provide sanitary tie-in to the existing municipal collection system;
- iii. Supply and install of a fibre optic line; and
- iv. Repairs and overlays of the access road.

3.3 Commercial Terms

3.3.1 Key Commercial Terms

The following are some of the key commercial terms that the Owner anticipates will be included in the Service Contract:

- (a) Payment: The Owner will make monthly payments to the Service Provider. The monthly payments will include two components:
- (i) Plant rehabilitation costs calculated on the basis of monthly progress toward the completion of work, based on the price for each scope item included in the proponent's proposal at RFP, until all rehabilitation work is completed; and
 - (ii) A monthly operation and maintenance amount. This includes both fixed and variable cost components associated with the regular operation of the Plant per volume of influent water treated that meets the Discharge



Permit requirements. Select input costs will be adjusted annually in accordance with pre-determined inflation indices.

The Service Contract may include incentives for the Service Provider to manage the Plant in an efficient manner.

- (b) Risk Allocation: Risks allocated to the Service Provider will include risks associated with operating and maintaining the Plant. Risk retained by the Owner are anticipated to include future changes to discharge permit requirements and inflationary impacts.
- (c) Performance Specifications: Ordinary repair and replacement of equipment and Plant Rehabilitation timing will be prescribed by the Owner on a “no later than” basis.
- (d) Term: The Service Provider will be responsible for providing the service in January 2026 and will be responsible for treatment until January 2046 (reference section 4.5).

3.3.2 Key Individuals

The Service Provider will be required to ensure that individuals are in place to fulfill the roles of the following Key Individuals are retained throughout the term of the Project. The Owner requires the Respondent to nominate the Key Individuals outlined in Table 1.

TABLE 1: KEY INDIVIDUAL ROLE AND QUALIFICATIONS

Key Individual Role	Required Qualifications
Executive in Charge	Senior executive who will be responsible for delivery of the services. Over 10 years of experience in a similar capacity.
Plant Operations Manager	Certified plant operator, professional engineer, or applied science technologist, or equivalent.
Lead Plant Operator	Environmental Operators Certification Program (EOCP) Water Treatment Plant Operator Level 3, or equivalent.



The Owner intends to include provisions in the Service Contract to address the availability of Key Individuals. In certain instances where a Key Individual resigns or is otherwise unavailable to perform their duties, and no replacement satisfactory to the Owner has been retained within the specified timelines, certain deductions from payments to the Service Provider or payments by the Service Provider to the Owner may be required in recognition of the resulting costs and/or losses or damages incurred by the Owner. Any proposed replacement of a Key Individual will be required to possess expertise, certifications, and experience that is similar to, if not better than, that of the unavailable Key Individual, and any such replacement is subject to approval of the Owner.



4 Competitive Selection Process

This Section describes the process that the Owner expects to use in the selection of a Preferred Proponent and execution of the Service Contract. The anticipated Competitive Selection Process includes two stages: (a) the RFQ stage and (b) the RFP stage, which includes Contract Execution.

4.1 RFQ Stage

The Owner anticipates that it will select a shortlist of no more than three Respondents to be Proponents, and then issue an RFP to that shortlist only, from which the Preferred Proponent will be selected in accordance with the terms of the RFP.

4.2 RFP Stage

The Owner's objective at the RFP stage is to select the Preferred Proponent with whom it may enter into a Service Contract. The RFP stage is expected to include:

4.2.1 Collaborative Meetings

The RFP stage will include collaborative discussions (the Collaborative Meetings) relating to technical and commercial matters through workshops and topic meetings in accordance with the terms of the RFP, to allow Proponents to provide comments on Project-specific issues raised through the process. It is anticipated that Collaborative Meetings will be held in person.

It is expected that there will be one formal Collaborative Meeting scheduled with each Proponent during the RFP stage; however, Proponents will be able to request for additional meetings if necessary.

The Owner anticipates that the RFP stage will allow Proponents to provide input on the Initial Draft Service Contract as follows:

- (a) The Owner will invite each Proponent to review the Initial Draft Service Contract as provided with the RFP and then meet confidentially and separately with the Owner to discuss any comments or amendments that the Proponent requests to be considered;
- (b) The Owner will consider all comments and requested amendments received from the Proponents and may, at the discretion of the Owner, amend the



Initial Draft Service Contract, and by one or more Addenda issue a revised Initial Draft Service Contract; and

- (c) Ultimately the Owner will issue the Final Draft Service Contract as the common basis for the preparation of Proposals by the Proponents.

4.2.2 RFP Submission

The form of the RFP submission will be described in the RFP and is expected to address both technical and financial aspects of the Project. It is anticipated that a single submission substantially meeting the requirements of the RFP, including the Final Draft Service Contract, will be submitted with the financial submission. The RFP submission is expected to include the following:

- (a) A binding Proposal to maintain and operate the Plant;
- (b) A commitment to enter into the Service Contract by the Service Provider; and
- (c) Committed pricing for the Project, inclusive of all fees and taxes except GST.

4.3 Data Room

A restricted access data room with background data relating to the Project (the Data Room) is available. To receive access to the Data Room and any further information in connection with this RFQ, Respondents are required to fully complete, sign, and return the Receipt Confirmation Form attached as Appendix B, to the Contact Person. The Data Room contains documents in the possession of the Owner that the Owner has identified may be relevant to the Project, and that may be useful to Proponents. The Owner does not make any representation as to the relevance, accuracy or completeness of any of the information available in the Data Room except as the Owner may advise in writing with respect to a specific document. Nothing in this RFQ or otherwise relieves Respondents from responsibility for undertaking their own investigations and examinations and developing their own analysis, interpretations, opinions, and conclusions with respect to the matters set out or referred to in this RFQ and the preparation and delivery of their Responses.

The information in the Data Room may be supplemented or updated from time to time. Although the Owner will attempt to notify Respondents of updates, Respondents are solely responsible for ensuring they check the Data Room frequently for updates and to ensure the information used by the Respondents is the most current, updated information.



4.4 Compensation for Participation in the Competitive Selection Process

The Owner will not provide any compensation to Respondents for participating in the RFQ or RFP stage of the Competitive Selection Process.

4.5 Competitive Selection Timeline

The following is the Owner's estimated timeline for the Competitive Selection Process and the Project:

Activity	Timeline
RFQ issue date	March 4, 2025
Information Session and Site Tour	March 19, 2025
RFQ Submission Time	April 9, 2025
Respondent interviews (optional)	Week of April 14, 2025
Announce Shortlisted Respondents	May 12, 2025
Issue RFP and Initial Draft Service Contract to Proponents	May 13, 2025
RFP Kick Off Meeting and Individual Site Tours	May 28, 2025
Collaborative Meetings	Week of June 23, 2025
Issue Final Draft Service Contract	Week of July 21, 2025
RFP Submission Time	August 12, 2025
Selection of Preferred Proponent	September 2025
Contract Execution	October/November 2025



Activity	Timeline
Transition Period	October/November 2025 to January 12, 2026
Service Commencement	January 13, 2026
Service Contract Terminates	January 13, 2046

All dates in the above timeline are subject to change at the discretion of the Owner.

4.6 Information Session and Site Tour

The Owner intends to hold an information session to introduce the Project, and to which all interested parties will be invited. The date of this meeting will be March 19, 2025 in Britannia Beach, BC and is anticipated to be in person at the Britannia Mine Museum (150 Copper Drive). All parties who wish to attend should complete and submit a Receipt Confirmation Form for further details. Attendance will not be mandatory.

A list of those attendees who have registered through the Contact Person will be made available to those who have submitted a Receipt Confirmation Form. The PowerPoint presentation from the introductory project meeting will be made available after the meeting to interested parties who have submitted a Receipt Confirmation Form. Minutes will not be prepared or circulated. No information from the meeting may be relied upon unless set out in an Addendum or a response to an Enquiry under Section 5.7. It is anticipated that the meeting will include a tour of the Plant. Attendees will be expected to provide their own Personal Protective Equipment and attend the Plant visitor safety orientation.



5 Submission and Process Instructions

5.1 Mandatory Requirements

Responses to this RFQ must be received at the Submission Location before the Submission Time as stated in the Summary of Key Information (the Mandatory Requirements). Responses received after the Submission Time will not be considered. All times will be determined with reference to the clock used by the Contact Person for that purpose.

5.2 Response Form and Content

Responses to this RFQ should be in the form and content described in Appendix A.

5.3 Language of Responses and Enquiries

Responses should be in English. Any portion of a Response not in English may not be evaluated, and any Enquiry not in English may not be considered.

5.4 Submission Format

Submissions are accepted in the following formats:

1. Email to the Contact Person; and / or
2. Storage device e.g. USB Flash Drive) delivered to:
1220 – 800 West Pender Street, Vancouver BC V6C 2V6.

If both are received, the storage device will take precedence if there are differences.

5.5 Receipt of Complete RFQ

Respondents are solely responsible for ensuring that they have received the complete RFQ, as listed in the table of contents, plus any Addenda. Each and every Response is deemed to be made on the basis of the complete RFQ issued prior to the Submission Time. The Owner accepts no responsibility for any Respondent that does not receive all RFQ information.



5.6 Receipt Confirmation Form

Other than Addenda which will be posted at <https://www.bcbid.gov.bc.ca>, any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form (Appendix B). This form is to be completed, executed, and delivered to the Contact Person via email.

5.7 Enquiries

All enquiries regarding any aspect of this RFQ should be directed to the Contact Person by email (each an Enquiry).

Respondents are encouraged to submit Enquiries using the Enquiry Form (Appendix J) at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Owner.

