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Our File: 58880.023

April 28, 2022

InfrastructureBC
1220 – 800 West Pender Street
Vancouver, BC V6C 1J8

Attention: Keith Sun, Project Director

Dear Sirs/Mesdames:

**Re: Royal British Columbia Museum Collections and Research Building Project
Fairness Reviewer Report re: RFP to Financial Close**

I was appointed Fairness Monitor for this project in January 2021 to monitor the procurement activities from the RFQ process through to Financial close and award of contract. My report on the RFQ process was delivered on October 8, 2021. This is my report on the RFP process to the point of recommendation of the Evaluation Committee to invite two proponents to submit financial submissions.

In the course of my activities to this point of time in the RFP process, I reviewed the RFP documentation, including the Evaluation Guidelines to determine their compliance with applicable fairness principles. I then monitored the exchange of all communications between representatives of the Owner and the Proponents in the form of Requests for Clarifications and responses thereto.

In addition to the foregoing, I was advised of and attended multiple meetings of the Evaluation Committee and its sub-committees and reviewed their evaluation worksheets, assessments and recommendations on the procurement of the Project. This included attendance by Zoom conference for multiple meetings, including the final Consensus meeting of the Evaluation Committee. In this process I also reviewed the Evaluation Committee's worksheets and recommendations to the Project Board in relation to the two successful Proponents invited to make financial submissions.

In all of these activities I found those responsible for the administration of the RFP process to be keenly aware of the need to abide by fairness principles, including those found in the RFP itself and those imposed as a matter of law. Whenever fairness issues arose I was satisfied that they were satisfactorily resolved without any residual concerns over the fairness of the procurement process.

I think this Project deserves a special recognition of those responsible for the administration of the procurement process in what proved to be a very unique, complex and remarkable project.

Respectfully submitted,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by a series of smaller, overlapping loops and a final flourish.

John R. Singleton, Q.C.