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Our File: 58880.007

June 17, 2013

Northern Health Authority
Suite 300 – 299 Victoria Street
Prince George, BC V2L 5B8

Attention: Northern Health Authority Capital Projects Project Board

Dear Sirs/Mesdames:

Re: Queen Charlotte Haida Gwaii Replacement Project RFP

This is my report on the fairness of the procurement process followed for evaluating responses to the RFP, the purpose of which was to identify a preferred proponent for the design and construction of a new Queen Charlotte Island General Hospital, to be located in the Village of Queen Charlotte.

I was appointed as Fairness Advisor for this Project on May 30, 2012. The services provided by me from that date until the completion of the procurement process under RFQ No. 4856 was the subject of my report dated October 25, 2012. Since that time I have monitored the process subsequently conducted under the RFP. In that capacity either I or my alternates, Stephen Berezowskyj and Jeff Hand, have attended both an introductory Collaborative Meeting and subsequent individual collaborative meetings with the three short-listed proponents. In all, eight collaborative meetings were attended and monitored.

Additionally, the process followed at proponent topic meetings was monitored, as were the Evaluation Committee meetings and presentations to the Evaluation Committee by the Technical and Financial Teams.

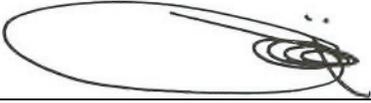
In addition to monitoring these various meetings, correspondence exchanged between and amongst representatives of PartnershipsBC, the Evaluation Committee and the proponents was monitored by me throughout the process.

Based on observations made by me and reported to me by my alternates, and review of the documentation which was copied to me, it is my view that the procurement process for this RFP was conducted in a fair, transparent and robust manner without bias being shown to any one of

the proponents. Additionally, it was clear that those involved in the management of the procurement process and in evaluating the proposals received, were keenly aware of the need to abide by the guidelines set out in the RFP and general fairness principles.

In sum, I am satisfied that the procurement process for the RFP and its implementation resulted in all proponents being treated fairly and equally.

Respectfully Submitted,

A handwritten signature in black ink, consisting of a large, sweeping oval followed by a smaller, more intricate scribble.

John R. Singleton, Q.C.

Dated: June 17, 2013

cc: **Jeff Good, CFA**
Project Director