The following will apply to any Enquiry:

- (a) any responses will be in writing;
- (b) Enquiries to, and responses from, the Contact Person will be recorded;
- (c) a Respondent may request that a response to an Enquiry be kept confidential if the Respondent considers the Enquiry to be commercially sensitive, and if the Owner decides that an Enquiry should be distributed to all Respondents, then the Owner will permit the enquirer to withdraw the Enquiry rather than receive a response;
- (d) subject to Section 5.7 (c), any Enquiry and response may, in the Owner's discretion, be distributed to all Respondents, if the Owner in its discretion considers the matter to be a matter of substance or a matter that should be brought to the attention of all Respondents for purposes of fairness in, or maintaining the integrity of, the Competitive Selection Process. The Owner may keep either or both the Enquiry and response confidential if in the judgment of the Owner it is fair or appropriate to do so; and
- (e) the Owner is not required to provide a response to any Enquiry.



5.8 Unofficial Information

Information offered to Respondents in respect of this RFQ from sources other than the Contact Person is not official, may be inaccurate, and should not be relied on in any way, by any person, for any purpose.

5.9 Delivery and Receipt of Email Communications

The following provisions will apply to any communications with the Contact Person, or the delivery of documents to the Contact Person, by email or other electronic means where such email communications or email or electronic delivery is permitted by the terms of this RFQ:

The Owner does not assume any risk, responsibility, or liability whatsoever to any Respondent:

- (a) for ensuring that any electronic email system or computer system being operated for the Owner or Infrastructure BC is in good working order, able to receive emails or electronic deliveries, or not engaged in receiving other emails or electronic deliveries such that a Respondent's email or electronic delivery cannot be received; and/or
- (b) if a permitted email communication or electronic delivery (including electronic delivery of a Response) is not received by the Contact Person, or received in less than its entirety, within any time limit specified by this RFQ.

All permitted email communications with, or electronic delivery of documents to, the Contact Person will be deemed as having been received by the Contact Person on the dates and times indicated on the Contact Person's electronic equipment or by the clock used by the Contact Person for that purpose.

5.10 Addenda

The Owner may, in its discretion through the Contact Person, amend or clarify the terms or contents of this RFQ at any time before the Submission Time by issuing a written Addendum. Written Addenda are the only means of amending or clarifying this RFQ, and no other form of communication, whether written or oral, including written responses to Enquiries as provided by Section 5.7, will be included in, or will in any way amend or clarify this RFQ. Only the Contact Person is authorized to amend or clarify this RFQ by issuing an Addendum. No other employee or agent of the Owner is authorized to amend or clarify this RFQ. The Owner will send a notification of any Addendum to all parties who have delivered a completed Receipt Confirmation Form.



5.11 Definitive Record

If there is any inconsistency between the paper form of a document and the digital, electronic, or other computer-readable form, the electronic conformed version of the RFQ in the custody and control of the Owner prevails.

5.12 Revisions Prior to the Submission Time

A Respondent may amend or withdraw its Response at any time prior to the Submission Time by delivering written notice to the Contact Person at the Submission Location prior to the Submission Time.

5.13 Response Declaration Form

Respondents are required to complete the Response Declaration Form, substantially in the form attached as Appendix D or as otherwise acceptable to the Owner, in the Owner's discretion, and should include the completed form as part of its Response. The Response Declaration Form will be executed by a signatory with authority to bind each member of the Respondent Team, and for clarity such signatory may be different than the Respondent Representative.

5.14 Relationship Disclosure Form

Respondents are required to complete the Relationship Disclosure Form, substantially in the form attached as Appendix E, or as otherwise acceptable to the Owner, in the Owner's discretion, and should include the completed form as part of their Response. The Relationship Disclosure Form will be executed by a signatory with authority to bind each member of a Respondent Team, and for clarity such signatory may be different than the Respondent Representative.



6 Evaluation

The evaluation of Responses will be carried out by the Owner with assistance from other persons as the Owner may decide it requires, including technical, financial, legal, and other advisors or employees of the Owner or Infrastructure BC.

6.1 Evaluation Criteria

The Owner will evaluate Responses by application of the Evaluation Criteria as outlined in Appendix A.

6.2 Evaluation and Selection Procedures

The Owner will evaluate Responses based on the information described in Table 3 of Appendix A and may in its discretion also consider any or all additional information received from the steps described in (a)-(e) below.

To assist in the evaluation of the Responses, the Owner may, in its discretion, but is not required to:

- (a) conduct reference checks relevant to the Project with any or all of the references cited in a Response to verify any and all information regarding a Respondent, inclusive of its directors/officers and Key Individuals;
- (b) conduct any additional investigations and/or seek any additional information that it considers necessary in the course of the Competitive Selection Process, including with respect to Nominated Projects and projects in which a Respondent Team member has been involved in the last 10 years, but which are not Nominated Projects;
- (c) seek clarification of a Response or supplementary information from any or all Respondents;
- (d) request interviews with any, some, or all Respondents to clarify any questions or considerations based on the information included in Responses or seek any supplementary information; and
- (e) rely on and consider in the evaluation of the Responses any information obtained as a result of such reference checks, investigations, requests for



clarification or supplementary information, interviews, and/or any additional information that it receives during the evaluation process.

The Owner is not obligated to complete a detailed evaluation of all Responses and may, in its discretion, after completing a preliminary review of all the Responses, discontinue detailed evaluation of any Respondent for any reason, including if the Owner:

- (f) considers a Response to be incomplete;
- (g) after reviewing the information submitted in a Response relating to the requirements set out in Section 4 of Table 3 of Appendix A, considers that the information submitted is insufficient to demonstrate to the satisfaction of the Owner, in its discretion, that the Service Provider has the financial capacity to fulfill its obligations in respect of the Project; or
- (h) judges the Response or Respondent, when compared to the Responses of other Respondents, to not be in contention to be shortlisted.

The Owner will notify Respondents of the RFQ results by sending a written notice to the Respondent Representative.

Upon request, the Owner will conduct a debriefing for any Respondent if the debriefing is requested within 90 days after a shortlist has been announced. In a debriefing, the Owner will discuss the relative strengths and weaknesses of that Respondent's Response, but the Owner will not disclose or discuss any confidential information of another Respondent.

6.3 Interviews

Respondents may be required by the Owner to have interviews regarding their Response during the evaluation process at the request of the Owner.

6.4 Changes to Respondent Teams

The Owner intends to issue the RFP only to Respondents that have been shortlisted under this RFQ as Proponents for the RFP stage. If for any reason after the Submission Time a Respondent wishes or requires to add, remove or otherwise change a member of its Respondent Team, or there is a material change in ownership or control (which includes the ability to direct or cause the direction of the management actions or policies of a member) of a member of the Respondent Team, or there is a change to the legal relationship among any or all of the Respondent and its Respondent Team members, then the Respondent will submit a



written application to the Owner for approval, including supporting information that may assist the Owner in evaluating the change. The Owner, in its discretion, may grant or refuse an application under this Section, and in exercising its discretion the Owner will consider the objective of achieving a Competitive Selection Process that is not unfair to the other Respondents. For clarity:

- (a) if the application is made after the Proponents have been determined, the Owner may refuse to permit a change to the membership of a Respondent Team if the change would, in the Owner's judgment, result in a weaker team than was originally shortlisted; or
- (b) the Owner may, in the exercise of its discretion, permit any changes to a Respondent Team, including changes as may be requested arising from changes in ownership or control of a Respondent or a Respondent Team member or changes to the legal relationship among the Respondent Team members such as the creation of a new joint venture or other legal entity or relationship in place of the Respondent Team.

The Owner's approval may include such terms and conditions as the Owner may consider appropriate. This Section 6.4 will apply until issuance of the RFP.



7 RFQ Terms and Conditions

7.1 No Obligation to Proceed

This RFQ does not commit the Owner in any way to proceed to an RFP stage or award a contract, and the Owner reserves the complete right to, at any time, reject all Responses and to terminate the Competitive Selection Process established by this RFQ and proceed with the Project in some other manner as the Owner may decide in its discretion.

7.2 Freedom of Information and Protection of Privacy Act

All documents and other records in the custody of, or under the control of, the Owner are subject to the *Freedom of Information and Protection of Privacy Act* (FOIPPA) and other applicable legislation.

By submitting a Response, the Respondent represents and warrants to the Owner that the Respondent has complied with applicable laws, including by obtaining from each individual any required consents and authorizations for the collection of information relating to such individual and to the submission of such information to the Owner as part of the Response for the purposes of this RFQ and the Competitive Selection Process.

7.3 Confidentiality of Owner Information

All non-public information pertaining to, or provided by, or on behalf of, Infrastructure BC or the Owner obtained by a Respondent as a result of participation in this RFQ is confidential and will not be disclosed without written authorization from Infrastructure BC or the Owner (as applicable). Except as expressly stated in this RFQ and subject to the FOIPPA or other applicable legislation, all documents and other records submitted in response to this RFQ will be considered confidential; however, such information or parts thereof may be released pursuant to requests under FOIPPA or other applicable legislation.

By submitting a Response, a Respondent will be deemed to have agreed to all the terms of the Confidentiality Agreement attached as part of Appendix C to this RFQ.

Proponents will also be required to sign a Participation Agreement as a condition of participating in the RFP, and such agreement will include confidentiality and other provisions. The Owner expects that the form of the Participation Agreement will be substantially as set out in Appendix F.



