

By Email

John R. Singleton, K.C.
D 604 673 7422
jsingleton@singleton.com
Our File: 63933.004

November 22, 2024

InfrastructureBC
1220 – 800 West Pender Street
Vancouver, BC V6C 2V6
Attention: Suzanne Simpson

Dear Sirs/Mesdames:

Re: Richmond Hospital Redevelopment – Phases 2 and 3 - Fairness Monitor Report re: RFP Process

I was appointed as Fairness Monitor on this project in February 2024. This constitutes my report on the outcome of the identification of a preferred proponent for the design and construction of this Alliance project.

During the course of my appointment as Fairness Monitor I reviewed the project sponsor's description of the Alliance Model they intended to adopt and monitored several preparatory and briefing meetings for the proposed Alliance team, comprised of both project sponsor representatives and proponent representatives. Finally, I attended the Evaluation Committee's meetings and their Consensus meeting to arrive at their decision for a recommendation of a preferred proponent for this project.

In addition to the foregoing, I was copied on all relevant correspondence between the project sponsors and the proponents. When fairness issues did arise, whether out of this correspondence, or out of multiple meetings held with the proponents, or out of internal meetings of the project sponsor, I was satisfied in each instance that the issue was resolved satisfactorily and without any residual fairness concerns.

To summarize, I am satisfied that the procurement process for this project was carried out in a fair, transparent and robust manner and that the recommendation made is a result of a concerted effort to exercise due diligence and fair evaluation of the various proposals made.

This is one of the early Alliance projects adopted by the BC Infrastructure industry and in my view, those responsible for its administration should be commended for an excellent job and for an ongoing recognition of the need to abide by fairness principles applicable to these projects.

Respectfully submitted,



John R. Singleton, K.C.
cc. Jeff Good

Singleton Urquhart Reynolds Vogel LLP
Vancouver | Toronto

925 W. Georgia St., Suite 1200, Vancouver, BC V6C 3L2
T 604 682 7474 F 604 682 1283

singleton.com