

John R. Singleton, K.C.
D 604 673 7422
jsingleton@singleton.com
Our File: 60020.016

May 2, 2024

Project Board
Burnaby Hospital Redevelopment Project Phase 2

Dear Sirs/Mesdames:

**Re: Burnaby Hospital Redevelopment Project Phase 2
Fairness Monitor Report – RFP Phase**

I was appointed Fairness Advisor on this project on August 26, 2023 to monitor both the RFQ and RFP processes for this Project. This constitutes my report on the RFP process to the point of choice of a preferred proponent.

I initially reviewed the project documentation, including the information reviewed at the Kick-Off meeting, the slide presentation explaining the structure of an Alliance project, the RFP documentation and other related information pertaining to the introduction of this new model to the proponents. I did so to determine whether any fairness issues were apparent from the structure of the process and I determined there were not.

I followed up with virtual attendance on numerous meetings with the three proponents explaining to them the Alliance process and measuring whether or not each particular proponent was inclined to both honour and practice the rules applicable to a collaborative alliance process. During the course of these presentations I again monitored whether or not any fairness issues were apparent from the way each of the proponents were briefed, and I again determined there were not.

During the course of the foregoing activities, I was also copied on numerous pieces of correspondence between the project sponsors and the three proponents. Once again I was not informed of nor did I determine that any fairness issues were extant in the correspondence.

Finally, I monitored virtually the determinations of the Evaluation Committee on this project. I found the Committee's review of each proponent's response to the various requirements for this project for fairness and no fairness principles were apparent.

In all, I found the management of this Alliance project to be well done, robust, transparent, without bias and fair to all involved and I commend those responsible for the introduction and management of this new model for their demonstrated expertise in satisfactorily completing the procurement of this project.

Respectfully submitted,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by several smaller, overlapping loops and a final flourish.

John R. Singleton, K.C.