The Owner has engaged Infrastructure BC. Infrastructure BC has been and continues to be involved in other projects, and the Owner may receive information in respect of other projects which may be relevant to the Project. Subject to the terms of the RFQ, the Owner may in its discretion disclose information that is available from this Project to Infrastructure BC and other projects and may obtain information from other projects.

7.4 Cost of Preparing the Response

Each Respondent is solely responsible for all costs it incurs in the preparation of its Response, including without limitation all costs of providing information requested by the Owner, attending meetings, and conducting due diligence.

7.5 No Representation or Warranty

Each Respondent acknowledges by its submission of a Response that it has investigated and satisfied itself of every condition that affects the Project. Each Respondent further acknowledges and represents that its investigations have been based on its own examination, knowledge, information, and judgment, and not upon any statement, representation or information made or given by the Owner, Infrastructure BC, the Contact Person, or any advisor to the Owner, other than the information contained in this RFQ. Submission of a Response is deemed to be conclusive evidence that the Respondent has made such investigations and that the Respondent is willing to assume, and does assume, all risks affecting the Project, except as otherwise specifically stated in this RFQ. The Owner accepts no responsibility for any Respondent lacking any information.

7.6 Reservation of Rights

The Owner reserves the right, in its discretion, to exercise any or all of the following rights:

- (a) amend the scope of the Project, modify, cancel, or suspend the RFQ process or any or all stages of the Competitive Selection Process at any time for any reason;
- (b) accept or reject any Response based on the Evaluation Criteria as evaluated by the Owner;
- (c) disqualify a Response that fails to meet the Mandatory Requirements set out in Section 5.1, or for any of the reasons set out in Appendix A.2, or any other reason the Owner determines appropriate;



- (d) waive a defect, irregularity, non-conformity, or non-compliance in or with respect to a Response or failure to comply with the requirements of this RFQ, except for Mandatory Requirements, and accept that Response even if such a defect, irregularity, non-conformity, or non-compliance or failure to comply with the requirements of this RFQ would otherwise render the Response null and void;
- (e) not accept any or all Responses;
- (f) reject or disqualify any or all Response(s) for any reason without any obligation, compensation, or reimbursement to any Respondent or any of its team members;
- (g) re-advertise for new Responses, call for quotes, proposals, or tenders, or enter into negotiations for this Project or for work of a similar nature;
- (h) make any changes to the terms of the business opportunity described in this RFQ; and
- (i) amend, from time to time, any date, any time period, or deadline provided in this RFQ, upon written notice to all Respondents who submitted a Receipt Confirmation Form.

7.7 Limitation of Damages

Each Respondent, by submitting a Response, agrees that in no event will the Owner or Infrastructure BC, or any of their employees, advisors or representatives, be liable, under any circumstances, for any Claim, or to reimburse or compensate the Respondent in any manner whatsoever, including costs of preparation of the Response, loss of anticipated profits, loss of opportunity, or for any other matter. Without in any way limiting the above, each Respondent specifically agrees that it will have absolutely no Claim against the Owner or any of its employees, advisors, or representatives if the Owner for any reason whatsoever:

- (a) does not select a shortlist of Respondents;
- (b) suspends, cancels or in any way modifies the Project or the Competitive Selection Process (including modification of the scope of the Project or modification of this RFQ or both);
- (c) accepts any compliant or non-compliant Response or selects a shortlist of one or more Respondent(s);



- (d) under the terms of this RFQ, permits or does not permit a Restricted Party to advise, assist or participate as part of a Respondent Team; or
- (e) for any breach or fundamental breach of contract or legal duty of the Owner, whether express or implied.

The Respondent waives any and all Claims whatsoever, including Claims for loss of profits or loss of opportunity, if the Respondent is not shortlisted in the Competitive Selection Process or for any other reason whatsoever.

7.8 Ownership of Responses

All Responses submitted to the Owner become the property of the Owner.

7.9 Disclosure and Transparency

The Owner is committed to an open and transparent Competitive Selection Process while understanding the Respondents' need for protection of confidential commercial information. To assist the Owner in meeting its commitment, Respondents will cooperate and extend all reasonable accommodation to this endeavour.

The Owner expects to publicly disclose the following information during this stage of the Competitive Selection Process: this RFQ document, the number of Respondents, and the names of Proponents.

To ensure that all public information generated about the Project is fair and accurate and will not inadvertently or otherwise influence the outcome of the Competitive Selection Process, the disclosure of any public information generated in relation to the Project, including communications with the media and the public, will be coordinated with, and is subject to prior approval of, the Owner.

Respondents will notify the Owner of any and all requests for information or interviews received from the media.

Respondents will ensure that all members of the Respondent Team and all others associated with the Respondent also comply with these requirements.

7.10 No Communication or Collusion

By submitting a Response, a Respondent, on its own behalf and as authorized agent of each firm, corporation, or individual member of the Respondent Team, represents and confirms to the



Owner, with the knowledge and intention that the Owner may rely on such representation and confirmation, that its Response has been prepared without collusion or fraud, and in fair competition with Responses from other Respondents.

Respondents and their Respondent Team members are not to discuss or communicate, directly or indirectly, with other Respondents or their Respondent Team members or any of their respective directors, officers, employees, consultants, advisors, agents or representatives regarding the preparation, content or submission of their Responses or any other aspect of the Competitive Selection Process.

7.11 No Lobbying

Respondents and their respective Respondent Teams, the members of their Respondent Teams, and their respective directors, officers, employees, consultants, agents, advisors, and representatives will not engage in any form of political or other lobbying whatsoever in relation to the Project, this RFQ, or the Competitive Selection Process, including for the purpose of influencing the outcome of the Competitive Selection Process. Further, no such person (other than as expressly contemplated by this RFQ) will attempt to communicate in relation to the Project, this RFQ, or the Competitive Selection Process, directly or indirectly, with any representative of the Government (including any Minister or Deputy Minister, any member of the Executive Council, or any Members of the Legislative Assembly) any Restricted Parties, or any director, officer, employee, agent, advisor, consultant, or representative of any of the foregoing, as applicable, for any purpose whatsoever.

In the event of any lobbying or communication in contravention of this Section by any Respondent, Respondent Team members, or their respective directors, officers, employees, consultants, agents, advisors or representatives, the Owner in its discretion may at any time, but will not be required to, reject any and all Responses submitted by that Respondent without further consideration.

7.12 Relationship Disclosure and Review Process

The Owner reserves the right to disqualify any Respondent that in the Owner's opinion has a conflict of interest or an unfair advantage, whether it currently exists or is likely to arise in the future or may permit the Respondent to continue and impose such conditions as the Owner may consider to be in the public interest or otherwise required by the Owner.



Respondents will submit the form attached as Appendix E and disclose all conflicts of interest or unfair advantage.

Respondents, including all firms, corporations or individual member of a Respondent Team, will promptly disclose to the Contact Person any potential conflict of interest and existing business relationships they may have with the Owner, Infrastructure BC (or any members of the Owner or Infrastructure BC) or others providing advice or services to the Owner with respect to the Project, or any other matter that gives rise, or might give rise, to an unfair advantage. At the time of such disclosure, the Respondent will advise the Contact Person how the Respondent proposes to mitigate, minimize, or eliminate the situation.

For the purposes of this RFQ, references to unfair advantage include references to confidential information that is not, or would not reasonably be expected to be, available to all Respondents.

The Owner and the Conflict-of-Interest Adjudicator (the COI Adjudicator) may, in their discretion, consider actual, perceived, or potential conflicts of interest and unfair advantage.

7.12.1 Use or Inclusion of Restricted Parties

The Owner may, in its discretion, disqualify a Respondent, or may permit a Respondent to continue and impose such conditions as the Owner may consider to be in the public interest or otherwise required by the Owner, if the Respondent is a Restricted Party, or if the Respondent uses a Restricted Party:

- (a) to advise or otherwise assist the Respondent respecting the Respondent's participation in the Competitive Selection Process; or
- (b) as a Respondent Team member or as an employee, advisor or consultant to the Respondent or a Respondent Team member.

Each Respondent is responsible, and bears the onus, to ensure that neither the Respondent nor any Respondent Team member uses or seeks advice or assistance from any Restricted Party or includes any Restricted Party in the Respondent Team except as permitted by this Section 7.12.

7.12.2 Current Restricted Parties

At this RFQ stage, and without limiting the definition of Restricted Parties, the Owner has identified the following persons as Restricted Parties.

- Boughton Law Corporation;



- DLA Piper (Canada) LLP;
- Hedgehog Technologies;
- Integrated Sustainability Consultants Ltd.;
- Jeffrey Hand (Innovative Legal Solutions LLP);
- Stantec Consulting Ltd.; and
- The Owner and Infrastructure BC
 - including their former and current employees who fall within the definition of Restricted Party.

This is not an exhaustive list of Restricted Parties. Additional persons may be added to, or deleted from, the list during any stage of the Competitive Selection Process through an Addendum.

7.12.3 Shared Use

A Shared Use Person is a person identified by the Owner as eligible to enter into arrangements with any and all Respondents but may not enter into exclusive arrangements with any Respondent. As of the date of this RFQ, no Shared Use Persons have been identified.

7.12.4 Conflict of Interest Adjudicator

The Owner has appointed a COI Adjudicator to provide decisions on conflicts of interest or unfair advantage issues, including whether any person is a Restricted Party.

The COI Adjudicator and the Owner may make decisions or exercise rights under this Section 7.12 and this RFQ for conflicts of interest, unfair advantage whether addressed in advance or otherwise, and all provisions of this Section 7.12 will apply with such modifications as the Owner or the COI Adjudicator may consider necessary.

