

By Email

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April 9, 2019

Nathan Salomon, CFA
Project Director
partnerships British Columbia

Dear Nathan:

**Re: Eric Hamber Secondary School Replacement Project
RFQ #10105**

I was appointed Fairness Monitor on this Project on January 9, 2019. Since that time I have reviewed the RFQ and Evaluation Guidelines, monitored correspondence exchanged between the Project Team and Proponents and attended various meetings in person or by telephone monitoring the RFQ process. On occasion my alternate, Scott Brearley has attended meetings on my behalf and reported back to me on the results of those meetings.

The meetings monitored by me or my alternate included the Introductory Project Meeting, the RFQ Evaluation Orientation session, meetings with the Due Diligence Advisor, the Financial and Design Evaluation teams and finally the Consensus meetings of the Evaluation Committee to determine which of the Proponents would move forward to the RFP process. I was also given for review the Evaluation Committee's worksheets.

In all of this, I have found the process followed for this RFQ to be fair and transparent and without any demonstrated bias towards any one or more of the Proponents. I have also found that those responsible for the administration of the RFQ and the Evaluation Team have a keen awareness of the need to abide by the terms and conditions of the RFQ and fairness principles in general.

Yours very truly,



John R. Singleton, Q.C.

JRS/mb