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InfrastructureBC
1220 – 800 West Pender Street
Vancouver, BC V6C 2V6

**Attention: Julia Zhu, MBA, CFA, PMP
Project Director**

Dear Sirs/Mesdames:

**Re: New Surrey Hospital and Cancer Centre Project
Fairness Advisor Report - RFQ #12843**

I was appointed as Fairness Advisor on this project on July 16, 2021 to monitor the procurement activities on the Project. This constitutes my report on the RFQ process to the point of completion of evaluation of the RFQ submissions.

In the RFQ process I initially reviewed the RFQ documentation, including the Evaluation Guidelines to assure they did not transgress any fairness principles. I then attended several meetings of the Evaluation Committee to discuss the submissions received, including the final consensus meetings. I was provided with a copy of the evaluation sheets for my review, again to determine compliance with fairness principles in general.

In addition to the foregoing, I was copied on and reviewed all correspondence exchanged between the contact person for the Project and the two proponents for review and comment where appropriate.

In all of the foregoing activities I was not made aware of any unresolved fairness issues.

In conclusion, I found the RFQ procurement process for this Project to be fair, without bias and to be in compliance with the RFQ documentation and fairness principles in general. I might also add that the individuals responsible for the administration of this process and the committee members proved themselves to be keenly aware of the fairness principles required to be met and they are to be commended for their compliance with those principles throughout.

Respectfully submitted,



John R. Singleton, Q.C.