The Owner or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time.

There is no requirement for all issues to be referred to the COI Adjudicator.

Boughton Law Corporation is a Restricted Party. By submitting a Response, the Respondent, and the Respondent on behalf of each Respondent Team member, expressly consents to Boughton Law Corporation continuing to act as COI Adjudicator in relation to this RFQ and the



Project despite any information of the Respondent or any Respondent Team member and any solicitor-client relationship that the Respondent may have had, or may have, with Boughton Law Corporation in relation to matters other than this RFQ and the Project. This Section is not intended to waive any of the Respondent's rights of confidentiality or solicitor-client privilege. The Owner reserves the right at any time to waive any provision of this Section.

7.12.5 Request for Advance Decision

A Respondent or a prospective member or advisor of a Respondent Team who has any concerns regarding whether a current or prospective employee, advisor or member of that Respondent Team is or may be a Restricted Party, or has a concern about any conflict or unfair advantage it may have, is encouraged to request an advance decision in accordance with this Section 7.12.5.

To request an advance decision on whether a person is a Restricted Party, a Respondent or prospective team member or advisor of that Respondent Team should submit to the Contact Person, not less than 10 Business Days prior to the Submission Time by email, the following information:

- (a) names and contact information of the Respondent and the person for which the advance opinion is requested;
- (b) a description of the relationship that raises the possibility or perception of a conflict of interest or unfair advantage;
- (c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate the conflict of interest or unfair advantage, including the effect of confidential information; and
- (d) copies of any relevant documentation.

The Owner may make an advance decision or may refer the request for an advance decision to the COI Adjudicator. If the Owner refers the request to the COI Adjudicator, the Owner may provide input regarding the issues raised to the COI Adjudicator.

Subject to Section 7.2, all requests for advance decisions will be treated in confidence. If a Respondent or prospective team member or advisor becomes a Restricted Party, it may be listed in an Addendum or in subsequent Competitive Selection Process documents as a Restricted Party.



7.12.6 The Owner May Request Advance Decision

The Owner may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Owner identifies a potential conflict, unfair advantage or a person who may be a Restricted Party. The Owner will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Owner seeks an advance decision from the COI Adjudicator, the Owner will give notice to the possible Respondent and may give notice to the possible Restricted Party so that they may provide input regarding the issues raised to the COI Adjudicator.

The onus is on the Respondent to clear any potential conflict, unfair advantage, or Restricted Party, or to establish any conditions for continued participation, and the Owner may require that the Respondent make an application under Section 7.12.5.

7.12.7 Decisions Final and Binding

The decision of the Owner or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Respondents, Respondent Team members, and the Owner. The Owner or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

7.12.8 Exclusivity

Unless permitted by the Owner, in its discretion, or permitted as a Shared Use Person, each Respondent will ensure that no member of its Respondent Team, any firm or employer of any of its Key Individuals, or any Affiliated Person of any member of its Respondent Team, or any firm or employer of any of its Key Individuals, participates as a member of any other Respondent Team.

If the Respondent contravenes the foregoing, the Owner reserves the right to disqualify the Respondent, or to permit the Respondent to continue and impose such conditions as may be required by the Owner. Each Respondent is responsible, and bears the onus, to ensure that the Respondent, each member of its Respondent Team, and their respective Affiliated Persons do not contravene the foregoing.

A Respondent or a prospective Respondent Team member who has any concerns regarding whether participation does, or will, contravene the foregoing is encouraged to request an advance decision. To request an advance decision on matters related to exclusivity, the



Respondent or prospective Respondent Team member should submit to the Contact Person, not less than 10 Business Days prior to the Submission Time by email, the following information:

- (a) names and contact information of the Respondent or prospective Respondent Team member making the disclosure;
- (b) a description of the relationship that raises the possibility of non-exclusivity;
- (c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate any material adverse or potential material adverse effect of the non-exclusivity on the competitiveness or integrity of the Competitive Selection Process; and
- (d) copies of any relevant documentation.

The Owner may require additional information or documentation to demonstrate to the satisfaction of the Owner in its discretion that no such non-exclusivity exists or, if it does, that measures satisfactory to the Owner in its discretion have been or will be implemented to eliminate or mitigate any risk to the competitiveness or integrity of the Competitive Selection Process.

7.12.9 Exclusivity – The Owner May Request Advance Decisions

The Owner may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Owner identifies a matter related to exclusivity. The Owner will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Owner seeks an advance decision from the COI Adjudicator, the Owner will give notice to the Respondent so that it may make its own response to the COI Adjudicator.

The onus is on the Respondent to clear any matter related to exclusivity or to establish any conditions for continued participation, and the Owner may require that the Respondent make an application under Section 7.12.8.

7.12.10 Exclusivity – Decisions Final and Binding

The decision of the Owner or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Respondents, Respondent Team members and the Owner. The Owner or the COI Adjudicator, as applicable, has discretion to



establish the relevant processes from time to time, including any circumstance in which a decision may be amended or supplemented.

The Owner may provide any decision by the Owner or the COI Adjudicator regarding matters related to exclusivity to all Respondents if the Owner, in its discretion, determines that the decision is of general application.

7.13 Legal Counsel

DLA Piper (Canada) LLP is a Restricted Party. By submitting a Response, the Respondent and the Respondent on behalf of each Respondent Team member expressly consents to DLA Piper (Canada) LLP continuing to represent the Owner for all matters in relation to this RFQ and the Project, including any matter that is adverse to the Respondent, despite any information of the Respondent or any Respondent Team member and any solicitor-client relationship that the Respondent or any Respondent Team member may have had, or may have, with DLA Piper (Canada) LLP in relation to matters other than this RFQ and the Project. This Section is not intended to waive any of the Respondent's rights of confidentiality or solicitor-client privilege. The Owner reserves the right at any time to waive any provision of this Section.

7.14 Fairness Reviewer

The Owner has appointed Jeffrey Hand (Innovative Legal Solutions LLP) as the fairness reviewer (the Fairness Reviewer) to monitor the Competitive Selection Process. The Fairness Reviewer will act as an independent observer of the fairness of the implementation of the Competitive Selection Process, up to the selection of a Preferred Proponent. The Fairness Reviewer will provide a written report to the Owner that the Owner will make public.

The Fairness Reviewer will be:

- (a) provided full access to all documents, meetings and information related to the process under this RFQ which the Fairness Reviewer, in its discretion, decides is required; and
- (b) kept fully informed by the Owner of all documents and activities associated with this RFQ.

Respondents may contact the Fairness Reviewer directly with regard to concerns about the fairness of the Competitive Selection Process.



8 Definitions and Interpretation

8.1 Definitions

In this RFQ:

Addenda or Addendum means each amendment to this RFQ issued by the Contact Person as described in Section 5.10.

Affiliated Persons or affiliated person, or persons affiliated with each other, are:

- (a) a corporation and
 - (1) a person by whom the corporation is controlled,
 - (2) each member of an affiliated group of persons by which the corporation is controlled, and
 - (3) a spouse or common-law partner of a person described in subparagraph (1) or (2) or (b);
- (b) two corporations, if
 - (1) each corporation is controlled by a person, and the person by whom one corporation is controlled is affiliated with the person by whom the other corporation is controlled,
 - (2) one corporation is controlled by a person, the other corporation is controlled by a group of persons, and each member of that group is affiliated with that person, or
 - (3) each corporation is controlled by a group of persons, and each member of each group is affiliated with at least one member of the other group;
- (c) a corporation and a partnership, if the corporation is controlled by a particular group of persons, each member of which is affiliated with at least one member of a majority interest group of partners of the partnership, and each member of that majority interest group is affiliated with at least one member of the particular group;
- (d) a partnership and a majority interest partner of the partnership;
- (e) two partnerships, if



- (1) the same person is a majority interest partner of both partnerships,
 - (2) a majority interest partner of one partnership is affiliated with each member of a majority interest group of partners of the other partnership, or
 - (3) each member of a majority interest group of partners of each partnership is affiliated with at least one member of a majority interest group of partners of the other partnership;
- (f) a person and a trust, if the person
- (1) is a majority interest beneficiary of the trust, or
 - (2) would, if this subsection were read without reference to this paragraph, be affiliated with a majority interest beneficiary of the trust; and
- (g) two trusts, if a contributor to one of the trusts is affiliated with a contributor to the other trust and
- (1) a majority interest beneficiary of one of the trusts is affiliated with a majority interest beneficiary of the other trust,
 - (2) a majority interest beneficiary of one of the trusts is affiliated with each member of a majority interest group of beneficiaries of the other trust, or
 - (3) each member of a majority interest group of beneficiaries of each of the trusts is affiliated with at least one member of a majority interest group of beneficiaries of the other trust.

Business Day(s) means a standard day for conducting business, excluding government holidays and weekends.

Claim means any claim, demand, liability, damage, loss, suit, action, or cause of action, whether arising in contract, tort or otherwise, and all costs and expenses relating thereto.

Collaborative Meetings has the meaning set out in Section 4.2.1.

Conflict of Interest Adjudicator or **COI Adjudicator** has the meaning set out in Section 7.12.4.



Competitive Selection Process means the overall process for the selection of a Preferred Proponent for the Project including, but not limited to, this RFQ.

Confidential Information has the meaning set out in Appendix C.

Confidentiality Agreement means the agreement referred to in Appendix C to this RFQ.

Contact Person means the person identified as such in the Summary of Key Information, or such other person as may be appointed by the Owner for that purpose.

Contract Execution means the time when the Service Contract and all other agreements related to the Project have been executed and delivered and all conditions to the effectiveness of the Service Contract have been satisfied.

