

Abbotsford Regional Hospital and Cancer Centre



66The project will benefit all B.C. taxpayers through a performance-based contract that has achieved innovation and a positive economic benefit of \$39 million. **33**

David Woodward, former Associate
Deputy Minister, Ministry of Health

Project Overview B.C.'s First Hospital Partnership

The Abbotsford Regional Hospital and Cancer Centre is a state-of-the-art 300-bed replacement for the aging MSA Hospital in Abbotsford. The facility offers several enhanced programs, including integrating a new cancer treatment centre that is part of the provincial network operated by the BC Cancer Agency. The cancer centre provides muchneeded diagnostic and treatment services.

The new hospital provides MRI services; general surgery and all inpatient and outpatient surgical services, including vascular procedures; nuclear medicine; a full renal dialysis program; specialized obstetrics and nursery care; pediatric services; and special adult medical services.

The building is approximately 60,000 square metres, about three times the size of the old MSA acute care hospital. The new regional hospital and cancer centre serves a population of more than 150,000 in the greater Abbotsford area, and 330,000 people in the Fraser Valley.

The new facility was built as a public private partnership; construction started in 2004 and was completed in 2008, with the hospital open to patients in August 2008.

The agreement between the Province of B.C. and Access Health Abbotsford is designed to deliver a publicly-owned, high quality and well-maintained hospital and cancer centre together with facility management services over 30 years by:

- Specifying detailed hospital and cancer centre performance and facility management service requirements the private sector has agreed to meet over the 30-year operating term of the contract;
- Establishing a performance-based payment system with incentives for the private sector to meet or exceed contractual requirements, as well as provisions for deduction where performance does not meet requirements;
- Requiring delivery of integrated facilities management services through a single point of contact; and
- Defining required standards for the functionality of the hospital and cancer centre, and its condition at the end of the agreement.

Expected Benefits

The agreement specifies performance-based payments to the private sector at a cost that is estimated to be \$39 million less than a traditional public sector procurement model. Further benefits include:

- Transferring risks, such as construction schedule and budget and facilities maintenance and operation, to the private sector;
- Effective risk management through integration of facility design, construction, maintenance and operation; and
- Payments to the private sector only when construction is completed, which provided a strong incentive for the private sector to finish construction on schedule.

In addition, the project completed a year-long period of detailed design planning with no changes to scope, schedule or budget.

Public Sector Partners

- · Ministry of Health Services
- Fraser Health Authority
- Provincial Health Services Authority
- BC Cancer Agency
- · Fraser Valley Regional Hospital District
- · Partnerships BC

Private Sector Partners

Access Health Abbotsford

- o Design: Musson Cattell Mackey/Silver Thomas Hanley
- o Construction: PCL Constructors Westcoast
- o Finance: ABN Amro
- o Facilities maintenance and operation: Johnson Controls International and Sodexho

Partnerships BC's Role

Partnerships BC provided project management services on behalf of the Province of B.C.

www.partnershipsbc.ca