

Singleton Urquhart LLP
1200 – 925 West Georgia Street
Vancouver, BC V6C 3L2
T 604 682 7474
F 604 682 1283
Toll Free 1 877 682 4404
su@singleton.com
www.singleton.com

Our File: 58880.007

Via Email

March 7, 2013

Northern Health Authority
Suite 300 – 299 Victoria Street
Prince George, BC V2L 5B8

Attention: Northern Health Authority Capital Projects Project Board

Dear Sirs/Mesdames:

**Re: Lakes District Hospital and Health Centre Replacement Project
Fairness Monitor Activities**

This constitutes my report on the RFP process for the above-noted Project.

I was appointed Fairness Monitor for the procurement activities on this Project on May 30, 2012. I filed my report concerning the RFQ process under RFQ #4812 on August 22, 2012.

An RFP was issued and dated October 4, 2012 for the second phase of the procurement for this Project. That document was reviewed by me for any fairness concerns, and none were identified. Since that time, either I or one of my alternates, Stephen Berezowskyj or Jeff Hand, have monitored the RFP process to the point of award to preferred proponent. In that time period, that is between October 4, 2012 and March 6, 2013 either I or one of my alternates have monitored seven collaborative meetings, two evaluation orientation meetings and eight meetings of the evaluation committee, including final evaluation of the short-listed proponents and the choice of preferred proponent.

In addition to the foregoing, I have reviewed on a regular basis during the RFP process multiple email exchanges between and amongst the project sponsors, PartnershipsBC and the short-listed proponents. All of these activities have been from the perspective of determining whether the procurement process during the RFP has been fair and in compliance with the RFP and applicable principles of fairness.

Based on my observations and review of the reports and documentation made available to me during the foregoing activities, I have found the RFP process in this instance to be fair, transparent and without any demonstrated bias for or against any of the proponents participating. Additionally, I have found the evaluation committee, and those responsible for the administration of the evaluation process to be keenly aware of the need and importance to fully comply with the terms and conditions of the RFP and to comply with these principles of fairness throughout.

In sum, the final evaluation of the proposals has been both robust and comprehensive and the evaluation criteria applied, in my view, in a fair and proper manner in accordance with the terms and conditions of the RFP.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "John R. Singleton", written over a horizontal line.

John R. Singleton, Q.C.

Dated: March 06, 2013

cc: **Jeff Good, CFA**
Project Director