Enquiry has the meaning set out in Section 5.7.

Evaluation Criteria means the criteria referred to in A.2 of Appendix A.

Executive in Charge means the senior executive of the Respondent who will be in responsible charge for delivery of the services, as described in the Respondent's Response, and as may be changed pursuant to this RFQ.

Fairness Reviewer has the meaning set out in Section 7.14.

Final Draft Service Contract has the meaning set out in Section 3.1.

Freedom of Information and Protection of Privacy Act or **FOIPPA** means the Freedom of Information and Protection of Privacy Act (British Columbia).

Government means the Government of British Columbia.

GST means Goods and Services Tax.

Infrastructure BC means Infrastructure BC Inc.

Initial Draft Service Contract means the draft form of the Service Contract issued under the RFP, as amended pursuant to the terms of the RFP.

Key Individuals of a Respondent Team means the specific individuals, exclusive to the Respondent, filling the following roles (or equivalent), as described in the Respondent's Response, and as may be changed pursuant to this RFQ:

- (a) Executive in Charge;
- (b) Plant Operations Manager; and
- (c) Lead Plant Operator.



Key Individuals may fill multiple non-Key Individual roles provided they have the qualifications and experience for all the roles.

Lead Plant Operator means the individual responsible for leading the Plant's staff and is responsible for the Plant's operations and maintenance, as described in the Respondent's Response, and as may be changed pursuant to this RFQ.

Mandatory Requirements has the meaning set out in Section 5.1.

Minimum Requirements has the meaning set out in A.2 of Appendix A.

Nominated Projects means a project nominated by the Respondent in its Response, as requested in Section 1.3 in Table 4 of Appendix A.

Owner means the Ministry of Water, Land, and Resource Stewardship.

Participation Agreement means the form substantially as attached as Appendix F.

Plant means the Britannia Mine Water Treatment Plant.

Plant Operations Manager means the individual responsible for managing the Plant's operations and maintenance, as described in the Respondent's Response, and as may be changed pursuant to this RFQ.

Preferred Proponent means the Proponent selected by the Owner pursuant to the RFP to finalize the Service Contract.

Project means the operation and maintenance of the Plant and all other works ancillary to the Plant in accordance with the Service Contract.

Proponent means a Respondent who has been shortlisted under this RFQ to be eligible to submit a Proposal in response to the RFP.

Proposal means the submission prepared by a Proponent in response to the Request for Proposals.

Receipt Confirmation Form means the form substantially as attached as Appendix B.

Relationship Disclosure Form means the form substantially as attached as Appendix E.

Respondent means:

- before the Submission Time any party described in Section 1.3 that has signed and submitted a Receipt Confirmation Form confirming an intention to submit a Response; and



- after the Submission Time any party described in Section 1.3 that has submitted a Response.

Respondent Representative means the person, identified in the Receipt Confirmation Form (Appendix B) and Response Declaration Form (Appendix D), who is fully authorized to represent the Respondent in any and all matters related to its Response.

Respondent Team means a Service Provider and its Key Individuals, as described in the Respondent's Response and as may be changed pursuant to this RFQ.

Response means the formal response to this RFQ by a Respondent.

Response Declaration Form means the form substantially as attached as Appendix D.

Restricted Party means those persons (including their former and current employees) who have a conflict of interest or had, or currently have, participation or involvement in the Competitive Selection Process or the design, planning or implementation of the Project, and who have or may provide a material unfair advantage, including without limitation as a result of any Confidential Information that is not, or would not reasonably be expected to be, available to all other Respondents.

RFP means the Request for Proposals, which may be issued by the Owner as a stage of the Competitive Selection Process.

RFQ means this Request for Qualifications, including the Appendices, issued by the Owner as the first stage of the Competitive Selection Process.

Service Contract has the meaning set out in Section 1.1.

Service Provider means the individuals, corporations, other entities, or the underlying legal entities that make up a legal structure and who have the direct responsibility to operate and maintain the Plant, as described in the Respondent's Response, and as may be changed pursuant to this RFQ.

Shared Use Person means those persons, if any, who are specifically named in Section 7.12.3.

Site means the site upon which the Plant is located.

Statement of Requirements has the meaning set out in Section 3.1

Submission Location means the submission location identified as such in the Summary of Key Information.



Submission Time means the time and date indicated as such in the Summary of Key Information.

Summary of Key Information means the summary of key information on page 2 of this RFQ.



8.2 Interpretation

In this RFQ:

- (a) any action, decision, determination, consent, approval, or any other thing to be performed, made, or exercised by or on behalf of the Owner, including the exercise of “discretion” or words of like effect, is at the sole, absolute and unfettered discretion of the Owner;
- (b) the use of headings is for convenience only and headings are not to be used in the interpretation of this RFQ;
- (c) a reference to a Section or Appendix, unless otherwise indicated, is a reference to a Section of, or Appendix to, this RFQ;
- (d) words, including “they”, “them” and “their”, which may import the plural include the singular and vice versa;
- (e) words which may import gender are interpreted as gender neutral;
- (f) the word “including” when used in this RFQ is not to be read as limiting;
- (g) all dollar values are Canadian dollars unless otherwise indicated;
- (h) a reference to a “person” includes a reference to an individual, legal personal representative, corporation, body corporate, firm, partnership, trust, trustee, syndicate, joint venture, limited liability company, association, unincorporated organization, union, or government authority;
- (i) all time references are to the 24-hour time clock system unless otherwise indicated; and
- (j) each Appendix attached to this RFQ is an integral part of this RFQ as if set out at length in the body of this RFQ.

This RFQ may be subject to one or more trade agreements.



Appendix A Response Guidelines and Evaluation Criteria

A.1 Response Guidelines

Responses should:

- (a) be clearly marked with the words, “**Response to RFQ – Britannia Mine Water Treatment Plant Project**” and addressed to the Submission Location;
- (b) include all of the information requested in this Appendix A. Materials that are not requested in this Appendix A may not be evaluated, at the discretion of the Owner;
- (c) for Package 2, be limited to 50 pages, including the Key individuals’ resumes.
Material submitted which exceeds the page limit may not be evaluated, at the discretion of the Owner;
- (d) be clear and concise;
- (e) be printable on 8.5” x 11” paper size with a minimum font size of 11 point;
and
- (f) be submitted as follows:



Package	Contents	Electronic Submission
Package 1	<ol style="list-style-type: none"> 1. Transmittal Letter; 2. Response Declaration Form (see Appendix D) signed by the Respondent; 3. A table containing the names and company names of the Key Individuals; and 4. Relationship Disclosure Form (see Appendix E) signed by the Respondent. 	<p>An electronic copy of the Response is to be emailed to the Contact Person or delivered in person as described in Section 5.4. Respondents should provide the following electronic files:</p> <ol style="list-style-type: none"> 1. a consolidated file containing the entire Response; 2. an individual file for each of Packages 1, 2, 3, and 4; and 3. individual files within Packages 2 and 3 for each major section described in Table 4 of the Appendix A.
Package 2	Response (see Table 3 of this Appendix A) excluding the financial information provided in Package 3.	
Package 3	Insurance and Bonding information (see Section 4.1 and Section 4.2 of Table 4 of this Appendix A).	
Package 4	<p>Nominated Projects Summary Matrix (Form A-1)</p> <p>Nominated Projects (Form A-2)</p>	

A.2 Evaluation

MINIMUM REQUIREMENTS

The Owner will evaluate Responses and determine, in its discretion, if the Respondent Team adequately meets the minimum requirements stated in Table 2 (the Minimum Requirements). Should any Respondent Team fail to adequately meet the Minimum Requirements, the Owner



may discontinue the evaluation of that Respondent Team's Response in accordance with Sections 6.2 and 7.6 of this RFQ.

TABLE 2 MINIMUM REQUIREMENTS

Insurance and Bonding
Sufficient capacity of the Service Provider to undertake the Project
See Section 4 of Response Format (Table 4 of Appendix A).

EVALUATION CRITERIA

Subject to Section 6.2, for those Respondent Teams that adequately meet the Minimum Requirements, the Owner will evaluate Responses by applying the Evaluation Criteria and Weighting in Table 3 below.

TABLE 3 EVALUATION CRITERIA AND WEIGHTING

Section	Evaluation Criteria	Weighting
Section 2 Operations & Maintenance	Strength and relevance of demonstrated experience and capability of the Service Provider to undertake the Project with respect to the following:	
	2.1 Plant & Asset Management Experience (refer to Section 2.1 of Table 4 of this Appendix)	25 points
	2.2 Operations Experience (refer to Section 2.2 of Table 4 of this Appendix)	25 points
	2.3 Maintenance Experience (refer to Section 2.3 of Table 4 of this Appendix)	20 points



Section	Evaluation Criteria	Weighting
	2.4 Key Individuals (refer to Section 2.4 of Table 4 of this Appendix)	20 points
Section 3 Construction Management	Strength and relevance of demonstrated experience and capability of the Service Provider to undertake the Project with respect to the following:	
	3.1 Construction Management Experience (refer to Section 3 of Table 4 of this Appendix)	10 points
Total		100 points

DISQUALIFICATION OF RESPONSES

Without limitation, the Owner may, in its discretion, disqualify a Response if:

- (a) background investigations reveal any criminal affiliations or activities by the Respondent, or a member of the Respondent Team and such affiliations or activities would, in the opinion of the Owner, interfere with the integrity of the Competitive Selection Process; or
- (b) the Response includes a false or misleading statement, claim or information.

