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Our File: 58880.007

October 26, 2012

Northern Health Authority
Suite 300 – 299 Victoria Street
Prince George, BC V2L 5B8

Attention: Northern Health Authority Capital Projects Project Board

Dear Sirs/Mesdames:

**Re: Queen Charlotte Haida Gwaii Replacement Project
RFQ No. 4856**

This is my report on the fairness of the procurement process followed for evaluating responses to RFQ No. 4856, the purpose of which was to identify three qualified proponents to be invited to submit responses to a subsequent Request for Proposals for the design and construction of a new Queen Charlotte Island General Hospital to be located in the Village of Queen Charlotte.

I was appointed as Fairness Advisor for this Project on May 30, 2012. Since the date of my appointment I have received and reviewed the RFQ, which included a description of the Project and of the competitive selection process as well as the terms and conditions applicable to the RFQ. In my view, this documentation described a fair, robust and transparent process for the purpose of assessing submissions to the RFQ and for determining a short list of three qualified proponents.

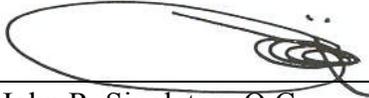
Three qualified proponents were identified following intensive evaluation sessions held on October 22 and 23, 2012 at the offices of PartnershipsBC at 1111 West Georgia Street in Vancouver. I monitored the conduct of those meetings through my attendance. In addition to these meetings, I attended by telephone an introductory project meeting and two separate evaluation orientation meetings.

Throughout the course of the procurement process for RFQ 4856 I was copied on multiple emails and correspondence exchanged by the parties involved in this process, including PartnershipsBC, Northern Health and the proponents responding to the RFQ. Based on the observations made by me and the documentation reviewed, it is my view that the procurement process for this RFQ was conducted in a fair, transparent and robust manner without bias being

shown to any one of the proponents. Additionally, it was my observation that those involved in the management of the process and in evaluating the proposals received, were keenly aware of the need to abide by the guidelines set out in the RFQ and general fairness principles.

In sum, I am satisfied that the procurement process for RFQ 4856 and its implementation resulted in all proponents being treated fairly and equally.

Respectfully Submitted,



John R. Singleton, Q.C.

Dated: October 26, 2012

cc: **Jeff Good, CFA**
Project Director