

By Email

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April 29, 2019

partnerships British Columbia **Attention: Jeff Good, CFA**

Vice President Health & Social Infrastructure

Dear Sirs/Mesdames:

Re: Royal Columbian Hospital – Phases 2 and 3 RFO No. 9870

I was appointed Fairness Monitor on this Project on August 29, 2018. This constitutes my report on the conclusion of the RFQ procurement process to the point of nominating one proponent, Ellis-Don to move on to the RFP phase.

I have reviewed the RFQ and the Evaluation Guidelines and monitored correspondence exchanged between the Project Team and Ellis-Don. Only Ellis-Don submitted a proposal to the RFQ, the other remaining Proponent having withdrawn from the process before making a submission. In addition to the foregoing either I or one of my alternates has attended approximately 30 meetings where various topics were discussed concerning the evaluation process and the submission made by Ellis-Don. I was fully briefed by my alternates when I was unable to attend these meetings.

The Project Team has kept me fully advised of its deliberations during the course of the RFQ process. Where fairness concerns have arisen I have been engaged and was satisfied that they were resolved in a fair and transparent manner without any demonstrated bias towards the remaining Proponent.

Based on the information that has been made available to me during the RFQ process and my participation in the foregoing activities, I am satisfied that the Project Team's recommendation has been arrived at in a fair and transparent manner and with all due regard to the terms and conditions of the RFQ and the Evaluation Guidelines and fairness principles generally.

Those responsible for managing the RFQ process are to be commended for their keen awareness of the need to abide by fairness principles in what was a difficult and unique situation.

Yours truly,

John R. Singleton, Q.C.

JRS/mag