The Respondent and any member of the Respondent Team may be required to undertake a criminal-records check in order to participate in the Project.



A.3 Response Format

Respondents should use the Section numbers and titles provided in Table 4 below in preparing their Responses.

TABLE 4 RESPONSE CONTENT REQUIREMENTS

Section	Title	Response Content Requirements
1.	Introduction and Nominated Projects	
1.1	Proposed Respondent Team and Organization	<p>(a) Provide the legal name of the entity for the Service Provider with a short description for publication of teams shortlisted for the RFP stage.</p> <p>(b) Provide an organization chart(s), at the corporate level, including Key Individuals, which shows the reporting relationships, and authority of, the Respondent Team members and any anticipated changes contemplated over the Project's delivery.</p> <p>(c) Describe the business relationships among the Respondent Team members (e.g., corporation, joint-venture, partnerships), if applicable.</p>



Section	Title	Response Content Requirements
1.2	Contact Information	<p>Provide the name and contact details for the Respondent Representative. The Respondent Representative will be the only person to receive communication from the Contact Person regarding this RFQ.</p> <ul style="list-style-type: none"> (a) Name; (b) Employer; (c) Mailing/courier addresses; (d) Telephone number; and (e) Email address.
1.3	Nominated Projects	<p>Submit a maximum of 7 Nominated Projects using Form A-1 (Nominated Projects Summary Matrix) and Form A-2 (Nominated Project Details) of this Appendix A. Note that more current Nominated Projects may be considered to have greater relevance than older ones.</p> <p>Confirm that each reference contact is aware their name is being included and is willing to provide a reference to the Owner. References should be current employees of the project owner.</p>



Section	Title	Response Content Requirements
2.	Operations & Maintenance	
2.1	Plant & Asset Management Experience	<p>Using up to 3 Nominated Projects relevant to each of sub-sections (a) through (c) below, describe the Service Provider's experience and capability for each of the following:</p> <ul style="list-style-type: none"> (a) Management of facilities similar in scope, complexity, and size to the Project (e.g., acid rock drainage treatment plants, established water and / or wastewater treatment plants, industrial water treatment / metal precipitation plants); (b) Administration of an asset management program consisting of equipment of similar size and complexity, including working with external consultants to produce deficiency lists, reporting to the Owner, and successfully addressing such deficiencies to produce efficient maintenance programs; and (c) Management of information including but not limited to maintenance of redline drawings, operation & maintenance manuals, shop drawings, chemical usage, spare parts inventory, SCADA data, and maintenance records.



Section	Title	Response Content Requirements
2.2	Operations Experience	<p>Using up to 3 Nominated Projects relevant to each of sub-sections (a) and (b) below, describe the Service Provider's operations experience and capability with each of following:</p> <ul style="list-style-type: none"> (a) Operating and maintaining facilities with minimal disruptions to operations through appropriate operation redundancies, spare part inventory; (b) Sampling water quality and coordinating testing through third party laboratories and producing monthly reports to the Owner;
2.3	Maintenance Experience	<p>Using up to 3 Nominated Projects, relevant to each of sub-sections (a) through (d) below. describe the Service Provider's maintenance experience and capability with each of the following:</p> <ul style="list-style-type: none"> (a) the integration of a preventative maintenance program into operator tasks to ensure that best value for equipment service life is attained; (b) Prevention of unplanned downtimes and optimizing downtime; (c) Managing tight maintenance turnaround windows; and (d) Maintain a plant in good working order.



Section	Title	Response Content Requirements
2.4	Key Individuals <ul style="list-style-type: none"> Executive in Charge; Plant Operations Manager; and Lead Plant Operator. 	<p>(a) Describe the role and responsibility of the following Key Individuals for the Project, as defined in this RFQ, and identified in the Project organization chart:</p> <ul style="list-style-type: none"> i. Executive in Charge ii. Plant Operations Manager; and iii. Lead Plant Operator <p>(b) Describe the depth of experience including how the Key Individuals will be supported during the term of the contract; for example, cover for holidays.</p> <p>(c) Provide a resume for each of the above Key Individuals. At a minimum, the following information is required:</p> <ul style="list-style-type: none"> i. Name, professional qualifications, designation(s), a summary of education and description of relevance to qualifications outlined in Section 3.3.2; ii. Two references (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to relevant projects. Respondents are to confirm that each reference contact is aware their name is being included and



Section	Title	Response Content Requirements
		<p>is willing to provide a reference to the Owner. References should be current employees of the project owner; and</p> <p>iii. Provide a list of relevant projects and positions held by each of the above Key Individuals within the past 10 years, in chronological order, providing a brief description of the role, responsibility, and percentage of time physically spent on the project site for each. Demonstrate how this experience supports the capability of the respective Key Individual for the proposed role in the Project.</p> <p>These referenced projects do not need to be Nominated Projects.</p> <p>(d) Describe the percentage of time the above Key Individuals plan to be physically on the Site.</p>
3.	Construction Management	
3.1	Construction Experience	<p>Using up to 2 Nominated Projects relevant to the following sub-sections below, describe the Service Provider's experience as a construction manager, or procuring a suitable construction manager for the following:</p> <p>(a) Construction of buried utilities, particularly sanitary piping, including tie-in to a live system.</p>



Section	Title	Response Content Requirements
		<p>(b) Construction and integration of electrical and instrumentation components into a live system including necessary programming and wiring.</p> <p>(c) Civil site works.</p> <p>(d) Process mechanical works.</p>
4	Insurance and Bonding	
4.1	Insurance Requirements The Owner reserves the right to include additional insurance requirements in the Service Contract.	<p>a) Written confirmation from an insurance company, generally in the form of the Insurance Undertakings contained in Appendix H and Appendix I, that the following coverage will be available for the Project if the Respondent is awarded a contract:</p> <p>(i) Commercial general liability insurance coverage of not less than \$25 million inclusive per occurrence; \$25 million general aggregate for bodily injury, death and damage to property including loss of use thereof; product/completed operations liability with a limit of \$25 million annual aggregate.</p> <p>(ii) Environmental Impairment Liability (Pollution Legal Liability) coverage of not less than \$25 million inclusive per occurrence; insuring against bodily injury, property damage, and cleanup expenses (including removal and/or transit and disposal of</p>

Section	Title	Response Content Requirements
		contaminants) arising from gradual or sudden pollution events arising from the performance of this Agreement by the Contractor
4.2	Bonding Requirements	Written confirmation from a surety, generally in the form of the Bonding Undertaking contained in Appendix G, that the Respondent will be able to obtain a \$3 million demand bond written by a surety, or sureties, authorized to conduct business in British Columbia, if the Respondent is awarded a contract.



Form A-1: Nominated Projects Summary Matrix

See separate Excel file.



Form A-2: Nominated Projects Details

Identify Respondent, Respondent Team Member, and number projects sequentially 1 through 7. Maximum 3 single-sided pages in length per project.

Item	Notes to Respondents
Name of project	Details including official project name
Location of project	Country, province/state
Owner	Organization name
Reference contact details	Current information for key owner contacts (individuals), including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence. By providing this information you are authorizing the Owner or the Owner's representatives to contact these individuals for all purposes, including gathering information and documentation, in connection with this RFQ.
Description of project	Describe where the facility is, the facility's purpose, the contractual arrangement between the facility owner and the Respondent, and the term of the contractual arrangement.



Item	Notes to Respondents
Relevance	<p>Respondents are to clearly establish the relevance of their Nominated Projects to the Project. (e.g., scope similarities, experience operating and maintaining facilities of similar size and complexity (e.g. water or wastewater treatment plants), operating and maintaining acid rock drainage treatment plants, and knowledge of creating and maintaining asset management programs).</p> <p>Use of ISO 14001 certified treatment system, industrial water treatment / metal precipitation plants, management of plants over the long term (e.g. 15-to-20-year service contracts).</p>
Role(s) on project	Specific role, duties, and responsibilities of applicable Respondent Team members.
Performance	<p>Describe the performance in meeting obligations related to the contract.</p> <p>If there were any issues, describe how they were resolved.</p> <p>In addition, describe owner's satisfaction.</p> <p>For projects demonstrating construction management, describe performance related to schedule management, scope management, and budget management.</p>
Other information	Any information the Respondent considers relevant to the Evaluation Criteria.



Appendix B Receipt Confirmation Form

(To be submitted by the Respondent Representative on receipt of this RFQ)

Request for Qualifications

Britannia Mine Water Treatment Plant Project

To receive any further distributed information about this Request for Qualifications, please execute and email both pages of this Receipt Confirmation Form as soon as possible to:

Marc Li

Email: Marc.Li@infrastructurebc.com

Respondent Contact Information

Name of Respondent: _____

Street Address: _____

City: _____

Postal/Zip Code: _____

Province/State: _____

Country: _____

Mailing Address, if
different: _____

Email Address: _____

Telephone: _____

Contact Person: _____



ACKNOWLEDGMENT OF TERMS OF RFQ AND CONFIDENTIALITY

The undersigned is a duly authorized representative of the Respondent and has the power and authority to sign this Receipt Confirmation Form on behalf of such Respondent or other interested party.

The Respondent or other interested party hereby acknowledges receipt and review of this RFQ, and all of the terms and conditions contained therein, including, without limitation, all appendices attached thereto and agrees to comply with all of the terms and conditions set out in this RFQ.

For greater certainty, the Respondent or other interested party in executing this Receipt Confirmation Form agrees to comply with the Confidentiality Agreement provisions set out in Appendix C.

