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April 11, 2025

InfrastructureBC 300 – 707 Fort Street Victoria, BC V8W 9W6

## Attention: Jordan Royer, Senior Associate

Dear Sirs/Mesdames:

## Re: University Hospital of Northern British Columbia – Fairness Reviewer Report

I was appointed Fairness Reviewer for this project in January 2025. This constitutes my report on the RFQ process to the point of recommendations to the Project Board for successful candidates in the RFQ process.

During the course of this aspect of my assignment, I reviewed the RFQ documentation, including the Evaluation Guidelines. Additionally, I was copied on all correspondence between the evaluation advisors and the proponents during this process and I monitored meetings of the Advisory Committee.

Finally, I attended the Consensus meeting of the Evaluation Committee and observed the presentation of the Advisory Committee's assessments to the Committee.

During the course of this aspect of the procurement, when fairness issues were raised they were resolved to my satisfaction without any lingering doubt about whether or not the overall process was fair.

In the end, I am satisfied that the RFQ process for this procurement was conducted in a fair and transparent manner without any demonstrated bias being shown to any one of the three proponents in question.

Respectfully submitted

John R. Singleton, K.C.

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