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Our File: 58880.025

March 21, 2025

InfrastructureBC  
300 – 707 Fort Street  
Victoria, BC V8W 3G3

**Attention: Keith Sun, CFA  
Project Director**

Dear Sirs/Mesdames:

**Re: Belleville Terminal Redevelopment Project – Phase II  
Fairness Reviewer Report re: RFP Process**

I was appointed Fairness Reviewer on this Project in August 2023 to monitor both the RFQ and RFP processes. My report on the RFQ process was submitted on February 9, 2024. This report constitutes my report on the RFP process.

During the course of my role as Fairness Reviewer on the RFP process I reviewed the RFP documentation, Evaluation Guidelines and RFIs and RFCs exchanged between the Evaluation Team and the Proponents. Additionally, I audited those meetings I thought to be appropriate to enable me to express my view on the fairness of the overall project at the end of the day. There were multiple meetings, both special topic meetings and evaluation meetings during the course of the project.

Potential fairness issues arose from time to time during the procurement process and in each instance I was satisfied after consultation with the Project Team and, where appropriate, the concerned proponent, that the potential fairness issue was resolved to my satisfaction.

I am satisfied that the entire process for the RFP phase of this project, including the conclusions reached by the Evaluation Team were fair, transparent and without any demonstrated bias. Finally, I would mention that this was a comparatively difficult project and was exceptionally well-managed by those responsible for the management of the procurement process from beginning to end.

Respectfully submitted,



John R. Singleton, K.C.