Respondent Representative or other interested party:

Authorized Signature

Name of the Authorized Signatory

Title

Date



Appendix C Confidentiality Agreement

C.1 Interpretation

In this Agreement:

- (a) Agreement means this Appendix C, which is subject to the RFP,
- (b) Confidential Information means all documents, knowledge and information provided by the Owner or any of its Representatives (the Disclosing Party) to, or otherwise obtained by, the Recipient or any of its Representatives (the Receiving Party), whether before or after the date of this Agreement, and whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, this RFQ, the RFP or the Competitive Selection Process including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:
 - (i) is or subsequently becomes available to the public, other than through a breach of this Agreement by the Receiving Party or through a breach of a Confidentiality Agreement which another person has entered into concerning the Confidential Information;
 - (ii) is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Agreement and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - (iii) was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of this Agreement and did not originate, directly or indirectly, from the Disclosing Party;
 - (iv) was developed independently by the Receiving Party without the use of any Confidential Information; or



- (v) is required to be disclosed pursuant to any judicial, regulatory, or governmental order validly issued under applicable law.
- (c) Permitted Purposes means evaluating the Project, preparing a Response, and any other use permitted by this Agreement.
- (d) Recipient means a Respondent or any other interested party who completes a Receipt Confirmation Form.
- (e) Representative means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or other member of a Respondent Team or any other person contributing to or involved with the preparation or evaluation of Responses or proposals, as the case may be, or otherwise retained by the Recipient, the Owner or Infrastructure BC in connection with the Project.
- (f) all capitalized terms not otherwise defined in this Agreement have the respective meanings ascribed to them in Section 8.

C.2 Confidentiality

The Recipient will keep all Confidential Information strictly confidential and will not without the prior written consent of the Owner, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Agreement and will ensure that each of its Representatives agrees to keep such information confidential and to be bound by the terms contained herein.

C.3 Ownership of Confidential Information

The Owner owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Agreement, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of 3 years after the date of this Agreement, and will not, without the prior express written consent of an authorized representative of the Owner, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to



be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.

C.4 Limited Disclosure

The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Response or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Infrastructure BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.

C.5 Destruction on Demand

On written request, the Recipient will promptly deliver to Infrastructure BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Recipient will confirm that delivery or destruction to Infrastructure BC in writing, all in accordance with the instructions of Infrastructure BC; provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority pursuant to applicable law.

C.6 Acknowledgment of Irreparable Harm

The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Owner or Infrastructure BC may be irreparably harmed if any provision of this Agreement were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Owner will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any of the provisions of this Agreement by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Owner may be entitled at law or in equity.

C.7 Waiver

No failure to exercise, and no delay in exercising, any right or remedy under this Agreement by the Owner will be deemed to be a waiver of that right or remedy. No waiver of any breach of any



provision of this Agreement will be deemed to be a waiver of any subsequent breach of that provision or of any similar provision.

C.8 Severability

If any portion of this Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction then that portion will be severed and the remaining portion will remain in full force and effect.

C.9 Enurement

This Agreement enures to the benefit of the Owner and Infrastructure BC and binds the Recipient and its successors.



Appendix D Response Declaration Form

By executing this Response Declaration Form, the Respondent agrees to the provisions of this RFQ and this Response Declaration Form. Capitalized terms in this Response Declaration Form are defined in Section 8 of this RFQ.

[RFQ Respondent's Letterhead]

To: Insert Organization and Submission Location

Attention: Marc Li

Re: Request for Qualifications titled Britannia Mine Water Treatment Plant Project

Insert Respondent Name Response

In consideration of the Owner's agreement to consider Responses in accordance with the terms of this RFQ, the Respondent hereby agrees, confirms, and acknowledges, on its own behalf and on behalf of each member of the Respondent Team, that:

(a) Response

- (i) This Response Declaration Form has been duly authorized and validly executed;
- (ii) The Respondent is bound by all statements and representations in its Response;
- (iii) Its Response is in all respects a fair Response made without collusion or fraud; and
- (iv) The Owner reserves the right to verify information in the Respondent's Response and conduct any background investigations including criminal record investigations, verification of the Response, credit enquiries, litigation searches, bankruptcy registrations and taxpayer information investigations or other investigations on all or any of the Respondent Team members, and by submitting a Response the Respondent agrees that it consents to the conduct of all or any of those investigations by the Owner.

(b) Acknowledgements with Respect to this RFQ



- (i) The Respondent has received, read, examined, and understood the entire RFQ including all of the terms and conditions, all documents listed in this RFQ's table of contents, and any and all Addenda;
 - (ii) The Respondent agrees to be bound by the entire RFQ including all of the terms and conditions, including without limitation Section 7.7, all documents listed in this RFQ's table of contents, and any and all Addenda;
 - (iii) The Respondent's Representative identified below is fully authorized to represent the Respondent in any and all matters related to its Response, including but not limited to providing clarifications and additional information that may be requested in association with this RFQ;
 - (iv) The Respondent has disclosed all relevant relationships, in accordance with the instructions and format outlined in the Relationship Disclosure Form; and
 - (v) The Respondent has had sufficient time to consider and has satisfied itself as to the applicability of the material in this RFQ and any and all conditions that may in any way affect its Response.
- (c) Evaluation of Responses
- (i) This RFQ is not an offer, a tender or a request for proposals; it is a Request for Qualifications, and the responsibility of the Owner is limited to consider Responses in accordance with this RFQ.
- (d) Consent of Respondent Team
- (i) The Respondent has obtained the express written consent and agreement of each member of the Respondent Team, as listed below, to all the terms of this Response Declaration Form.
- (e) The Respondent Team consists of:



TABLE 5 FIRM NAMES

Name of Respondent Team Member - Firm	Address	Role on Team

Any firm mentioned in the Response should be included in the table above.

TABLE 6 INDIVIDUAL NAMES

Name of Respondent Team Member - Individual	Address	Role on Team	Key Individual (Y/N)

Any individual mentioned in the Response should be included in the table above.



RESPONDENT**RESPONDENT REPRESENTATIVE**

Name of Firm

Name

Address

Email Address

Address

Name of Authorized Signatory

Telephone

Signature

If the Respondent is a joint venture, or special purpose entity – by each of its joint venture members, as applicable.



Appendix E Relationship Disclosure Form

By executing this Relationship Disclosure Form, the Respondent is making the disclosure on its own behalf and on the behalf of each member of the Respondent Team.

The Respondent declares on its own behalf and on behalf of each member of the Respondent Team that:

- (a) this declaration is made to the best of the knowledge of the Respondent and, with respect to relationships of each member of the Respondent Team, to the best of the knowledge of that member.
- (b) the Respondent and the members of the Respondent Team have reviewed the definition of Restricted Parties and the non-exhaustive list of Restricted Parties in Section 7.12.2.
- (c) the following is a full disclosure of all known relationships that the Respondent and each member of the Respondent Team has, or has had, with:
 - (i) the Owner;
 - (ii) any listed Restricted Party;
 - (iii) any current shareholders, directors, or officers, as applicable, of the Owner or any listed Restricted Party;
 - (iv) any former shareholders, directors, or officers, as applicable, of the Owner or any listed Restricted Party, who ceased to hold such position within 2 calendar years prior to the Submission Time; and/or
 - (v) any other person who, on behalf of the Owner or a listed Restricted Party, has been involved in the Competitive Selection Process or the design, planning or implementation of the Project or has confidential information about the Project or the Competitive Selection Process.



Name of Respondent Team Member	Name of Party with Relationship	Details of the Nature of the Relationship with the Listed Restricted Party/Person
e.g., Firm Name Ltd.	Infrastructure BC	Firm Name Ltd. is working with Infrastructure BC on Project X.
e.g., John Smith	Owner Name	Respondent Team member was an employee/advisor to the Restricted Party from _____ to _____)

(Each Respondent Team to submit one Relationship Disclosure Form. Add additional pages as required.).

Name of Respondent

Address



Email Address

Telephone

Name of Authorized Signatory for Respondent

Signature



Appendix F Participation Agreement

Click or tap to enter a date

Crown Contaminated Sites Program c/o Infrastructure BC
Suite 1220 – 800 West Pender Street,
Vancouver, BC
V6C 2V6

Attention: Marc Li, Contact Person

Dear Sirs/Mesdames:

Re: Britannia Mine Water Treatment Project– Participation Agreement in respect of the Request for Proposals issued by Crown Contaminated Sites Program on Click or tap to enter a date., as amended or otherwise clarified from time to time, including by all Addenda (the “RFP”)

This letter agreement sets out the terms and conditions of the Participation Agreement between Insert Proponent Name(the “Proponent”) and the Owner, pursuant to which the Proponent agrees with the Owner as follows:

- (a) **Defined Terms.** Capitalized terms not otherwise defined in this Participation Agreement have the meanings given to them in the RFP.
- (b) **Participation.** The Proponent agrees that as a condition of participating in the RFP, including the Competitive Selection Process, Collaborative Meetings and access to the Data Room, the Proponent will comply with the terms of this Participation Agreement and the terms of the RFP.
- (c) **Confidentiality.** The Proponent will comply with and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with, the Confidentiality Conditions attached as Schedule 1 to this Participation Agreement, all of which conditions are expressly included as part of this Participation Agreement.



- (d) **Terms of RFP.** The Proponent will comply with, and be bound by, and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with and are bound by, the provisions of the RFP all of which are incorporated into this Participation Agreement by reference. Without limiting the foregoing, the Proponent agrees:
- (i) that the terms of this Participation Agreement do not limit the Proponent's obligations and requirements under the RFP, any Data Room agreement, or any other document or requirement of the Owner;
 - (ii) to be bound by the disclaimers, limitations and waivers of liability and Claims and any indemnities contained in the RFP, including Section 11.13 (Limitation of Damages) of the RFP. In no event will the liability of the Owner exceed the amount calculated pursuant to Section 9.6 (Partial Compensation for Participation in the RFP) of the RFP;
 - (iii) that the Owner's and the Proponent's obligations in respect of payments of partial compensation or other similar payment are as set out in Section 9.6 (Partial Compensation for Participation in the RFP) of the RFP; and
 - (iv) that the Owner's and the Proponent's obligations in respect of the Preferred Proponent Security Deposit are as set out in Sections 9.3, 9.4 and 9.5 of the RFP.
- (e) **Amendments.** The Proponent acknowledges and agrees that:
- (i) the Owner may in its discretion amend the RFP at any time and from time to time; and
 - (ii) by submitting a Proposal, the Proponent accepts, and agrees to comply with, all such amendments and, if the Proponent does not agree to any such amendment, the Proponent's sole recourse is not to submit a Proposal.
- (f) **General.**
- (i) **Capacity to Enter Agreement.** The Proponent hereby represents and warrants that:
 - . it has the requisite power, authority, and capacity to execute and deliver this Participation Agreement;



- . this Participation Agreement has been duly and validly executed by it, or on its behalf by the Proponent's duly authorized representatives; and
 - . this Participation Agreement constitutes a legal, valid, and binding agreement enforceable against it in accordance with its terms.
- (ii) **Survival following cancellation of the RFP.** Notwithstanding anything else in this Participation Agreement, if the Owner, for any reason, cancels the Competitive Selection Process or the RFP, the Proponent agrees that it continues to be bound by, and will continue to comply with, Section 3 of this Participation Agreement.
- (iii) **Severability.** If any portion of this Participation Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction, then that portion will be severed and the remaining portion will remain in full force and effect.
- (iv) **Enurement.** This Participation Agreement enures to the benefit of the Owner and binds the Proponent and its successors.
- (v) **Applicable Law.** This Participation Agreement is deemed to be made pursuant to the laws of the Government of British Columbia and the laws of Canada applicable therein and will be governed by and construed in accordance with such laws.
- (vi) **Headings.** The use of headings is for convenience only and headings are not to be used in the interpretation of this Participation Agreement.
- (vii) **Gender and Number.** In this Participation Agreement, words imputing any gender include all genders, as the context requires, and words in the singular include the plural and vice versa.
- (viii) **Including.** The word "including" when used in this Participation Agreement is not to be read as limiting.



Yours truly,

(Name of Proponent)

Authorized Signatory

Name of Authorized Signatory
(please print)



SCHEDULE 1

Confidentiality Conditions

1. **Definitions.** In these confidentiality conditions:

- (a) **Confidential Information** means all documents, knowledge and information provided by the Disclosing Party to, or otherwise obtained by, the Receiving Party, whether before or after the date of the RFP, whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, the RFP, this RFQ or the Competitive Selection Process, including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:
- (i) is or subsequently becomes available to the public, other than through a breach by the Receiving Party of the terms of this Schedule 1;
 - (ii) is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Schedule 1 and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - (iii) was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of the RFP and did not originate, directly or indirectly, from the Disclosing Party;
 - (iv) was developed independently by the Receiving Party without the use of any Confidential Information; or
 - (v) is required to be disclosed pursuant to any judicial, regulatory, or governmental order validly issued under applicable law;



- (b) **Disclosing Party** means the Owner or any of its Representatives;
 - (c) **Permitted Purposes** means evaluating the Project, preparing a Proposal, and any other use permitted by the RFP or this Participation Agreement;
 - (d) **Receiving Party** means the Recipient or any of its Representatives;
 - (e) **Recipient** means a Proponent or any other interested party who completes a Receipt Confirmation Form; and
 - (f) **Representative** means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or any other person contributing to or involved with the preparation or evaluation of Proposals or proposals, as the case may be, or otherwise retained by the Recipient, the Owner or Infrastructure BC in connection with the Project.
2. **Confidentiality.** The Recipient will keep all Confidential Information strictly confidential and will not without the prior written consent of the Owner, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Schedule 1 and will ensure that each of its Representatives agrees to keep such information confidential and to act in accordance with the terms contained herein.
3. **Ownership of Confidential Information.** The Owner owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Schedule 1, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of 3 years after the date of the RFP, and will not, without the prior express written consent of an authorized representative of the Owner, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.



4. **Limited Disclosure.** The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Proposal or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Infrastructure BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.
5. **Destruction on Demand.** On written request, the Recipient will promptly deliver to Infrastructure BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Recipient will confirm that delivery or destruction to Infrastructure BC in writing, all in accordance with the instructions of Infrastructure BC (for this purpose information stored electronically will be deemed destroyed upon removal from all storage systems and devices); provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority, pursuant to applicable law.
6. **Acknowledgment of Irreparable Harm.** The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Owner or Infrastructure BC may be irreparably harmed if any provision of this Schedule 1 were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Owner will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any provision of this Schedule 1 by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Owner may be entitled at law or in equity.
7. **Waiver.** No failure to exercise, and no delay in exercising, any right or remedy under this Schedule 1 by the Owner will be deemed to be a waiver of that right or remedy.



Appendix G Bonding Undertaking

Note: Letters of Undertaking must be on Broker letterhead.

Date: Click or tap to enter a date.

No. Insert Number

To: Crown Contaminated Sites Branch

Re: Request for Qualifications – Britannia Mine Water Treatment Plant Project

We Insert Surety Name, a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, are the Surety for Insert Respondent Name. Our client has demonstrated to us in the past an ability to complete its projects in accordance with the conditions of its contracts and we have no hesitation in recommending its services to you.

Our client wishes to be prequalified as a Respondent on the captioned project, which we understand will require a demand bond in the amount of \$3 million. Based on the limited information available at this time, and subject to our assessment of the Operations and Maintenance of the Britannia Mine Water Treatment Plant, and our client's work program at the time of submission of its Response, we do not anticipate a problem in supporting the captioned project and supplying the requisite bond if asked to do so. However, the execution of any bonds will be subject to an assessment of the final contract terms, conditions, financing and bond forms by our client and us.

If we can provide any further assurances or assistance, please don't hesitate to call upon us.



Insert Surety Name

Attorney-In-Fact [this can be the surety or the broker if authorised to issue bonds on behalf of the surety]



Appendix H Insurance Undertakings – Commercial General Liability

Print On Letterhead of Duly Authorized Representative of Agent/Broker/ Insurance Company

UNDERTAKING OF COMMERCIAL GENERAL LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the Britannia Mine Water Treatment Plant Project | *Insert Respondent Name*

We, the undersigned, as authorized representatives on behalf of “*Insert Name of Insurance Company*”¹, do hereby undertake and agree to provide Commercial General Liability insurance in the amount of TWENTY-FIVE MILLION DOLLARS (\$25,000,000 inclusive per occurrence, TWENTY-FIVE MILLION DOLLARS (\$25,000,000) general aggregate for bodily injury, death and damage to property including loss of use thereof, and product/completed operations liability with a limit of TWENTY-FIVE MILLION DOLLARS (\$25,000,000) annual aggregate for the Operations and Maintenance of the Britannia Mine Water Treatment Plant, subject to underwriting. If such a policy is written, a certified copy of the policy will be provided to the Ministry of Water, Land and Resource Stewardship.

¹ Insurance Company refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links: OSFI federal listing of [Canadian Property and Casualty Insurance Companies](#), [OSFI federal listing of Foreign Property and Casualty Insurance Companies](#), [BC Financial Services Authority](#)



Dated at

This Insert date – number only day of Click or tap to enter a date.

SIGNED

Name and Title of Duly Authorized Agent/Broker/Insurance
Company Representative (Please Print)

Name of Firm (Please Print)



Appendix I Insurance Undertakings – Environmental Impairment Liability

Print On Letterhead of Duly Authorized Representative of Agent/Broker/ Insurance Company

UNDERTAKING OF ENVIRONMENTAL IMPAIRMENT LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the Britannia Mine Water Treatment Plant Project | *Insert Respondent Name*

We, the undersigned, as authorized representatives on behalf of “*Insert Name of Insurance Company*”², do hereby undertake and agree to provide Environmental Impairment Liability insurance in the amount of \$25 MILLION DOLLARS (\$25,000,000 inclusive per occurrence, TWENTY-FIVE MILLION DOLLARS (\$25,000,000) general aggregate for bodily injury, death and damage to property including loss of use thereof, and product/completed operations liability with a limit of TWENTY-FIVE MILLION DOLLARS (\$25,000,000) annual aggregate for the Operations and Maintenance of the Britannia Mine Water Treatment Plant, subject to underwriting. If such a policy is written, a certified copy of the policy will be provided to the Ministry of Water, Land and Resource Stewardship.

Dated at _____

This *Insert date – number only day of* Click or tap to enter a date.

SIGNED _____

² Insurance Company refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links: OSFI federal listing of [Canadian Property and Casualty Insurance Companies](#), [OSFI federal listing of Foreign Property and Casualty Insurance Companies](#), [BC Financial Services Authority](#)



Appendix J Enquiry Form

ENQUIRIES

Britannia Mine Water Treatment Plant Project

Request Number: _____

Respondent Team: _____

Date: _____

Do you request this query to be Commercial in Confidence? ☐ Yes ☐ No

This form may be used for single and multiple enquiries.

Enquiry/Enquiries:

Click or tap here to enter text.

